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Government
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Financial Performance Indicators For Canadian Business

VOLUME 2: SMALL AND MEDIUM FIRMS

(Firms with revenues under \$25 million)



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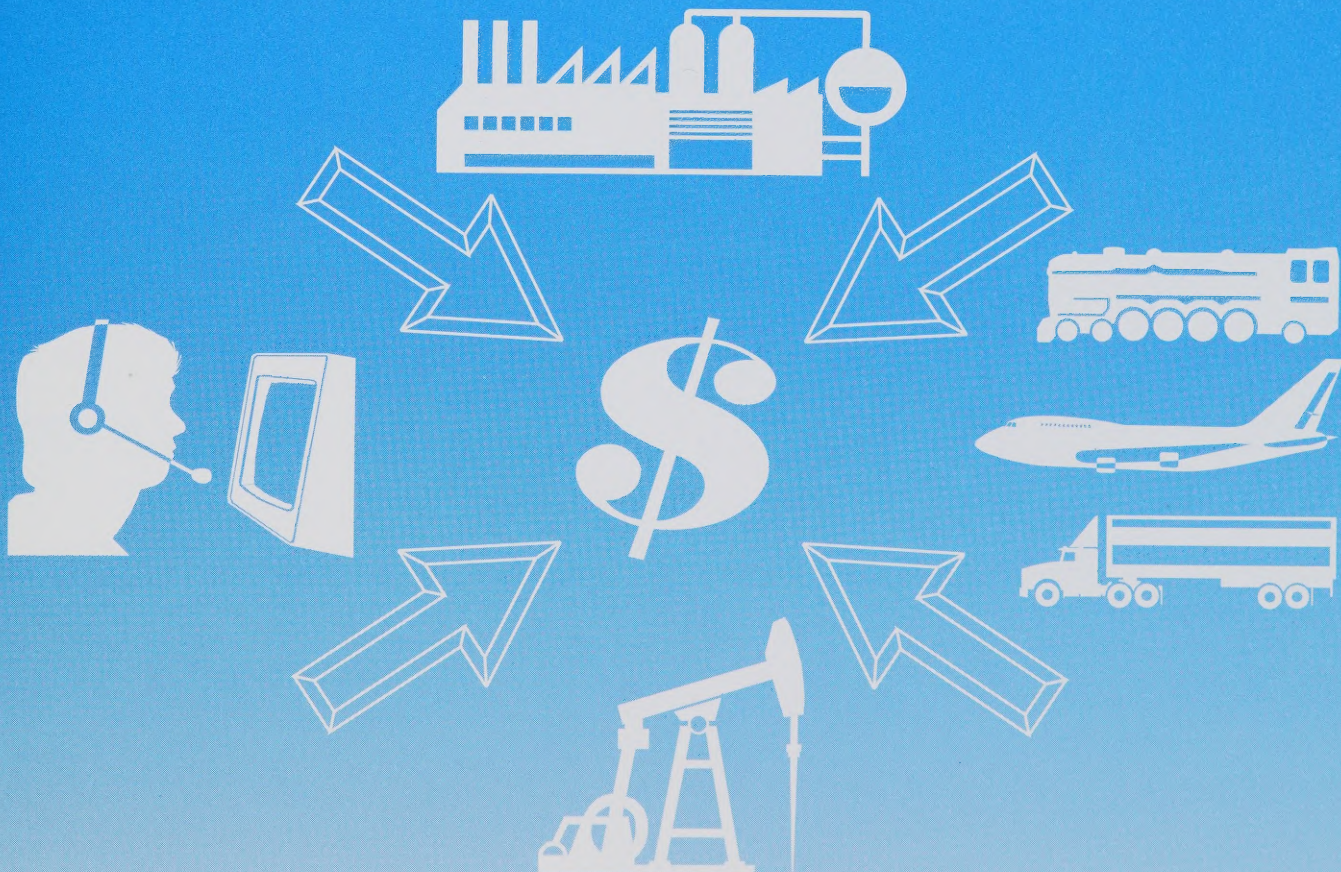
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VOLUME 2:
SMALL AND MEDIUM FIRMS
(Firms with revenues under \$25 million)

1993 Reference Year



Statistics
Canada

Statistique
Canada

Canada

1. *Pharmaceutical industry* – The pharmaceutical industry is the largest of the three industries, with sales of \$10.5 billion in 1997. It is the only industry that has a significant presence in all three markets.



1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.



Statistics Canada
Industrial Organization and
Finance Division

Financial Performance Indicators for Canadian Business

VOLUME 2: SMALL AND MEDIUM FIRMS *(Firms with revenues under \$25 million)*

1993 Reference Year

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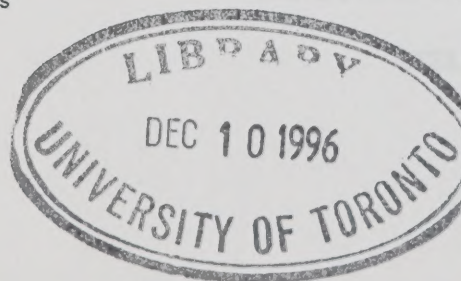
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Note of Appreciation

Canada owes the success of its statistical system to a long-standing cooperation involving Statistics Canada, the citizens of Canada, its businesses, governments and other institutions. Accurate and timely statistical information could not be produced without their continued cooperation and goodwill.

Symbols

The following standard symbols are used in Statistics Canada publications:

- .. figures not available.
- ... figures not appropriate or not applicable.
- nil or zero.
- amount too small to be expressed.
- ^p preliminary figures.
- ^r revised figures.
- x confidential to meet secrecy requirements of the Statistics Act.

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FINANCIAL PERFORMANCE INDICATORS FOR CANADIAN BUSINESS FOR SMALL AND MEDIUM SIZED FIRMS - Volume 2

CONTENT

This product provides valuable information on the financial performance and the Balance Sheet structures of **small and medium** sized Canadian businesses. The data represent norms or averages for groups of firms and can be used as a benchmark against which to compare the performance and structures of similar individual firms, or for inter-industry comparisons.

The data are presented in two tables. The first table contains a set of financial performance ratios. It also indicates the number of firms in the group. The second table sets out the Balance Sheet structure of a typical firm based on the average for the group of firms. The ratios are based on one year's annual financial statements.

The performance indicators are grouped under three themes: profitability, solvency and operating efficiency. There are 15 ratios indicating rates of return, profit margins, debt to equity, liabilities to assets, working capital and other indicators of performance, solvency and operating efficiency. The first table also shows the percentage of firms that experienced net losses and net profits for the year.

The second table displays a year-end "common-sized" Balance Sheet that indicates the financial structure of a typical firm. It illustrates the distribution of assets, liabilities and shareholders' equity. For example, this tells the reader about the capital structure and financial leverage of a typical firm. A typical firm is represented by the aggregate Balance Sheet for all firms in the group.

MEDIAN - AVERAGE OR TYPICAL FIRM - *for the financial ratios table*

Each financial ratio is ranked from highest to lowest. The typical ratio is the median (M), or the ratio in the middle of the ranking.

QUARTILES

The quartile (Q) data display the median ratio (50% position in the ranking) and the ratio for two other positions. The first position is the ratio at the 75th percentile and the other position is the ratio at the 25th percentile in the ranking. Quartile data are disclosed when the number of firms in the group is sufficient to preserve confidentiality. Otherwise, only median values are shown. The full quartile presentation tells not only the average but the distribution of the ratios in the group.

DATA SUPPRESSIONS

If the number of firms in a size group is too small the data are suppressed as confidential to meet the secrecy requirements of the Statistics Act. The symbol used is "X".

Data that are not appropriate (symbol "...")

Industries that produce and sell services as opposed to goods do not have a gross margin (sale of goods minus cost of goods sold). These industries have very little or no inventory of goods for sale. Therefore, the gross margin ratio and inventory turnover ratio are not shown.

If the sample for a size group is small and the firms are widely distributed, the quartile and median data may not be representative or meaningful. In these cases the data are suppressed using the symbol "...". The general guidelines used for suppressions are set out as follows:

1. If the number of firms in the sample is less than 7, the ratios in the median and quartile columns are suppressed.
2. If the number of firms in the sample is less than 16, the ratios in the 25th and 75th percentile columns of the quartile distribution are suppressed.

Ratios are not meaningful when the number in the denominator of the ratio formula is close to zero, zero, or negative. In such cases the ratio is suppressed as not appropriate "...except the debt to equity ratio.

At the firm level, a ratio is not calculated when the number in the denominator of the ratio formula is zero or negative. For example, firms with zero or negative equity are excluded from the return-on-equity ratio. The portion of firms in a size group having this condition is displayed at the bottom of the ratio table. The one exception to this rule is the debt to equity ratio. If equity is very small, zero, or negative the debt to equity ratio is defaulted to 20:1. If debt is zero the debt to equity ratio is defaulted to 0.5:1.

INDUSTRY GROUPS

The firms cover business enterprises classified to the non-financial industries in the incorporated business sector of the Canadian economy. They are grouped into 241 industries listed on page 12. The industry groups are based on the Standard Industrial Classification for Establishments (SIC-E) at the 3 digit level.. Refer to catalogue no. 12-501E.

REVENUE SIZE GROUPS

Each industry is further sub-divided into 3 revenue size groups of small and medium sized firms based on the annual revenues of individual firms. The size groups are \$50 thousand to \$499 thousand, \$500 thousand to \$4.9 million, and \$5 million to \$25 million.

SOURCE OF DATA

The database covers the most current financial statements of approximately 30,000 business enterprises that conduct business in Canada. The data have been extracted from the 1993 financial statements filed with annual corporate income tax returns. The data used to compile these tables are treated in confidence and used for statistical purposes only. The confidentiality provisions of the Statistics Act are not affected by either the Access to Information Act or any other Legislation.

BALANCE SHEET STRUCTURE FOR A TYPICAL FIRM

The balance sheet table sets out the distribution of assets, liabilities and shareholders' equity by expressing them as a percentage of total assets. The distributions are based on the combined balance sheets of all firms in each industry and revenue size groups. This presentation is also referred to as a "common-sized" balance sheet, and it permits the comparison of individual firms to the average for the industry. For example, this balance sheet will indicate whether a firm's portion of total assets in inventory is higher or lower than a typical firm, or whether the portion of shareholders' equity (owners invested capital) is higher or lower than a typical firm for an industry.

FINANCIAL RATIOS

EXPLANATIONS AND FORMULAS

Net profit margin

This ratio measures the end result of operations for the year. It is an after-tax profit that is available to the owners of a business. Net profit margin is sometimes referred to as "net return on sales", because it is expressed as a percentage of sales. It tells how many cents of a revenue dollar remain in the net earnings after all expense deductions. It is a reflection of a firm's management ability to control the level of costs or expenses relative to sales revenue.

Net profit margin:

$$\frac{\text{net profit}}{\text{total operating revenue}}$$

Pretax profit margin

This ratio measures the results of operations for the year before taking into account income tax expense. It indicates how many cents of a revenue dollar remain in earnings after all expenses, except income tax expense, are deducted. The ratio is expressed as a percentage of operating revenue.

Pretax profit margin:

$$\frac{\text{pretax profit}}{\text{total operating revenue}}$$

Operating profit margin

Operating profit is the net result of the principal business activities of a firm. This profit is before taking into account interest expense, investment income, non-recurring losses from the write-down of assets, gains or losses realized on the disposal of assets, and income tax expense. This ratio indicates management's ability to generate earnings from the principal business activities of a firm. The ratio is expressed as a percentage of operating revenue.

Operating profit margin:

$$\frac{\text{operating profit}}{\text{total operating revenue}}$$

Gross profit margin

Gross profit is the excess of sales over cost of sales. Gross profit margin is expressed as a percentage of sales. This ratio indicates the efficiency of management in turning over the firm's goods and services at a profit, by measuring the gross profit generated by each dollar of sales. For retailers and wholesalers, the cost of sales represents the cost of goods purchased for resale. For other types of businesses, such as manufacturers, it represents the direct costs that are the cost of the goods or services sold.

Gross profit margin:

$$\frac{\text{gross profit}}{\text{sales of goods \& services}}$$

Operating revenue to net operating assets

The net operating assets turnover ratio measures how efficiently a firm has used its net operating assets (current assets, capital assets, other assets, less accounts payable and other current liabilities) to generate operating revenue. It provides a basis for assessing a firm's ability to generate revenue from a particular level of investment in assets. The ratio expresses operating revenue as a percentage of net operating assets.

Operating revenue to net operating assets:

$$\frac{\text{total operating revenue}}{\text{total operating assets - accounts payable and other current liabilities}}$$

Return on net operating assets

This ratio provides a measure of the profitability from operations. It tells how many cents of operating profit are generated to every dollar of net operating assets.

Return on net operating assets:

$$\frac{\text{operating profit}}{\text{total operating assets - accounts payable and other current liabilities}}$$

Pretax profit to assets

This ratio indicates how many cents of pretax profits are earned for a dollar of total assets. Pretax profit is the excess of operating and other revenue over operating and non-operating expenses before accounting for income tax on profits.

Pretax profit to assets:

$$\frac{\text{pretax profit or (loss)}}{\text{total assets}}$$

Return on capital employed

This ratio measures profitability and how well management has employed the assets, by calculating the percentage return on total capital provided by the owners' and lenders (creditors). The earnings figure is before taking into account interest expense (payments to lenders) and dividends (payments to owners). The ratio indicates how many cents are returned to every dollar of capital invested.

Return on capital employed:

$$\frac{\text{net profit} + \text{interest expense}}{\text{short-term loans} + \text{long-term loans and debt} + \text{shareholders' equity}}$$

Return on equity

This ratio measures the level of return to the owners (investors) and it represents their measure of profitability. The earnings figure is the after-tax profits, including a deduction for interest expense (payments to lenders). It is the net profit available to the owners (investors). The ratio indicates how many cents are returned to every dollar invested by the owners.

Return on equity:

$$\frac{\text{net profit}}{\text{shareholders' equity}}$$

Receivable turnover

This ratio provides a measure of the quality and relative size of accounts receivable. It indicates the effectiveness of a firm's credit policy by calculating how often accounts receivable are converted into cash during the year. The ratio divides the outstanding receivables figure at year-end into the year's sales.

Receivable turnover:

$$\frac{\text{sales of goods \& services}}{\text{accounts receivable}}$$

Inventory turnover

This ratio is a measure of the adequacy of inventory for the volume of business and how efficiently management turns over the inventory in relation to other firms in the industry. The ratio divides the year-end inventory into the cost of sales for the year.

Inventory turnover:

$$\frac{\text{cost of sales}}{\text{inventory}}$$

Working capital

This ratio examines the relationship of current assets to current liabilities. It measures the ability to pay short-term debts easily when they become due.

$$\text{Working capital:} \quad \frac{\text{current assets}}{\text{current liabilities}}$$

Debt to equity

This ratio examines the relationship of debt (loans, bonds, debentures) to shareholders' equity. It compares the relative size of debt to resources invested by the owners. It indicates the extent to which a firm relies on borrowed funds to finance its operations. Firms that rely heavily on borrowed funds are said to be highly leveraged.

$$\text{Debt to equity:} \quad \frac{\text{short-term loans} + \text{long-term loans and debt}}{\text{shareholders' equity}}$$

Liabilities to assets

This ratio indicates the relationship of liabilities to assets. It tells what portion of the assets are financed by debt and other liabilities.

$$\text{Liabilities to assets:} \quad \frac{\text{total liabilities}}{\text{total assets}}$$

Interest coverage

This ratio measures the ability to pay interest charges on debt and to protect creditors from interest payment default. The ratio indicates the number of dollars of earnings available to pay interest for every dollar of interest expense incurred.

$$\text{Interest coverage:} \quad \frac{\text{pretax profit} + \text{interest expense}}{\text{interest expense}}$$

RATIO DEFAULTS

If the ratio of a firm was extremely high, and thus not meaningful because the denominator in the ratio formula is very small compared to the numerator, it was defaulted. The number of firms meeting these conditions represented less than 5% of all firms in most industries.

Ratios that exceeded the following upper limits were defaulted to:

- 50% for return on capital employed,
- 75% for return on equity,

Ratios:

- 30 for receivable turnover,
- 50 for inventory turnover,
- 20 for working capital,
- 20 for debt to equity,
- 50 for interest coverage.

In addition to the above default rules, other edits were applied to filter out firms with ratios that were not plausible. In these rare cases, the values used to calculate the ratios were extreme or very unusual and unduly influenced the distribution.

ELEMENTS OF FINANCIAL STATEMENTS USED IN THE CALCULATION OF FINANCIAL RATIOS

SUMMARY INCOME STATEMENT

Sales of goods and services
Other operating revenue
Total operating revenue
Cost of sales
Gross margin
Operating expenses
Operating profit
Other revenue and expenses
*eg. investment income, asset write-offs, gains and
losses on disposal of assets*
Interest expense
Pretax profit
Income tax expense
Net profit

SUMMARY BALANCE SHEET

Assets
Cash
Accounts receivable
Inventory
Other current assets
Total current assets
Capital assets
Other assets *eg. intangible, deferred charges*
Total operating assets
Investments non-affiliates
Investments, loans, accounts with affiliates
Total assets

Liabilities
Short-term loans
Accounts payable and other current liabilities
Total current liabilities
Long-term loans and debt
Other liabilities

Total shareholders' equity

Total liabilities and shareholders' equity

SMALL AND MEDIUM FIRMS**Revenue under \$25 million**

Industry No.	Industry Name	SIC-E	Page
AGRICULTURAL AND RELATED SERVICE INDUSTRIES			
001	Livestock farms (except animal specialties)	011	18
002	Other animal specialty farms	012	20
003	Field crop farms	013	22
004	Field crop combination farms	014	24
005	Fruit and other vegetable farms	015	26
006	Horticultural specialties	016	28
007	Livestock, field crop and horticultural combination farms	017	30
008	Services incidental to livestock and animal specialties	021	32
009	Services incidental to agricultural crops	022	34
010	Other services incidental to agriculture	023	36
FISHING AND TRAPPING INDUSTRIES			
011	Fishing industries	031	38
012	Services incidental to fishing	032	40
LOGGING AND FORESTRY INDUSTRIES			
013	Logging industry	041	42
014	Forestry services industry	051	44
MINING (INCLUDING MILLING), QUARRYING AND OIL WELL INDUSTRIES			
015	Metal mines	061	46
016	Non-metal mines (except coal)	062	48
017	Crude petroleum and natural gas industries	071	50
018	Stone quarries	081	52
019	Sand and gravel pits	082	54
020	Service industries incidental to crude petroleum and natural gas	091	56
021	Service industries incidental to mining	092	58
MANUFACTURING INDUSTRIES			
022	Meat and poultry products industries	101	60
023	Fish products industry	102	62
024	Fruit and vegetable industries	103	64
025	Flour, prepared cereal food and feed industries	105	66
026	Bakery products industries	107	68
027	Other food products industries	109	70
028	Soft drink industry	111	72
029	Brewery products industry	113	74
030	Wine industry	114	76
031	Rubber hose and belting industry	152	78
032	Other rubber products industries	159	80
033	Other plastic products industries	169	82
034	Leather and allied products industries	171	84
035	Spun yarn and woven cloth industries	182	86
036	Broad knitted fabric industry	183	88
037	Canvas and related products industry	193	90
038	Other textile products industries	199	92
039	Men's and boys' clothing industries	243	94
040	Women's clothing industries	244	96
041	Other clothing and apparel industries	249	98

Industry No.	Industry Name	SIC-E	Page
	MANUFACTURING INDUSTRIES - continued		
042	Sawmill, planing mill and shingle mill products industries	251	100
043	Sash, door and other millwork industries	254	102
044	Wooden box and pallet industry	256	104
045	Other wood industries	259	106
046	Household furniture industries	261	108
047	Office furniture industries	264	110
048	Other furniture and fixture industries	269	112
049	Pulp and paper industries	271	114
050	Paper box and bag industries	273	116
051	Other converted paper products industries	279	118
052	Commercial printing industries	281	120
053	Platemaking, typesetting and bindery industry	282	122
054	Publishing industries	283	124
055	Combined publishing and printing industries	284	126
056	Primary steel industries	291	128
057	Iron foundries	294	130
058	Aluminum rolling, casting and extruding industry	296	132
059	Other rolled, cast and extruded non-ferrous metal products industries	299	134
060	Fabricated structural metal products industries	302	136
061	Ornamental and architectural metal products industries	303	138
062	Stamped, pressed and coated metal products industries	304	140
063	Wire and wire products industries	305	142
064	Hardware, tool and cutlery industries	306	144
065	Heating equipment industry	307	146
066	Machine shop industry	308	148
067	Other metal fabricating industries	309	150
068	Agricultural implement industry	311	152
069	Other machinery and equipment industries	319	154
070	Aircraft and aircraft parts industry	321	156
071	Truck and bus body and trailer industries	324	158
072	Motor vehicle parts and accessories industries	325	160
073	Boatbuilding and repair industry	328	162
074	Electric lighting industries	333	164
075	Communication and other electronic equipment industries	335	166
076	Office, store and business machine industries	336	168
077	Electrical industrial equipment industries	337	170
078	Other electrical products industries	339	172
079	Clay products industries	351	174
080	Concrete products industries	354	176
081	Ready-mix concrete industry	355	178
082	Glass and glass products industries	356	180
083	Other non-metallic mineral products industries	359	182
084	Refined petroleum products industries	361	184
085	Other petroleum and coal products industries	369	186
086	Industrial chemicals industries n.e.c.	371	188
087	Agricultural chemical industries	372	190
088	Plastic and synthetic resin industry	373	192
089	Pharmaceutical and medicine industry	374	194
090	Paint and varnish industry	375	196
091	Soap and cleaning compounds industry	376	198
092	Toilet preparations industry	377	200
093	Other chemical products industries	379	202

Industry No.	Industry Name	SIC-E	Page
	MANUFACTURING INDUSTRIES - concluded		
094	Scientific and professional equipment industries	391	204
095	Jewellery and precious metal industries	392	206
096	Sporting goods and toy industries	393	208
097	Sign and display industry	397	210
098	Other manufactured products industries	399	212
	CONSTRUCTION INDUSTRIES		
099	Residential building and development	401	214
100	Non-residential building and development	402	216
101	Industrial construction (other than buildings)	411	218
102	Highway and heavy construction	412	220
103	Site work	421	222
104	Structural and related work	422	224
105	Exterior close-in work	423	226
106	Plumbing, heating and air conditioning, mechanical work	424	228
107	Mechanical specialty work	425	230
108	Electrical work	426	232
109	Interior and finishing work	427	234
110	Other trade work	429	236
111	Project management, construction	441	238
112	Other services incidental to construction	449	240
	TRANSPORTATION AND STORAGE INDUSTRIES		
113	Air transport industries	451	242
114	Service industries incidental to air transport	452	244
115	Railway transport and related service industries	453	246
116	Water transport industries	454	248
117	Service industries incidental to water transport	455	250
118	Truck transport industries	456	252
119	Public passenger transit systems industries	457	254
120	Other transportation industries	458	256
121	Other service industries incidental to transportation	459	258
122	Pipeline transport industries	461	260
123	Other storage and warehousing industries	479	262
	COMMUNICATION AND OTHER UTILITY INDUSTRIES		
124	Telecommunication broadcasting industries	481	264
125	Telecommunication carriers industry	482	266
126	Other telecommunication industries	483	268
127	Postal and courier service industries	484	270
128	Electric power systems industry	491	272
129	Gas distribution systems industry	492	274
130	Other utility industries n.e.c.	499	276
	WHOLESALE TRADE INDUSTRIES		
131	Farm products, wholesale	501	278
132	Petroleum products, wholesale	511	280
133	Food, wholesale	521	282
134	Beverages, wholesale	522	284
135	Drugs and toilet preparations, wholesale	523	286
136	Tobacco products, wholesale	524	288

Industry No.	Industry Name	SIC-E	Page
	WHOLESALE TRADE INDUSTRIES - concluded		
137	Apparel, wholesale	531	290
138	Dry goods, wholesale	532	292
139	Electrical and electronic household appliances and part, wholesale	541	294
140	Household furniture, wholesale	542	296
141	Household furnishings, wholesale	543	298
142	Motor vehicles, wholesale	551	300
143	Motor vehicle parts and accessories, wholesale	552	302
144	Metal and metal products, wholesale	561	304
145	Hardware and plumbing, heating and air conditioning equipment and supplies, wholesale	562	306
146	Lumber and building materials, wholesale	563	308
147	Farm machinery, equipment and supplies, wholesale	571	310
148	Construction, forestry and mining machinery, equipment and supplies, wholesale	572	312
149	Industrial machinery, equipment and supplies, wholesale	573	314
150	Electrical and electronic machinery, equipment and supplies, wholesale	574	316
151	Other machinery, equipment and supplies, wholesale	579	318
152	Waste materials, wholesale	591	320
153	Paper and paper products, wholesale	592	322
154	Agricultural supplies, wholesale	593	324
155	Toys, amusement and sporting goods, wholesale	594	326
156	Photographic equipment and musical instruments and supplies, wholesale	595	328
157	Jewellery and watches, wholesale	596	330
158	Industrial and household chemicals wholesale	597	332
159	General merchandise, wholesale	598	334
160	Other products n.e.c., wholesale	599	336
	RETAIL TRADE INDUSTRIES		
161	Food stores	601	338
162	Prescription drugs and patent medicine stores	603	340
163	Shoe stores	611	342
164	Men's clothing stores	612	344
165	Women's clothing stores	613	346
166	Clothing stores n.e.c.	614	348
167	Fabric and yarn stores	615	350
168	Household furniture stores	621	352
169	Appliance, television, radio and stereo stores	622	354
170	Household furnishings stores	623	356
171	Automobile dealers	631	358
172	Recreational vehicle dealers	632	360
173	Gasoline service stations	633	362
174	Automotive parts and accessories stores	634	364
175	Motor vehicle repair shops	635	366
176	Other motor vehicle services	639	368
177	General merchandise stores	641	370
178	Book and stationery stores	651	372
179	Florists, lawn and garden centres	652	374
180	Hardware, paint, glass and wallpaper stores	653	376
181	Sporting goods and bicycle shops	654	378
182	Musical instrument and record stores	655	380
183	Jewellery stores and watch and jewellery repair shops	656	382
184	Camera and photographic supply stores	657	384
185	Toy, hobby, novelty and souvenir stores	658	386

Industry No.	Industry Name	SIC-E	Page
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186	Other retail stores	659	388
187	Vending machine operators	691	390
188	Direct sellers	692	392
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189	Operators of buildings and dwellings	751	394
190	Other real estate operators	759	396
191	Insurance and real estate agencies	761	398
	BUSINESS SERVICE INDUSTRIES		
192	Employment agencies and personnel suppliers	771	400
193	Computer and related services	772	402
194	Accounting and bookkeeping services	773	404
195	Advertising services	774	406
196	Architectural, engineering and other scientific and technical services	775	408
197	Offices of lawyers and notaries	776	410
198	Management consulting services	777	412
199	Other business services	779	414
	EDUCATIONAL SERVICE INDUSTRIES		
200	Elementary and secondary education	851	416
201	Post-secondary non-university education	852	418
202	Other educational services	859	420
	HEALTH AND SOCIAL SERVICE INDUSTRIES		
203	Other institutional health and social services	862	422
204	Non-institutional health services	863	424
205	Non-institutional social services	864	426
206	Offices of physicians, surgeons and dentists, private practice	865	428
207	Offices of other health practitioners	866	430
208	Medical and other health laboratories	868	432
209	Health and social service associations and agencies	869	434
	ACCOMMODATION, FOOD AND BEVERAGE SERVICE INDUSTRIES		
210	Hotels, motels and tourist courts	911	436
211	Lodging houses and residential clubs	912	438
212	Camping grounds and travel trailer parks	913	440
213	Recreation and vacation camps	914	442
214	Food services	921	444
215	Taverns, bars and night clubs	922	446
	OTHER SERVICE INDUSTRIES		
216	Motion picture, audio and video production and distribution	961	448
217	Motion picture exhibition	962	450
218	Theatrical and other staged entertainment services	963	452
219	Commercial spectator sports	964	454
220	Sports and recreation clubs and services	965	456
221	Gambling operations	966	458
222	Other amusement and recreational services	969	460
223	Barber and beauty shops	971	462
224	Laundries and cleaners	972	464
225	Funeral services	973	466

Industry			
No.	Industry Name	SIC-E	Page
	OTHER SERVICE INDUSTRIES - concluded		
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227	Machinery and equipment rental and leasing services	991	470
228	Automobile and truck rental and leasing services	992	472
229	Photographers	993	474
230	Other repair services	994	476
231	Services to buildings and dwellings	995	478
232	Travel services	996	480
233	Other services n.e.c.	999	482
234	Total non-financial industries		484
235	Total mining industries		486
236	Total manufacturing industries		488
237	Total construction and real estate industries		490
238	Total transportation, storage, communications and utilities industries		492
239	Total wholesale trade industries		494
240	Total retail trade industries		496
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Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page : 18

Industry 1 - Livestock farms (except animal specialties)
SICE Grouping 011

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	6,928					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	13.4	3.7	-4.8	5.9	1.1	1.6
Pretax profit margin	15.4	4.4	-4.7	7.4	1.4	2.1
Operating profit margin	15.2	5.5	-4.4	6.5	3.8	2.9
Gross profit margin	46.8	40.6	35.1	41.3	40.3	39.5
Operating revenue to net operating assets	142.5	68.5	39.2	48.3	142.5	368.2
Return on net operating assets	12.0	4.8	-4.6	3.2	8.0	11.6
Pretax profit to assets	7.0	2.2	-2.7	2.2	2.2	8.8
Return on capital employed	11.7	5.6	-0.2	4.2	6.1	10.8
Return on equity (2)	16.0	6.1	-2.7	4.5	9.8	15.3
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	20.20	10.69	15.86	27.97	29.33
Inventory turnover	3.80	1.63	0.80	1.26	2.19	5.67
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.90	1.60	0.97	2.00	1.11	1.66
Debt to equity	0.15	0.84	2.11	0.78	1.14	1.16
Liabilities to assets	0.35	0.62	0.94	0.50	0.76	0.62
Interest coverage	3.94	1.55	0.78	1.90	1.29	4.45

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	71	29
Net profit	71	29

Percentage of firms with zero or negative equity(2)

13

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	1	- Livestock farms (except animal specialties)
SICE Grouping	011	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.7	2.0
Accounts receivable	4.4	10.0
Inventory	17.5	36.6
Capital assets	44.1	33.9
Other assets	10.8	4.6
Total operating assets	81.5	87.1
Investments and accounts with affiliates	9.9	9.2
Portfolio investments and loans with non-affiliates	8.6	3.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	4.7	7.2
Borrowing:		
Banks	17.4	15.3
Short term paper	0.7	1.1
Mortgages	3.0	3.4
Bonds	7.8	12.3
Other loans	9.5	6.5
Amount owing to affiliates	18.4	7.5
Other liabilities	3.3	0.6
Deferred income tax	1.9	6.2
Total liabilities	66.5	60.1
Shareholders' equity		
Share capital	12.0	9.9
Retained earnings	14.7	23.8
Other surplus	6.8	6.2
Total shareholders' equity	33.5	39.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	33.6	55.5
Current liabilities - % of total assets	23.9	30.5

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 2 - Other animal specialty farms
SICE Grouping 012

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	402					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	17.1	7.3	-19.5	1.3	-22.1	...
Pretax profit margin	17.9	9.1	-20.8	1.4	-60.3	...
Operating profit margin	19.8	9.9	-20.8	2.1	8.6	...
Gross profit margin	...	29.1	49.9	...
Operating revenue to net operating assets	512.8	228.9	55.5	228.9	37.3	...
Return on net operating assets	42.1	18.4	-15.2	12.4	-2.5	...
Pretax profit to assets	32.8	17.8	-13.9	10.4	-18.9	...
Return on capital employed	29.9	15.2	-11.8	8.8	-6.8	...
Return on equity (2)	...	20.4
<u>Efficiency (ratios)</u>						
Receivable turnover	...	16.49	7.41	...
Inventory turnover	...	2.15	0.35	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	10.14	1.64	1.20	...	0.98	...
Debt to equity	...	1.12	0.05	...
Liabilities to assets	0.34	0.58	0.80	...	1.06	...
Interest coverage	...	-11.23	-0.32	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 2 - Other animal specialty farms
SICE Grouping 012

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.9	-
Accounts receivable	3.1	-
Inventory	23.2	-
Capital assets	36.7	-
Other assets	8.8	-
Total operating assets	79.7	-
Investments and accounts with affiliates	10.5	-
Portfolio investments and loans with non-affiliates	9.8	-
Total assets	100.0	-
Liabilities		
Accounts payable	31.3	-
Borrowing:		
Banks	8.7	-
Short term paper	0.5	-
Mortgages	1.1	-
Bonds	5.8	-
Other loans	2.9	-
Amount owing to affiliates	44.9	-
Other liabilities	4.8	-
Deferred income tax	2.4	-
Total liabilities	102.5	-
Shareholders' equity		
Share capital	11.8	-
Retained earnings	-16.9	-
Other surplus	2.6	-
Total shareholders' equity	-2.5	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	42.1	-
Current liabilities - % of total assets	51.8	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 3 - Field crop farms
SICE Grouping 013

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	3,079					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	20.5	5.3	-4.2	5.6	1.1	3.0
Pretax profit margin	25.0	6.1	-4.2	7.0	1.7	4.3
Operating profit margin	23.6	12.0	1.6	16.2	4.1	4.7
Gross profit margin	78.4	49.1	35.0	48.6	38.1	34.3
Operating revenue to net operating assets	90.8	49.3	25.9	44.0	83.0	182.1
Return on net operating assets	10.1	4.9	-0.1	6.2	3.8	10.8
Pretax profit to assets	8.3	2.7	-1.8	3.1	1.6	6.8
Return on capital employed	9.6	5.1	0.1	5.8	4.7	9.3
Return on equity (2)	15.1	6.2	-8.9	7.6	1.7	16.0
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	19.97	10.66	19.57	18.58	11.53
Inventory turnover	3.13	1.08	0.71	1.02	1.59	4.36
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.27	1.48	0.72	1.59	1.18	1.41
Debt to equity	0.22	0.77	2.37	0.77	0.54	0.63
Liabilities to assets	0.33	0.63	0.91	0.64	0.52	0.51
Interest coverage	6.17	1.54	0.35	1.54	1.10	4.99

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	72	28
Pretax profit	64	36
Net profit	63	37
Percentage of firms with zero or negative equity(2)	13	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 3 - Field crop farms
 SICE Grouping 013

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.6	0.4
Accounts receivable	3.6	13.9
Inventory	7.6	24.2
Capital assets	70.0	42.0
Other assets	5.1	7.1
Total operating assets	90.9	87.6
Investments and accounts with affiliates	4.3	9.2
Portfolio investments and loans with non-affiliates	4.8	3.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	2.5	11.2
Borrowing:		
Banks	15.8	10.9
Short term paper	0.8	0.9
Mortgages	3.3	1.8
Bonds	8.0	10.2
Other loans	8.8	4.9
Amount owing to affiliates	23.8	1.7
Other liabilities	3.4	0.8
Deferred income tax	2.2	5.0
Total liabilities	68.5	47.3
Shareholders' equity		
Share capital	10.5	21.1
Retained earnings	19.4	30.1
Other surplus	1.6	1.4
Total shareholders' equity	31.5	52.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	20.7	49.0
Current liabilities - % of total assets	17.6	28.4

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 4 - Field crop combination farms

SICE Grouping 014

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	553					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	5.1	...	4.3	6.3	...
Pretax profit margin	...	6.7	...	5.9	7.3	...
Operating profit margin	...	7.2	...	6.8	9.5	...
Gross profit margin	...	36.0	...	36.0	39.1	...
Operating revenue to net operating assets	...	47.7	...	47.4	39.6	...
Return on net operating assets	...	13.1	...	13.1	8.4	...
Pretax profit to assets	...	2.1	...	2.1	5.2	...
Return on capital employed	...	10.5	...	6.8	8.4	...
Return on equity (2)	...	4.3	...	4.3	9.9	...
<u>Efficiency (ratios)</u>						
Receivable turnover	...	18.27
Inventory turnover	...	1.34
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	1.93	...	2.68	1.05	...
Debt to equity	...	0.92	...	0.80	1.04	...
Liabilities to assets	...	0.48	...	0.48	0.53	...
Interest coverage	...	5.19	...	3.59	2.46	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

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Industry 4 - Field crop combination farms**SICE Grouping** 014Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	4.8	-
Accounts receivable	2.8	-
Inventory	16.3	-
Capital assets	57.8	-
Other assets	1.8	-
Total operating assets	83.5	-
Investments and accounts with affiliates	13.3	-
Portfolio investments and loans with non-affiliates	3.2	-
Total assets	100.0	-

Liabilities

Accounts payable	4.3	-
Borrowing:		
Banks	12.9	-
Short term paper	1.3	-
Mortgages	2.8	-
Bonds	14.3	-
Other loans	7.6	-
Amount owing to affiliates	9.0	-
Other liabilities	0.5	-
Deferred income tax	1.2	-
Total liabilities	53.8	-

Shareholders' equity

Share capital	9.7	-
Retained earnings	24.5	-
Other surplus	12.1	-
Total shareholders' equity	46.2	-

Total liabilities and shareholders' equity	100.0	-
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Current assets - % of total assets	28.5	-
Current liabilities - % of total assets	15.1	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 5 - Fruit and other vegetable farms
SICE Grouping 015

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to \$5 million	
	75%	50%	25%			
Number of firms in the group	819					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	12.8	2.8	-12.6	-2.0	2.8	1.2
Pretax profit margin	12.2	3.1	-12.6	-2.0	3.8	1.8
Operating profit margin	18.9	5.0	-1.6	-0.4	7.5	2.1
Gross profit margin	20.2	13.8	10.0	19.9	12.2	16.9
Operating revenue to net operating assets	246.5	90.0	31.4	83.8	61.0	204.9
Return on net operating assets	16.5	1.8	-3.4	-0.7	5.6	15.6
Pretax profit to assets	6.8	2.5	-6.0	-5.3	5.6	9.1
Return on capital employed	14.2	4.4	-2.1	-0.4	4.4	11.6
Return on equity (2)	10.8	5.3	-12.7	...	4.1	12.2
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	9.03	3.85	...	3.55	23.64
Inventory turnover	9.00	7.90	5.10	6.40	7.20	7.80
<u>Liquidity/Solvency (ratios)</u>						
Working capital	5.51	1.61	0.66	2.13	1.35	1.02
Debt to equity	0.05	0.11	2.29	0.11	1.13	0.93
Liabilities to assets	0.14	0.77	1.37	0.70	0.44	0.49
Interest coverage	3.93	1.07	-0.09	0.58	3.37	14.84

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	71	29
Pretax profit	66	34
Net profit	66	34
Percentage of firms with zero or negative equity(2)	14	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	5	- Fruit and other vegetable farms
SICE Grouping	015	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.5	4.4
Accounts receivable	6.7	11.6
Inventory	5.5	11.0
Capital assets	53.2	55.3
Other assets	3.0	5.5
Total operating assets	73.9	87.9
Investments and accounts with affiliates	7.4	7.5
Portfolio investments and loans with non-affiliates	18.7	4.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	4.2	10.8
Borrowing:		
Banks	15.9	11.9
Short term paper	0.9	1.3
Mortgages	5.9	2.4
Bonds	10.3	14.2
Other loans	8.0	6.8
Amount owing to affiliates	5.3	13.8
Other liabilities	1.5	1.4
Deferred income tax	1.0	0.9
Total liabilities	53.0	63.5
Shareholders' equity		
Share capital	4.3	7.7
Retained earnings	30.9	18.7
Other surplus	11.7	10.1
Total shareholders' equity	47.0	36.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	23.6	36.2
Current liabilities - % of total assets	17.0	31.7

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 6 - Horticultural specialties
SICE Grouping 016

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,123					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.3	-2.5	-25.0	-29.8	-1.7	2.3
Pretax profit margin	4.3	-3.1	-25.9	-30.7	-2.1	3.1
Operating profit margin	6.7	1.1	-16.3	-16.3	4.3	3.6
Gross profit margin	49.6	45.8	42.9	34.0	46.6	46.0
Operating revenue to net operating assets	154.6	149.6	119.2	137.2	119.2	219.5
Return on net operating assets	8.2	1.3	-32.8	-7.4	5.0	11.0
Pretax profit to assets	3.9	-2.3	-41.7	-14.8	-1.5	5.7
Return on capital employed	13.1	1.5	-42.9	-11.7	4.8	9.2
Return on equity (2)	11.2	-61.0	-75.0	-32.0	2.8	13.7
<u>Efficiency (ratios)</u>						
Receivable turnover	21.49	11.75	8.97	9.15	12.12	8.86
Inventory turnover	29.37	9.20	1.17	...	8.14	5.91
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.46	0.99	0.98	0.80	0.80	1.03
Debt to equity	0.08	2.74	3.22	2.39	0.48	2.65
Liabilities to assets	0.62	0.80	0.97	0.72	0.97	0.77
Interest coverage	4.57	0.70	0.21	...	0.56	3.23

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	72	28
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	14	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 6 - Horticultural specialties
 SICE Grouping 016

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.0	1.2
Accounts receivable	9.5	15.1
Inventory	15.0	19.8
Capital assets	49.9	44.9
Other assets	4.5	8.0
Total operating assets	85.0	89.0
Investments and accounts with affiliates	8.5	7.1
Portfolio investments and loans with non-affiliates	6.6	3.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.2	9.6
Borrowing:		
Banks	15.5	14.1
Short term paper	1.0	1.2
Mortgages	7.3	4.0
Bonds	11.3	13.8
Other loans	6.9	8.9
Amount owing to affiliates	22.5	14.9
Other liabilities	3.5	2.3
Deferred income tax	3.5	4.4
Total liabilities	82.7	73.1
Shareholders' equity		
Share capital	6.2	9.4
Retained earnings	7.1	16.1
Other surplus	4.0	1.3
Total shareholders' equity	17.3	26.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	35.2	39.4
Current liabilities - % of total assets	31.6	31.6

Small and Medium Firms

Financial Performance Indicators for Canadian Business

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Industry	7	- Livestock, field crop and horticultural combination farms
SICE Grouping	017	

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group		1,185				

Financial ratios

Profitability (percentages)

Net profit margin	5.1	2.6	-1.0	2.6	-1.0	...
Pretax profit margin	6.4	2.5	-5.3	2.8	-3.6	...
Operating profit margin	19.7	5.5	-9.1	5.8	-0.8	...
Gross profit margin	30.3	22.5	15.3	23.8	18.9	...
Operating revenue to net operating assets	78.5	57.6	25.2	57.6	75.4	...
Return on net operating assets	6.9	2.8	-6.7	3.5	-0.2	...
Pretax profit to assets	2.5	0.8	-5.2	0.8	-1.8	...
Return on capital employed	7.0	3.0	1.4	3.1	1.6	...
Return on equity (2)	11.3	2.8	0.4	4.1	-2.7	...

Efficiency (ratios)

Receivable turnover	17.02	7.54	3.44	6.44	7.23	...
Inventory turnover	2.60	2.09	1.42	1.86	2.46	...

Liquidity/Solvency (ratios)

Working capital	3.76	2.51	0.99	3.05	2.24	...
Debt to equity	0.05	0.51	1.54	0.68	0.14	...
Liabilities to assets	0.33	0.61	0.88	0.55	0.44	...
Interest coverage	1.73	1.08	-0.48	1.22	-0.15	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	78	22
Pretax profit	80	20
Net profit	80	20
Percentage of firms with zero or negative equity(2)	10	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	7	- Livestock, field crop and horticultural combination farms
SICE Grouping	017	

Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	2.2	-
Accounts receivable	6.8	-
Inventory	14.0	-
Capital assets	58.0	-
Other assets	5.4	-
Total operating assets	86.3	-
Investments and accounts with affiliates	5.3	-
Portfolio investments and loans with non-affiliates	8.3	-
Total assets	100.0	-

Liabilities

Accounts payable	2.8	-
Borrowing:		
Banks	13.0	-
Short term paper	0.4	-
Mortgages	2.3	-
Bonds	4.8	-
Other loans	7.1	-
Amount owing to affiliates	16.1	-
Other liabilities	5.5	-
Deferred income tax	1.6	-
Total liabilities	53.7	-

Shareholders' equity

Share capital	7.7	-
Retained earnings	26.7	-
Other surplus	11.9	-
Total shareholders' equity	46.3	-

Total liabilities and shareholders' equity

100.0

-

Current assets - % of total assets

28.1

-

Current liabilities - % of total assets

18.5

-

Small and Medium Firms

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Industry 8 - Services incidental to livestock and animal specialties
SICE Grouping 021

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 1,090

Financial ratios

Profitability (percentages)

Net profit margin	7.5	1.7	-2.4	1.2	4.1	1.6
Pretax profit margin	9.9	2.0	-2.4	1.3	5.3	1.8
Operating profit margin	15.7	6.5	-1.4	5.6	7.7	2.1
Gross profit margin	74.7	70.0	65.8	69.9	71.6	67.4
Operating revenue to net operating assets	440.0	238.1	113.4	230.3	345.0	310.1
Return on net operating assets	32.8	10.1	-4.0	10.1	14.9	7.8
Pretax profit to assets	17.3	4.9	-5.4	3.8	6.6	2.7
Return on capital employed	24.0	9.6	-3.1	9.5	10.2	6.3
Return on equity (2)	27.9	17.0	4.6	11.5	19.2	7.8

Efficiency (ratios)

Receivable turnover	30.00	28.09	13.19	30.00	23.47	11.79
Inventory turnover	8.31	4.88	3.20	5.79	4.07	4.77

Liquidity/Solvency (ratios)

Working capital	2.98	1.06	0.39	0.87	1.60	1.27
Debt to equity	0.05	0.22	2.01	0.21	0.23	0.52
Liabilities to assets	0.23	0.71	0.91	0.72	0.40	0.68
Interest coverage	10.35	1.68	0.68	1.49	3.73	2.39

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	75	25
Pretax profit	69	31
Net profit	69	31

Percentage of firms with zero or negative equity(2) 17

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	8	- Services incidental to livestock and animal specialties
SICE Grouping	021	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	13.8
Accounts receivable	6.9	13.0
Inventory	9.7	8.6
Capital assets	48.8	23.6
Other assets	5.3	6.6
Total operating assets	81.5	65.6
Investments and accounts with affiliates	8.3	32.8
Portfolio investments and loans with non-affiliates	10.2	1.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	7.9	13.8
Borrowing:		
Banks	14.0	21.8
Short term paper	0.5	0.3
Mortgages	7.1	1.5
Bonds	5.3	2.8
Other loans	8.3	1.5
Amount owing to affiliates	15.1	4.9
Other liabilities	1.9	0.6
Deferred income tax	1.1	6.9
Total liabilities	61.2	54.1
Shareholders' equity		
Share capital	7.6	7.1
Retained earnings	30.3	38.4
Other surplus	0.9	0.4
Total shareholders' equity	38.8	45.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	37.1	38.7
Current liabilities - % of total assets	21.7	23.5

Industry	9	- Services incidental to agricultural crops
SICE Grouping	022	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	471					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	9.8	1.6	-4.8	1.4	1.7	1.7
Pretax profit margin	12.6	1.4	-5.5	1.4	2.2	2.4
Operating profit margin	13.1	2.9	-2.0	2.2	3.2	2.3
Gross profit margin	75.5	68.9	64.6	68.0	68.2	67.6
Operating revenue to net operating assets	239.2	75.0	29.2	36.0	305.6	375.6
Return on net operating assets	9.9	5.8	-1.0	1.5	8.6	10.9
Pretax profit to assets	19.4	5.2	-3.0	3.5	7.3	7.3
Return on capital employed	10.2	1.2	-2.8	1.2	9.0	10.9
Return on equity (2)	16.5	5.9	-1.9	3.2	8.8	8.3
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	16.82	4.54	19.27	10.17	9.11
Inventory turnover	10.13	5.64	3.16	...	5.17	3.68
<u>Liquidity/Solvency (ratios)</u>						
Working capital	7.29	1.41	0.78	1.68	1.35	1.31
Debt to equity	0.05	0.16	0.63	0.11	0.44	0.62
Liabilities to assets	0.09	0.38	0.58	0.17	0.38	0.60
Interest coverage	41.80	0.97	-2.54	0.81	4.16	2.29

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	73	27
Pretax profit	71	29
Net profit	71	29
Percentage of firms with zero or negative equity(2)	13	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	9	- Services incidental to agricultural crops
SICE Grouping	022	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.7	5.2
Accounts receivable	13.6	23.9
Inventory	8.2	17.7
Capital assets	53.4	37.6
Other assets	1.7	4.7
Total operating assets	89.6	89.1
Investments and accounts with affiliates	4.8	5.9
Portfolio investments and loans with non-affiliates	5.6	5.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	5.9	16.8
Borrowing:		
Banks	14.1	9.4
Short term paper	0.2	0.9
Mortgages	5.1	1.7
Bonds	1.8	10.0
Other loans	5.6	4.7
Amount owing to affiliates	10.4	17.4
Other liabilities	1.0	1.4
Deferred income tax	0.5	3.3
Total liabilities	44.6	65.6
Shareholders' equity		
Share capital	8.0	16.0
Retained earnings	38.4	18.1
Other surplus	9.0	0.3
Total shareholders' equity	55.4	34.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	37.6	54.6
Current liabilities - % of total assets	26.9	37.0

Small and Medium Firms

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Industry 10 - Other services incidental to agriculture
SICE Grouping 023

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
	Q3 75%	Q2 50%	Q1 25%			
Number of firms in the group		252				

Financial ratios

Profitability (percentages)

Net profit margin	...	-0.6
Pretax profit margin	...	-0.9
Operating profit margin	...	-0.9
Gross profit margin	...	66.7
Operating revenue to net operating assets	...	190.7
Return on net operating assets	...	-12.9
Pretax profit to assets	...	-6.0
Return on capital employed	...	8.3
Return on equity (2)

Efficiency (ratios)

Receivable turnover	...	21.45
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	...	0.59
Debt to equity
Liabilities to assets	...	0.96
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 10 - Other services incidental to agriculture

SICE Grouping 023

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	17.6	-
Accounts receivable	19.1	-
Inventory	2.6	-
Capital assets	53.1	-
Other assets	1.4	-
Total operating assets	93.8	-
Investments and accounts with affiliates	4.4	-
Portfolio investments and loans with non-affiliates	1.8	-
Total assets	100.0	-
Liabilities		
Accounts payable	20.6	-
Borrowing:		
Banks	18.7	-
Short term paper	0.3	-
Mortgages	0.7	-
Bonds	3.4	-
Other loans	13.8	-
Amount owing to affiliates	21.0	-
Other liabilities	17.2	-
Deferred income tax	0.5	-
Total liabilities	96.2	-
Shareholders' equity		
Share capital	0.0	-
Retained earnings	3.8	-
Other surplus	-	-
Total shareholders' equity	3.8	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	42.7	-
Current liabilities - % of total assets	54.9	-

Small and Medium Firms

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Industry 11 - Fishing industries
SICE Grouping 031

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 1,461

Financial ratios

Profitability (percentages)

Net profit margin	13.2	1.2	-15.1	0.9	0.9	-0.1
Pretax profit margin	13.1	1.2	-15.9	1.2	1.0	-0.1
Operating profit margin	17.9	2.5	-15.8	2.4	4.2	1.3
Gross profit margin	71.6	61.1	50.4	61.1	62.0	59.2
Operating revenue to net operating assets	242.2	108.0	73.9	100.0	196.3	428.3
Return on net operating assets	17.0	4.5	-21.7	4.0	7.8	2.8
Pretax profit to assets	12.8	2.5	-14.0	3.1	0.9	-0.3
Return on capital employed	15.5	5.7	-9.0	4.8	5.9	5.3
Return on equity (2)	18.5	9.6	-7.1	9.8	6.0	...

Efficiency (ratios)

Receivable turnover
Inventory turnover	9.08	3.33	1.87	1.87	8.41	5.12

Liquidity/Solvency (ratios)

Working capital	2.97	1.23	0.48	1.23	1.10	1.63
Debt to equity	0.05	0.09	0.55	0.05	0.30	0.24
Liabilities to assets	0.20	0.55	1.08	0.59	0.52	0.91
Interest coverage	5.18	1.90	-0.95	1.75	1.08	0.74

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	69	31
Pretax profit	64	36
Net profit	63	37

Percentage of firms with zero or negative equity(2) 15

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 11 - Fishing industries

SICE Grouping 031

Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	14.1	4.5
Accounts receivable	5.9	5.8
Inventory	5.6	8.6
Capital assets	45.5	64.4
Other assets	13.9	13.2
Total operating assets	85.0	96.5
Investments and accounts with affiliates	7.4	3.2
Portfolio investments and loans with non-affiliates	7.6	0.3
Total assets	100.0	100.0

Liabilities

Accounts payable	7.3	5.7
Borrowing:		
Banks	20.4	52.9
Short term paper	0.5	0.1
Mortgages	4.3	8.0
Bonds	5.7	4.3
Other loans	10.2	27.8
Amount owing to affiliates	15.5	22.4
Other liabilities	4.5	16.2
Deferred income tax	1.1	1.8
Total liabilities	69.5	139.3

Shareholders' equity

Share capital	5.5	2.9
Retained earnings	20.5	-47.4
Other surplus	4.5	5.2
Total shareholders' equity	30.5	-39.3

Total liabilities and shareholders' equity

100.0

100.0

Current assets - % of total assets

32.2

19.9

Current liabilities - % of total assets

22.4

46.3

Small and Medium Firms

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Industry 12 - Services incidental to fishing
SICE Grouping 032

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
	Q3	Q2	Q1			
	75%	50%	25%			
Number of firms in the group		216				

Financial ratios

Profitability (percentages)

Net profit margin	23.0	5.4	-4.8	5.4	23.0	...
Pretax profit margin	27.8	6.4	-5.0	6.4	27.8	...
Operating profit margin	...	9.2	...	3.3	28.2	...
Gross profit margin	74.1	69.5	65.8	68.6	85.7	...
Operating revenue to net operating assets	635.7	414.4	125.9	337.3	86.9	...
Return on net operating assets	...	13.7	...	11.4	23.1	...
Pretax profit to assets	25.6	6.7	-15.0	5.6	17.4	...
Return on capital employed	27.4	10.1	-10.6	9.6	25.0	...
Return on equity (2)	...	-17.3	...	-17.3

Efficiency (ratios)

Receivable turnover	...	29.26	16.11	...
Inventory turnover	...	4.78	2.18	...

Liquidity/Solvency (ratios)

Working capital	2.14	1.45	0.63	1.45	2.14	...
Debt to equity	0.06	0.08	2.04	0.08	0.40	...
Liabilities to assets	0.18	0.68	0.89	0.46	0.40	...
Interest coverage	...	2.88	...	1.04	16.07	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	12 - Services incidental to fishing
SICE Grouping	032

Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	5.2	-
Accounts receivable	13.9	-
Inventory	18.8	-
Capital assets	38.5	-
Other assets	2.6	-
Total operating assets	79.0	-
Investments and accounts with affiliates	16.5	-
Portfolio investments and loans with non-affiliates	4.4	-
Total assets	100.0	-

Liabilities

Accounts payable	10.4	-
Borrowing:		
Banks	18.1	-
Short term paper	1.2	-
Mortgages	3.0	-
Bonds	13.4	-
Other loans	6.7	-
Amount owing to affiliates	25.3	-
Other liabilities	0.9	-
Deferred income tax	1.5	-
Total liabilities	80.5	-

Shareholders' equity

Share capital	23.3	-
Retained earnings	-6.1	-
Other surplus	2.3	-
Total shareholders' equity	19.5	-

Total liabilities and shareholders' equity**100.0 -****Current assets - % of total assets****46.1 -****Current liabilities - % of total assets****29.5 -**

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 13 - Logging industry
SICE Grouping 041

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	3,304					

Financial ratios

Profitability (percentages)

Net profit margin	9.9	3.9	-0.8	5.4	2.0	2.1
Pretax profit margin	11.6	4.3	-0.8	6.3	2.4	2.5
Operating profit margin	11.9	4.8	0.7	5.4	3.5	3.1
Gross profit margin	68.1	63.0	59.9	63.4	61.7	61.4
Operating revenue to net operating assets	459.2	223.7	111.5	191.2	297.9	451.1
Return on net operating assets	30.7	11.1	2.7	10.9	10.7	12.7
Pretax profit to assets	19.2	7.2	-2.2	7.6	6.7	6.5
Return on capital employed	29.2	11.6	3.1	11.1	11.6	12.5
Return on equity (2)	41.5	19.3	1.7	25.0	12.3	18.7

Efficiency (ratios)

Receivable turnover	30.00	19.84	9.29	19.84	19.48	26.60
Inventory turnover	22.46	10.40	2.91	8.69	17.12	13.73

Liquidity/Solvency (ratios)

Working capital	2.62	1.05	0.50	1.24	0.91	0.95
Debt to equity	0.05	0.40	2.02	0.40	0.53	1.02
Liabilities to assets	0.30	0.66	0.95	0.67	0.65	0.73
Interest coverage	8.10	2.37	0.86	1.87	2.64	3.43

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	74	26
Pretax profit	74	26
Net profit	74	26
Percentage of firms with zero or negative equity(2)	13	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 13 - Logging industry
 SICE Grouping 041

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.1	4.6
Accounts receivable	11.2	13.9
Inventory	3.4	9.5
Capital assets	53.8	50.3
Other assets	4.1	4.1
Total operating assets	84.5	82.5
Investments and accounts with affiliates	7.7	11.8
Portfolio investments and loans with non-affiliates	7.8	5.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	12.9	22.3
Borrowing:		
Banks	18.7	13.0
Short term paper	0.3	1.1
Mortgages	1.0	2.1
Bonds	3.6	12.2
Other loans	11.9	6.9
Amount owing to affiliates	10.5	9.8
Other liabilities	2.9	5.2
Deferred income tax	0.5	3.1
Total liabilities	62.3	75.7
Shareholders' equity		
Share capital	3.4	4.5
Retained earnings	33.1	19.0
Other surplus	1.1	0.9
Total shareholders' equity	37.7	24.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	34.0	39.3
Current liabilities - % of total assets	33.2	46.1

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Industry 14 - Forestry services industry
SICE Grouping 051

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%		\$5 million	
Number of firms in the group	365					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	6.8	3.0	-6.9	2.7	3.0	0.2
Pretax profit margin	9.0	3.3	-6.9	3.0	3.5	0.2
Operating profit margin	8.4	3.2	-6.0	4.0	2.2	1.0
Gross profit margin
Operating revenue to net operating assets	528.6	328.0	181.1	273.9	374.7	312.5
Return on net operating assets	31.1	11.8	-2.5	16.0	9.7	4.0
Pretax profit to assets	20.9	8.8	-9.5	8.0	9.1	0.5
Return on capital employed	23.3	13.2	3.3	14.2	10.8	4.0
Return on equity (2)	30.6	18.6	4.8	19.3	16.6	5.8
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	12.63	6.07	9.56	17.74	5.87
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.70	1.27	0.49	1.28	1.10	1.14
Debt to equity	0.12	0.71	1.29	0.60	0.78	0.77
Liabilities to assets	0.30	0.61	0.87	0.60	0.62	0.76
Interest coverage	7.92	2.75	0.20	2.75	2.46	1.24

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	73	27
Pretax profit	75	25
Net profit	75	25

Percentage of firms with zero or negative equity(2) 14

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 14 - Forestry services industry
 SICE Grouping 051

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	17.4	7.9
Accounts receivable	17.9	25.5
Inventory	7.2	6.3
Capital assets	42.0	20.2
Other assets	4.4	3.6
Total operating assets	89.0	63.5
Investments and accounts with affiliates	7.0	16.4
Portfolio investments and loans with non-affiliates	4.0	20.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.3	21.3
Borrowing:		
Banks	16.2	10.1
Short term paper	0.1	0.5
Mortgages	4.4	2.1
Bonds	1.5	5.6
Other loans	7.8	6.7
Amount owing to affiliates	9.3	9.9
Other liabilities	7.7	5.5
Deferred income tax	0.4	0.5
Total liabilities	58.7	62.2
Shareholders' equity		
Share capital	9.5	21.0
Retained earnings	31.5	16.6
Other surplus	0.3	0.2
Total shareholders' equity	41.3	37.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	48.2	50.6
Current liabilities - % of total assets	30.1	43.5

Industry 15 - Metal mines
SICE Grouping 061

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	76					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	11.1	-14.5	-87.1	-15.7	-21.6	2.2
Pretax profit margin	16.9	-15.5	-87.1	-15.7	-28.6	-8.1
Operating profit margin	0.3	-31.2	-100.0	-43.1	-39.4	-7.3
Gross profit margin	...	10.2	...	13.3
Operating revenue to net operating assets	170.7	91.5	13.2	70.5	91.6	41.5
Return on net operating assets	1.1	-10.1	-22.7	-11.3	-30.3	-2.2
Pretax profit to assets	7.5	-3.0	-25.0	-2.5	-17.0	-1.0
Return on capital employed	8.3	-2.5	-21.6	-2.5	-16.6	2.1
Return on equity (2)	22.0	-2.4	-17.6	-2.2	...	1.6
<u>Efficiency (ratios)</u>						
Receivable turnover	29.97	9.98	2.17	8.71	22.27	3.37
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.85	1.22	0.16	1.24	0.39	4.04
Debt to equity	0.05	0.06	0.42	0.12	0.05	...
Liabilities to assets	0.12	0.47	0.93	0.28	0.90	0.31
Interest coverage	1.46	-0.96	-3.84	-1.36

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	28	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 15 - Metal mines
SICE Grouping 061

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.6	27.9
Accounts receivable	3.1	5.3
Inventory	1.0	2.1
Capital assets	31.7	10.0
Other assets	8.4	0.8
Total operating assets	54.8	46.1
Investments and accounts with affiliates	32.7	50.3
Portfolio investments and loans with non-affiliates	12.5	3.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	9.6	2.3
Borrowing:		
Banks	7.9	4.2
Short term paper	0.0	0.2
Mortgages	0.3	0.5
Bonds	3.2	2.7
Other loans	6.5	2.7
Amount owing to affiliates	21.1	1.2
Other liabilities	5.8	15.6
Deferred income tax	0.3	-1.3
Total liabilities	54.8	28.1
Shareholders' equity		
Share capital	153.1	49.0
Retained earnings	-164.1	19.9
Other surplus	56.2	3.0
Total shareholders' equity	45.2	71.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	21.2	51.9
Current liabilities - % of total assets	21.0	8.5

Industry	16	- Non-metal mines (except coal)
SICE Grouping	062	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	52					

Financial ratios

Profitability (percentages)

Net profit margin	12.9	5.1	-22.0	1.3	4.5	3.9
Pretax profit margin	17.7	5.5	-23.2	-1.6	4.9	4.8
Operating profit margin	12.4	1.7	-16.5	7.5	1.7	8.6
Gross profit margin	27.8	21.1	16.7	20.5	17.3	30.9
Operating revenue to net operating assets	148.4	67.5	28.4	48.3	67.5	73.8
Return on net operating assets	11.2	2.6	-3.3	3.8	2.6	6.4
Pretax profit to assets	9.3	4.3	-4.0	-0.6	4.3	3.5
Return on capital employed	11.3	4.5	-0.3	8.1	4.2	3.2
Return on equity (2)	15.5	4.2	-4.5	...	4.2	4.9

Efficiency (ratios)

Receivable turnover	30.00	17.89	7.57	30.00	7.79	4.76
Inventory turnover	...	2.23	2.16	4.06

Liquidity/Solvency (ratios)

Working capital	2.23	1.32	0.97	0.93	1.71	1.50
Debt to equity	...	0.21	0.07	0.69
Liabilities to assets	0.16	0.52	0.96	0.90	0.22	0.70
Interest coverage	...	3.18	1.51

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	67	33
Net profit	67	33
Percentage of firms with zero or negative equity(2)	11	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 16 - Non-metal mines (except coal)
 SICE Grouping 062

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.0	3.5
Accounts receivable	6.5	15.8
Inventory	4.1	11.9
Capital assets	15.2	50.3
Other assets	2.5	10.9
Total operating assets	31.2	92.3
Investments and accounts with affiliates	67.2	6.6
Portfolio investments and loans with non-affiliates	1.6	1.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	3.4	8.9
Borrowing:		
Banks	26.4	36.3
Short term paper	0.1	0.0
Mortgages	0.0	0.1
Bonds	0.2	0.4
Other loans	24.6	5.4
Amount owing to affiliates	1.7	27.2
Other liabilities	2.1	16.9
Deferred income tax	1.4	3.2
Total liabilities	59.9	98.3
Shareholders' equity		
Share capital	32.8	54.0
Retained earnings	7.0	-69.7
Other surplus	0.2	17.4
Total shareholders' equity	40.1	1.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	17.2	35.3
Current liabilities - % of total assets	11.9	43.3

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 17 - Crude petroleum and natural gas industries
SICE Grouping 071

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,527					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	35.3	13.7	-6.7	14.3	10.1	10.9
Pretax profit margin	40.0	15.2	-9.4	15.2	11.2	13.8
Operating profit margin	35.6	13.6	-7.9	12.2	11.9	19.3
Gross profit margin	55.7	43.8	24.3	43.8	41.0	53.5
Operating revenue to net operating assets	124.3	56.2	28.9	81.4	33.6	39.7
Return on net operating assets	21.9	7.2	-4.6	8.0	4.4	7.9
Pretax profit to assets	15.7	5.7	-2.5	5.9	3.9	5.1
Return on capital employed	19.4	6.1	-3.8	6.1	5.3	7.1
Return on equity (2)	42.1	9.5	-2.9	8.9	3.9	8.0
<u>Efficiency (ratios)</u>						
Receivable turnover	14.87	8.12	4.26	9.19	5.66	5.62
Inventory turnover	21.21	0.79	2.07	0.79	28.23	9.02
<u>Liquidity/Solvency (ratios)</u>						
Working capital	6.14	1.85	0.37	1.88	1.47	1.22
Debt to equity	0.05	0.46	1.15	0.49	0.36	0.40
Liabilities to assets	0.10	0.39	0.68	0.39	0.37	0.36
Interest coverage	9.38	3.75	-0.86	2.50	5.21	4.33

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	68	32
Net profit	67	33

Percentage of firms with zero or negative equity(2)

9

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 17 - Crude petroleum and natural gas industries
SICE Grouping 071

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.8	4.1
Accounts receivable	4.9	7.9
Inventory	0.2	0.7
Capital assets	45.5	76.7
Other assets	7.0	1.0
Total operating assets	67.3	90.3
Investments and accounts with affiliates	17.9	8.7
Portfolio investments and loans with non-affiliates	14.7	0.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.0	7.6
Borrowing:		
Banks	7.7	14.7
Short term paper	0.3	1.0
Mortgages	1.0	0.1
Bonds	3.0	2.6
Other loans	4.9	5.8
Amount owing to affiliates	12.9	10.4
Other liabilities	3.0	1.1
Deferred income tax	1.4	4.4
Total liabilities	42.3	47.7
Shareholders' equity		
Share capital	58.0	40.6
Retained earnings	-3.7	2.0
Other surplus	3.5	9.8
Total shareholders' equity	57.7	52.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	24.0	13.2
Current liabilities - % of total assets	14.6	15.3

Industry	18	- Stone quarries
SICE Grouping	081	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	119					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	4.2	4.2	2.1
Pretax profit margin	...	3.8	6.5	2.4
Operating profit margin	...	2.8	1.6	5.4
Gross profit margin	...	30.4	29.5	32.5
Operating revenue to net operating assets	...	72.0	97.1	106.2
Return on net operating assets	...	1.2	1.3	3.3
Pretax profit to assets	...	1.4	-1.7	2.2
Return on capital employed	...	1.3	-0.5	3.7
Return on equity (2)	...	2.8	-8.0	2.3
<u>Efficiency (ratios)</u>						
Receivable turnover	...	4.55	2.78	7.69
Inventory turnover	...	3.82	4.32	4.64
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	1.98	2.13	2.17
Debt to equity	...	0.62	0.35	0.56
Liabilities to assets	...	0.66	0.45	0.43
Interest coverage	...	1.28	2.09

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	18	- Stone quarries
SICE Grouping	081	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.3	1.1
Accounts receivable	17.2	9.0
Inventory	8.4	7.9
Capital assets	56.0	50.7
Other assets	3.4	22.8
Total operating assets	89.3	91.5
Investments and accounts with affiliates	6.6	7.2
Portfolio investments and loans with non-affiliates	4.1	1.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.6	6.2
Borrowing:		
Banks	17.4	30.2
Short term paper	0.5	0.1
Mortgages	1.0	1.2
Bonds	5.2	4.1
Other loans	12.2	3.1
Amount owing to affiliates	12.5	4.0
Other liabilities	4.2	0.9
Deferred income tax	3.3	2.5
Total liabilities	67.6	52.3
Shareholders' equity		
Share capital	20.4	20.5
Retained earnings	12.2	26.8
Other surplus	-0.3	0.4
Total shareholders' equity	32.4	47.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	35.8	22.1
Current liabilities - % of total assets	25.9	10.7

Industry	19 - Sand and gravel pits
SICE Grouping	082

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
					Median

Number of firms in the group 554

Financial ratios

Profitability (percentages)

Net profit margin	6.4	0.9	-7.5	0.7	1.0	-1.4
Pretax profit margin	7.2	1.0	-7.8	-0.3	1.3	-1.8
Operating profit margin	5.7	1.9	-7.4	-1.4	3.2	-0.2
Gross profit margin	36.4	30.4	25.4	30.2	30.6	28.3
Operating revenue to net operating assets	182.8	107.4	69.9	92.1	125.6	161.8
Return on net operating assets	10.4	1.7	-4.4	0.2	3.4	-0.3
Pretax profit to assets	5.6	0.8	-4.7	-0.1	1.7	-2.7
Return on capital employed	8.7	1.9	-1.8	1.4	3.3	1.9
Return on equity (2)	11.5	3.0	-3.8	0.6	3.1	-4.2

Efficiency (ratios)

Receivable turnover	20.41	7.04	5.30	6.81	7.96	8.74
Inventory turnover	24.67	6.81	3.56	4.95	13.00	12.48

Liquidity/Solvency (ratios)

Working capital	3.15	1.48	0.73	1.78	1.02	0.83
Debt to equity	0.05	0.51	1.10	0.31	0.51	1.27
Liabilities to assets	0.26	0.49	0.68	0.48	0.46	0.73
Interest coverage	2.76	1.47	-1.29	0.82	1.48	0.18

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	64	36
Pretax profit	62	38
Net profit	62	38

Percentage of firms with zero or negative equity(2) 10

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	19 - Sand and gravel pits
SICE Grouping	082

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.7	4.4
Accounts receivable	12.7	13.1
Inventory	4.8	7.5
Capital assets	52.5	55.0
Other assets	3.7	3.0
Total operating assets	83.4	82.9
Investments and accounts with affiliates	8.6	9.7
Portfolio investments and loans with non-affiliates	8.0	7.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.4	9.3
Borrowing:		
Banks	10.6	23.8
Short term paper	0.2	0.5
Mortgages	1.5	1.4
Bonds	1.9	5.4
Other loans	4.8	11.2
Amount owing to affiliates	15.1	12.2
Other liabilities	1.7	3.0
Deferred income tax	1.4	4.2
Total liabilities	48.6	70.9
Shareholders' equity		
Share capital	3.0	6.9
Retained earnings	48.1	19.2
Other surplus	0.2	3.0
Total shareholders' equity	51.4	29.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	32.1	31.5
Current liabilities - % of total assets	25.3	30.3

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 20 - Service industries incidental to crude petroleum and natural gas
SICE Grouping 091

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
	Q3 75%	Q2 50%	Q1 25%			
Number of firms in the group	1,413					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	14.0	4.5	-1.5	3.9	4.5	2.1
Pretax profit margin	17.6	5.7	-1.6	4.5	6.3	2.6
Operating profit margin	16.0	5.1	-1.7	4.9	8.1	3.2
Gross profit margin	83.4	74.8	70.7	74.8	76.8	74.2
Operating revenue to net operating assets	314.2	226.5	115.5	224.4	199.8	271.1
Return on net operating assets	31.4	10.8	-1.2	10.8	12.5	7.3
Pretax profit to assets	21.9	10.4	-3.2	11.1	8.9	4.0
Return on capital employed	27.0	10.7	-0.1	11.3	9.2	8.8
Return on equity (2)	32.7	15.2	-5.3	15.2	14.2	10.5
<i>Efficiency (ratios)</i>						
Receivable turnover	12.18	8.12	4.57	8.16	5.51	4.91
Inventory turnover	10.05	2.53	1.13	1.64	2.53	8.76
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.78	1.25	0.75	1.15	1.33	1.18
Debt to equity	0.05	0.54	2.35	0.41	0.63	0.75
Liabilities to assets	0.27	0.65	0.84	0.62	0.70	0.63
Interest coverage	15.00	2.83	-0.50	1.90	3.51	2.58

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	63	37
Net profit	64	36

Percentage of firms with zero or negative equity(2)

17

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	20	- Service industries incidental to crude petroleum and natural gas
SICE Grouping	091	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.0	4.5
Accounts receivable	18.2	18.5
Inventory	2.7	2.7
Capital assets	42.2	50.7
Other assets	4.2	1.9
Total operating assets	74.4	78.4
Investments and accounts with affiliates	19.9	20.5
Portfolio investments and loans with non-affiliates	5.8	1.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	12.4	11.9
Borrowing:		
Banks	12.3	21.8
Short term paper	0.2	0.1
Mortgages	1.0	0.3
Bonds	3.0	3.5
Other loans	5.4	11.1
Amount owing to affiliates	18.6	19.7
Other liabilities	1.6	5.0
Deferred income tax	0.6	2.3
Total liabilities	55.1	75.7
Shareholders' equity		
Share capital	25.5	20.5
Retained earnings	13.6	-1.1
Other surplus	5.7	4.9
Total shareholders' equity	44.9	24.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	32.6	27.5
Current liabilities - % of total assets	28.5	24.2

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Industry 21 - Service industries incidental to mining
SICE Grouping 092

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to \$5 million	
	75%	50%	25%			
Number of firms in the group	806					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	9.9	-1.1	-28.4	-2.3	1.3	1.9
Pretax profit margin	9.3	-0.8	-28.4	-2.9	1.5	2.7
Operating profit margin	10.5	-0.4	-30.3	-10.7	1.9	1.7
Gross profit margin
Operating revenue to net operating assets	314.7	149.2	78.0	138.0	203.5	307.2
Return on net operating assets	17.7	-1.3	-25.6	-6.9	2.3	8.9
Pretax profit to assets	6.2	-0.9	-21.2	-0.9	0.9	4.0
Return on capital employed	11.8	-2.0	-11.5	-6.9	3.9	7.3
Return on equity (2)	15.7	0.5	-8.0	-0.3	3.7	8.4
<u>Efficiency (ratios)</u>						
Receivable turnover	11.48	6.35	3.83	6.51	5.40	6.92
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.75	0.75	0.11	0.48	1.34	1.10
Debt to equity	0.05	0.05	0.59	0.05	0.08	0.25
Liabilities to assets	0.29	0.70	1.19	0.81	0.52	0.66
Interest coverage	2.22	0.86	-2.21	0.78	1.71	1.57

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

14

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	21	- Service industries incidental to mining
SICE Grouping	092	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.1	5.1
Accounts receivable	7.3	10.4
Inventory	0.9	3.1
Capital assets	38.9	54.2
Other assets	3.1	2.0
Total operating assets	61.3	75.0
Investments and accounts with affiliates	28.3	20.0
Portfolio investments and loans with non-affiliates	10.5	5.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.8	10.1
Borrowing:		
Banks	7.0	4.5
Short term paper	0.1	0.2
Mortgages	0.9	0.1
Bonds	2.3	0.4
Other loans	4.1	1.4
Amount owing to affiliates	25.1	30.8
Other liabilities	2.2	1.9
Deferred income tax	-3.3	5.9
Total liabilities	49.3	55.2
Shareholders' equity		
Share capital	103.2	31.9
Retained earnings	-55.9	0.3
Other surplus	3.3	12.6
Total shareholders' equity	50.7	44.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	28.1	21.7
Current liabilities - % of total assets	31.4	13.9

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Industry	22	- Meat and poultry products industries
SICE Grouping	101	

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group		420				
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.2	1.6	-3.9	0.4	-0.1	0.2
Pretax profit margin	4.7	1.6	-4.6	0.4	-0.1	0.1
Operating profit margin	5.1	1.6	-9.6	-3.1	0.2	1.0
Gross profit margin	...	14.0	13.2	11.2
Operating revenue to net operating assets	390.5	256.0	136.9	236.7	286.8	643.3
Return on net operating assets	16.0	12.1	-8.2	10.9	10.0	5.7
Pretax profit to assets	11.1	4.7	-7.7	2.1	6.2	0.3
Return on capital employed	19.5	10.1	-3.1	10.1	6.5	7.5
Return on equity (2)	...	8.0	0.3
<u>Efficiency (ratios)</u>						
Receivable turnover	...	26.50	11.21	20.30
Inventory turnover	...	36.50	19.20	28.00
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.23	0.55	0.39	0.43	0.65	1.24
Debt to equity	0.05	0.23	1.08	0.05	0.40	1.21
Liabilities to assets	0.34	0.70	1.27	0.84	0.42	0.72
Interest coverage	...	3.34	...	1.99	...	1.08

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	67	33
Net profit	67	33
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	22	- Meat and poultry products industries
SICE Grouping	101	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	0.4	3.6
Accounts receivable	3.1	18.3
Inventory	1.5	16.5
Capital assets	11.8	44.7
Other assets	1.1	6.0
Total operating assets	18.0	89.1
Investments and accounts with affiliates	80.8	4.4
Portfolio investments and loans with non-affiliates	1.2	6.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	1.8	9.4
Borrowing:		
Banks	7.2	22.4
Short term paper	0.6	0.3
Mortgages	1.1	7.6
Bonds	6.2	3.8
Other loans	3.5	9.8
Amount owing to affiliates	8.1	19.1
Other liabilities	0.1	3.5
Deferred income tax	-0.1	1.5
Total liabilities	28.4	77.5
Shareholders' equity		
Share capital	71.1	14.8
Retained earnings	0.3	4.7
Other surplus	0.2	3.1
Total shareholders' equity	71.6	22.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	6.1	40.8
Current liabilities - % of total assets	10.0	34.5

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Revenue under \$25 million, Reference Year 1993

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Industry 23 - Fish products industry
SICE Grouping 102

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million Median

Number of firms in the group 383

Financial ratios

Profitability (percentages)

Net profit margin	4.1	1.8	0.1	...	0.6	0.4
Pretax profit margin	6.2	2.1	0.4	...	0.7	0.4
Operating profit margin	7.6	2.3	0.8	...	1.3	2.5
Gross profit margin	16.9	14.4	11.1	...	11.3	13.0
Operating revenue to net operating assets	569.5	427.8	166.7	...	486.7	234.0
Return on net operating assets	19.2	7.1	4.3	...	6.0	7.9
Pretax profit to assets	14.9	5.5	1.8	...	2.6	1.5
Return on capital employed	14.8	7.1	3.1	...	5.1	7.8
Return on equity (2)	...	8.4	6.1	4.3

Efficiency (ratios)

Receivable turnover	...	19.04	14.34	30.00
Inventory turnover	50.00	23.06	11.40	...	46.23	16.92

Liquidity/Solvency (ratios)

Working capital	2.23	1.29	0.81	...	1.11	1.99
Debt to equity	0.05	0.37	1.04	...	0.33	0.41
Liabilities to assets	0.30	0.57	1.00	...	0.57	0.42
Interest coverage	4.32	2.42	1.29	...	1.72	1.16

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	85	15
Pretax profit	79	21
Net profit	74	26
Percentage of firms with zero or negative equity(2)	21	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 23 - Fish products industry

SICE Grouping 102

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.3	1.8
Accounts receivable	14.2	9.1
Inventory	15.6	23.6
Capital assets	45.6	44.4
Other assets	8.0	5.6
Total operating assets	90.8	84.5
Investments and accounts with affiliates	3.3	15.1
Portfolio investments and loans with non-affiliates	5.9	0.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	9.6	7.5
Borrowing:		
Banks	26.4	18.2
Short term paper	0.7	0.9
Mortgages	1.3	3.7
Bonds	7.5	10.2
Other loans	8.2	8.9
Amount owing to affiliates	15.5	3.1
Other liabilities	2.5	4.9
Deferred income tax	0.4	2.4
Total liabilities	72.0	59.9
Shareholders' equity		
Share capital	26.5	7.3
Retained earnings	-1.1	31.3
Other surplus	2.6	1.5
Total shareholders' equity	28.0	40.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.4	53.1
Current liabilities - % of total assets	45.8	27.7

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Industry 24 - Fruit and vegetable industries
SICE Grouping 103

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	143					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	3.0	2.9
Pretax profit margin	...	3.2	3.6
Operating profit margin	...	14.4	6.1
Gross profit margin	22.7
Operating revenue to net operating assets	...	183.8	168.2
Return on net operating assets	...	21.1	10.1
Pretax profit to assets	...	9.7	7.6
Return on capital employed	...	6.5	9.7
Return on equity (2)	...	34.8	13.5
<u>Efficiency (ratios)</u>						
Receivable turnover	...	8.86	12.64
Inventory turnover	4.20
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	1.56	1.19
Debt to equity	...	0.10	0.77
Liabilities to assets	...	0.20	0.49
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	24	- Fruit and vegetable industries
SICE Grouping	103	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.1	6.6
Accounts receivable	15.8	13.0
Inventory	6.3	26.4
Capital assets	7.1	43.8
Other assets	2.9	3.9
Total operating assets	46.2	93.7
Investments and accounts with affiliates	10.1	4.5
Portfolio investments and loans with non-affiliates	43.7	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.2	12.2
Borrowing:		
Banks	1.7	19.1
Short term paper	0.1	0.8
Mortgages	0.2	1.5
Bonds	0.9	8.4
Other loans	0.5	10.4
Amount owing to affiliates	22.4	14.4
Other liabilities	0.3	0.9
Deferred income tax	0.1	0.5
Total liabilities	34.2	68.2
Shareholders' equity		
Share capital	2.2	5.6
Retained earnings	43.6	22.0
Other surplus	20.0	4.2
Total shareholders' equity	65.8	31.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	59.4	50.6
Current liabilities - % of total assets	23.2	39.6

Industry	25	- Flour, prepared cereal food and feed industries
SICE Grouping	105	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	175					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	0.5	1.4	1.4
Pretax profit margin	...	0.6	1.4	1.9
Operating profit margin	...	-1.4	1.5	2.6
Gross profit margin	...	11.3	12.4	13.1
Operating revenue to net operating assets	...	199.4	252.7	365.8
Return on net operating assets	...	-3.3	3.9	12.9
Pretax profit to assets	...	1.4	2.8	5.6
Return on capital employed	...	2.2	5.5	10.8
Return on equity (2)	...	5.3	5.3	15.6
<u>Efficiency (ratios)</u>						
Receivable turnover	...	10.93	9.35	13.18
Inventory turnover	...	6.14	5.95	13.05
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	2.48	2.79	1.24
Debt to equity	...	0.36	0.79	1.93
Liabilities to assets	...	0.28	0.28	0.73
Interest coverage	...	3.35	14.73	2.88

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 25 - Flour, prepared cereal food and feed industries

SICE Grouping 105

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.3	3.9
Accounts receivable	16.9	17.7
Inventory	23.9	15.0
Capital assets	24.7	47.2
Other assets	2.3	3.5
Total operating assets	76.0	87.3
Investments and accounts with affiliates	12.4	9.9
Portfolio investments and loans with non-affiliates	11.6	2.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.3	17.3
Borrowing:		
Banks	7.9	13.5
Short term paper	0.6	1.2
Mortgages	1.4	2.5
Bonds	7.3	12.9
Other loans	3.8	6.7
Amount owing to affiliates	7.8	7.0
Other liabilities	1.2	1.8
Deferred income tax	0.7	2.4
Total liabilities	41.0	65.3
Shareholders' equity		
Share capital	15.2	12.1
Retained earnings	32.3	22.2
Other surplus	11.4	0.4
Total shareholders' equity	59.0	34.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	56.0	41.5
Current liabilities - % of total assets	19.2	30.0

Small and Medium Firms

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Industry 26 - Bakery products industries

SICE Grouping 107

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
					Median

Number of firms in the group 560

Financial ratios

Profitability (percentages)

Net profit margin	3.5	0.3	-3.4	0.3	-0.9	...
Pretax profit margin	3.9	0.3	-3.6	0.3	-1.0	...
Operating profit margin	7.6	0.9	-2.1	0.9	0.9	...
Gross profit margin	19.5	15.1	12.5	15.3	14.5	...
Operating revenue to net operating assets	672.7	434.7	178.4	405.1	405.7	...
Return on net operating assets	18.0	5.6	-7.2	4.1	4.4	...
Pretax profit to assets	11.1	1.3	-13.7	1.3	-1.0	...
Return on capital employed	14.6	5.5	-10.7	2.9	2.9	...
Return on equity (2)	17.4	-0.1	-16.5	2.8	-6.9	...

Efficiency (ratios)

Receivable turnover	30.00	24.25	18.51	28.31	19.25	...
Inventory turnover	36.44	22.07	14.15	22.07	16.72	...

Liquidity/Solvency (ratios)

Working capital	2.42	0.99	0.54	0.71	2.02	...
Debt to equity	0.05	0.25	1.49	0.15	0.36	...
Liabilities to assets	0.41	0.73	1.10	0.81	0.54	...
Interest coverage	3.50	1.07	-1.97	0.14	1.93	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	65	35
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2) 29

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 26 - Bakery products industries

SICE Grouping 107

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	16.4	-
Accounts receivable	10.8	-
Inventory	7.7	-
Capital assets	40.9	-
Other assets	3.7	-
Total operating assets	79.5	-
Investments and accounts with affiliates	17.3	-
Portfolio investments and loans with non-affiliates	3.2	-
Total assets	100.0	-
Liabilities		
Accounts payable	11.1	-
Borrowing:		
Banks	15.6	-
Short term paper	0.1	-
Mortgages	5.6	-
Bonds	1.2	-
Other loans	8.3	-
Amount owing to affiliates	21.2	-
Other liabilities	0.4	-
Deferred income tax	0.6	-
Total liabilities	64.1	-
Shareholders' equity		
Share capital	7.1	-
Retained earnings	28.5	-
Other surplus	0.3	-
Total shareholders' equity	35.9	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	37.3	-
Current liabilities - % of total assets	22.5	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 27 - Other food products industries

SICE Grouping 109

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	404					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	6.0	1.2	-5.2	...	3.2	1.8
Pretax profit margin	6.4	1.5	-6.3	...	5.4	2.2
Operating profit margin	8.5	3.6	1.3	...	4.7	4.3
Gross profit margin	45.1	41.7	40.0	...	42.4	42.1
Operating revenue to net operating assets	378.9	219.3	121.1	...	269.8	344.2
Return on net operating assets	18.0	6.8	0.3	...	6.8	17.2
Pretax profit to assets	15.8	2.4	-2.7	...	4.9	7.6
Return on capital employed	22.6	12.2	3.7	...	9.3	13.9
Return on equity (2)	...	20.5	20.5	18.5
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	16.20	9.27	...	13.43	9.77
Inventory turnover	21.75	8.67	3.44	...	4.29	7.37
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.96	1.26	0.79	...	1.20	1.36
Debt to equity	0.05	0.43	2.53	...	0.74	1.45
Liabilities to assets	0.53	0.88	1.02	...	0.82	0.72
Interest coverage	10.56	1.73	0.40	...	1.73	3.02

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	64	36
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 27 - Other food products industries

SICE Grouping 109

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	2.5	3.7
Accounts receivable	10.9	21.8
Inventory	14.1	19.7
Capital assets	64.4	31.7
Other assets	3.4	6.9
Total operating assets	95.2	83.9
Investments and accounts with affiliates	3.4	11.5
Portfolio investments and loans with non-affiliates	1.4	4.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.7	18.9
Borrowing:		
Banks	19.4	13.1
Short term paper	0.5	0.5
Mortgages	3.7	3.3
Bonds	6.4	5.8
Other loans	7.2	3.9
Amount owing to affiliates	12.3	13.8
Other liabilities	8.2	2.8
Deferred income tax	0.4	1.7
Total liabilities	68.9	63.8
Shareholders' equity		
Share capital	41.4	8.7
Retained earnings	-12.6	27.4
Other surplus	2.4	0.0
Total shareholders' equity	31.1	36.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	29.4	55.4
Current liabilities - % of total assets	26.4	35.5

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 28 - Soft drink industry
SICE Grouping 111

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	167					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	2.4	-1.5	-4.4	-1.7	0.8	...
Pretax profit margin	2.5	-1.7	-3.0	-1.7	1.0	...
Operating profit margin	2.5	-0.3	-3.7	-0.3	-0.7	...
Gross profit margin	...	20.2	18.8	...
Operating revenue to net operating assets	591.2	183.3	158.9	183.3	241.3	...
Return on net operating assets	3.5	-0.3	-28.1	-0.3	-2.4	...
Pretax profit to assets	4.7	-2.2	-26.9	-5.1	1.3	...
Return on capital employed	5.4	1.5	-24.5	0.6	5.0	...
Return on equity (2)	...	-0.4	1.9	...
<i>Efficiency (ratios)</i>						
Receivable turnover	...	15.36	10.19	...
Inventory turnover	...	8.30	9.06	...
<i>Liquidity/Solvency (ratios)</i>						
Working capital	1.50	0.91	0.79	0.70	1.33	...
Debt to equity	...	0.25	...	0.13	1.95	...
Liabilities to assets	0.35	0.72	1.02	0.72	0.40	...
Interest coverage	1.54	0.13	-1.07	0.13	1.71	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

27

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	28	- Soft drink industry
SICE Grouping	111	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.7	-
Accounts receivable	12.1	-
Inventory	14.5	-
Capital assets	38.6	-
Other assets	10.4	-
Total operating assets	83.4	-
Investments and accounts with affiliates	11.7	-
Portfolio investments and loans with non-affiliates	4.9	-
Total assets	100.0	-
Liabilities		
Accounts payable	16.8	-
Borrowing:		
Banks	18.6	-
Short term paper	0.5	-
Mortgages	1.1	-
Bonds	5.2	-
Other loans	6.5	-
Amount owing to affiliates	16.6	-
Other liabilities	14.9	-
Deferred income tax	0.1	-
Total liabilities	80.3	-
Shareholders' equity		
Share capital	28.9	-
Retained earnings	-11.6	-
Other surplus	2.4	-
Total shareholders' equity	19.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	46.0	-
Current liabilities - % of total assets	43.4	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 29 - Brewery products industry

SICE Grouping 113

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms \$500,000 to	
	Q3	Q2	Q1	\$500,000	\$5 million	
	75%	50%	25%			

Number of firms in the group 55

Financial ratios

Profitability (percentages)

Net profit margin	...	7.7
Pretax profit margin	...	8.2
Operating profit margin	...	11.3
Gross profit margin	...	59.6
Operating revenue to net operating assets	...	301.4
Return on net operating assets	...	11.9
Pretax profit to assets	...	5.8
Return on capital employed	...	9.7
Return on equity (2)	...	13.0

Efficiency (ratios)

Receivable turnover	...	27.61
Inventory turnover	...	4.85

Liquidity/Solvency (ratios)

Working capital	...	1.74
Debt to equity	...	1.83
Liabilities to assets	...	0.70
Interest coverage	...	4.33

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 29 - Brewery products industry

SICE Grouping 113

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.9	-
Accounts receivable	19.7	-
Inventory	13.8	-
Capital assets	47.8	-
Other assets	6.6	-
Total operating assets	93.8	-
Investments and accounts with affiliates	3.1	-
Portfolio investments and loans with non-affiliates	3.1	-
Total assets	100.0	-
Liabilities		
Accounts payable	17.4	-
Borrowing:		
Banks	19.7	-
Short term paper	0.0	-
Mortgages	4.1	-
Bonds	0.1	-
Other loans	18.5	-
Amount owing to affiliates	26.8	-
Other liabilities	1.8	-
Deferred income tax	0.1	-
Total liabilities	88.6	-
Shareholders' equity		
Share capital	18.3	-
Retained earnings	-7.7	-
Other surplus	0.7	-
Total shareholders' equity	11.4	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	47.2	-
Current liabilities - % of total assets	39.5	-

Industry	30 - Wine industry
SICE Grouping	114

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	
Number of firms in the group		48				
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	6.4	8.2	...
Pretax profit margin	...	8.9	10.4	...
Operating profit margin	...	11.0	17.2	...
Gross profit margin	...	44.8	49.0	...
Operating revenue to net operating assets	...	81.2	106.4	...
Return on net operating assets	...	4.9	16.6	...
Pretax profit to assets	...	4.6	8.7	...
Return on capital employed	...	3.9	12.6	...
Return on equity (2)	...	17.4	17.4	...
<u>Efficiency (ratios)</u>						
Receivable turnover	...	7.01
Inventory turnover	...	1.10	1.06	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	2.08	2.33	...
Debt to equity	...	2.66	1.49	...
Liabilities to assets	...	0.76	0.57	...
Interest coverage	...	2.80	12.95	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 30 - Wine industry
 SICE Grouping 114

Small firms with revenue
under \$5 million

Medium firms with revenue
from \$5 million to \$25 million

Balance Sheet Structure for a typical firm

%

%

Assets

Cash	4.9	-
Accounts receivable	9.0	-
Inventory	29.9	-
Capital assets	45.8	-
Other assets	2.4	-
Total operating assets	92.2	-
Investments and accounts with affiliates	6.0	-
Portfolio investments and loans with non-affiliates	1.8	-
Total assets	100.0	-

Liabilities

Accounts payable	9.9	-
Borrowing:		
Banks	21.3	-
Short term paper	0.2	-
Mortgages	7.1	-
Bonds	2.8	-
Other loans	8.7	-
Amount owing to affiliates	14.6	-
Other liabilities	0.9	-
Deferred income tax	0.5	-
Total liabilities	66.0	-

Shareholders' equity

Share capital	19.0	-
Retained earnings	15.0	-
Other surplus	-	-
Total shareholders' equity	34.0	-

Total liabilities and shareholders' equity

100.0 **-**

Current assets - % of total assets	47.6	-
Current liabilities - % of total assets	27.1	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 31 - Rubber hose and belting industry
SICE Grouping 152

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group	96					

Financial ratios

Profitability (percentages)

Net profit margin	...	1.0
Pretax profit margin	...	1.2
Operating profit margin	...	1.9
Gross profit margin	...	17.6
Operating revenue to net operating assets	...	323.1
Return on net operating assets	...	10.9
Pretax profit to assets	...	4.1
Return on capital employed	...	8.0
Return on equity (2)

Efficiency (ratios)

Receivable turnover	...	5.91
Inventory turnover	...	7.37

Liquidity/Solvency (ratios)

Working capital	...	1.17
Debt to equity	...	0.18
Liabilities to assets	...	0.56
Interest coverage	...	4.14

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 31 - Rubber hose and belting industry
SICE Grouping 152

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.4	-
Accounts receivable	30.4	-
Inventory	28.0	-
Capital assets	25.3	-
Other assets	4.0	-
Total operating assets	97.0	-
Investments and accounts with affiliates	3.0	-
Portfolio investments and loans with non-affiliates	-	-
Total assets	100.0	-
Liabilities		
Accounts payable	27.3	-
Borrowing:		
Banks	19.0	-
Short term paper	-	-
Mortgages	1.0	-
Bonds	-	-
Other loans	1.9	-
Amount owing to affiliates	9.7	-
Other liabilities	2.2	-
Deferred income tax	0.2	-
Total liabilities	61.4	-
Shareholders' equity		
Share capital	1.2	-
Retained earnings	32.3	-
Other surplus	5.1	-
Total shareholders' equity	38.6	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	70.3	-
Current liabilities - % of total assets	49.6	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 32 - Other rubber products industries
SICE Grouping 159

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
	Q3	Q2	Q1			
	75%	50%	25%			
Number of firms in the group	343					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	7.2	1.8	-2.4	-0.2	2.6	2.6
Pretax profit margin	6.5	2.4	-2.6	-0.2	3.7	4.4
Operating profit margin	10.6	3.1	-1.0	1.0	4.4	8.3
Gross profit margin	25.8	18.4	15.6	17.1	19.5	23.0
Operating revenue to net operating assets	322.4	229.3	124.1	196.5	229.3	239.7
Return on net operating assets	18.4	13.8	-2.4	1.8	13.8	13.5
Pretax profit to assets	8.7	4.5	-2.0	-0.7	5.8	6.7
Return on capital employed	16.2	10.6	-4.3	1.1	10.4	11.4
Return on equity (2)	47.5	10.3	1.7	...	9.7	5.9
<i>Efficiency (ratios)</i>						
Receivable turnover	10.29	6.91	5.28	6.71	6.16	5.92
Inventory turnover	10.70	6.60	3.27	3.83	8.42	5.89
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.89	1.69	1.06	1.34	1.96	1.25
Debt to equity	0.05	0.25	0.52	0.25	0.08	0.60
Liabilities to assets	0.18	0.43	0.78	0.35	0.43	0.52
Interest coverage	10.73	4.36	1.49	...	4.36	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	82	18
Pretax profit	82	18
Net profit	82	18

Percentage of firms with zero or negative equity(2)

14

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	32	- Other rubber products industries
SICE Grouping	159	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.2	5.4
Accounts receivable	24.8	31.1
Inventory	18.9	18.1
Capital assets	34.2	37.7
Other assets	1.2	1.8
Total operating assets	90.3	94.0
Investments and accounts with affiliates	9.1	5.7
Portfolio investments and loans with non-affiliates	0.6	0.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.3	18.8
Borrowing:		
Banks	15.5	20.2
Short term paper	0.3	0.1
Mortgages	3.2	0.3
Bonds	3.9	1.3
Other loans	6.9	5.9
Amount owing to affiliates	3.5	3.9
Other liabilities	1.2	3.6
Deferred income tax	0.9	3.7
Total liabilities	56.7	57.8
Shareholders' equity		
Share capital	10.8	10.6
Retained earnings	32.5	30.9
Other surplus	-	0.7
Total shareholders' equity	43.3	42.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	54.9	56.6
Current liabilities - % of total assets	34.4	36.0

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 33 - Other plastic products industries

SICE Grouping 169

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	600					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	8.9	3.4	-3.2	3.8	2.6	2.4
Pretax profit margin	10.2	3.5	-3.4	4.5	3.3	3.2
Operating profit margin	11.1	5.1	-1.4	3.0	5.8	2.6
Gross profit margin	28.2	24.5	19.4	21.6	24.5	22.0
Operating revenue to net operating assets	402.3	275.1	177.3	296.5	273.4	156.1
Return on net operating assets	32.8	12.2	-4.3	8.4	11.4	7.7
Pretax profit to assets	18.0	6.5	-5.5	8.1	5.9	3.6
Return on capital employed	21.6	10.5	-0.5	13.4	9.4	7.6
Return on equity (2)	39.8	15.4	1.3	11.2	13.3	10.9
<i>Efficiency (ratios)</i>						
Receivable turnover	15.70	7.79	5.32	11.12	6.85	6.26
Inventory turnover	13.85	7.55	4.13	7.47	6.77	7.65
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.42	1.45	0.94	1.51	1.37	1.17
Debt to equity	0.05	0.33	1.62	0.29	0.48	1.21
Liabilities to assets	0.30	0.67	0.82	0.68	0.64	0.68
Interest coverage	7.15	1.78	-1.53	0.42	3.32	3.36

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	69	31
Pretax profit	63	37
Net profit	63	37

Percentage of firms with zero or negative equity(2)

17

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 33 - Other plastic products industries

SICE Grouping 169

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.8	5.3
Accounts receivable	19.9	19.4
Inventory	15.2	14.5
Capital assets	39.5	41.2
Other assets	6.1	8.8
Total operating assets	86.5	89.2
Investments and accounts with affiliates	9.6	9.2
Portfolio investments and loans with non-affiliates	3.9	1.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.5	16.5
Borrowing:		
Banks	15.6	19.4
Short term paper	0.6	0.1
Mortgages	3.9	2.3
Bonds	7.1	1.6
Other loans	7.1	6.9
Amount owing to affiliates	13.3	12.4
Other liabilities	5.1	5.6
Deferred income tax	0.9	4.0
Total liabilities	70.2	68.7
Shareholders' equity		
Share capital	10.1	11.7
Retained earnings	18.8	18.9
Other surplus	1.0	0.7
Total shareholders' equity	29.8	31.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	48.4	44.3
Current liabilities - % of total assets	37.7	36.4

Small and Medium Firms

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Industry	34	- Leather and allied products industries
SICE Grouping	171	

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		
	Better	Average	Worse	Firms under	Firms \$500,000 to	Median
	Q3	Q2	Q1	\$500,000	\$5 million	
	75%	50%	25%			
Number of firms in the group	269					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.7	1.5	-5.1	-4.2	2.4	1.2
Pretax profit margin	6.3	1.5	-5.1	-4.2	2.2	1.4
Operating profit margin	8.0	3.2	-2.4	1.1	3.4	2.0
Gross profit margin	26.0	22.2	19.3	21.6	22.8	21.9
Operating revenue to net operating assets	345.0	253.5	144.0	242.5	253.5	330.7
Return on net operating assets	16.6	7.1	-1.4	4.1	8.2	9.5
Pretax profit to assets	8.7	1.6	-8.6	-4.8	3.1	4.5
Return on capital employed	15.5	7.1	-1.4	4.9	7.8	7.8
Return on equity (2)	19.8	7.5	1.4	7.0	7.9	7.4
<u>Efficiency (ratios)</u>						
Receivable turnover	14.66	6.58	4.48	7.98	5.60	6.34
Inventory turnover	6.89	3.22	2.03	2.43	3.58	4.94
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.90	1.69	1.05	1.48	2.06	1.49
Debt to equity	0.05	0.45	1.46	0.43	0.47	0.82
Liabilities to assets	0.41	0.70	1.06	0.93	0.58	0.61
Interest coverage	4.10	1.40	-0.04	0.88	2.13	1.72

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	76	24
Pretax profit	63	37
Net profit	63	37
Percentage of firms with zero or negative equity(2)	24	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 34 - Leather and allied products industries
SICE Grouping 171

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.8	3.7
Accounts receivable	25.2	30.1
Inventory	30.6	35.3
Capital assets	24.7	20.7
Other assets	2.1	2.7
Total operating assets	88.5	92.5
Investments and accounts with affiliates	9.5	4.7
Portfolio investments and loans with non-affiliates	2.0	2.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.5	14.5
Borrowing:		
Banks	20.1	28.3
Short term paper	0.0	0.2
Mortgages	4.5	1.4
Bonds	1.2	0.9
Other loans	8.0	13.3
Amount owing to affiliates	12.9	6.1
Other liabilities	3.2	0.9
Deferred income tax	0.4	1.2
Total liabilities	66.9	66.8
Shareholders' equity		
Share capital	6.8	15.0
Retained earnings	23.1	13.4
Other surplus	3.3	4.8
Total shareholders' equity	33.1	33.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	67.0	71.6
Current liabilities - % of total assets	33.9	36.1

Industry	35	- Spun yarn and woven cloth industries
SICE Grouping	182	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 211

Financial ratios

Profitability (percentages)

Net profit margin	...	0.3	...	-1.3	...	1.9
Pretax profit margin	...	0.7	2.6
Operating profit margin	...	1.5	5.2
Gross profit margin	...	14.4	18.4
Operating revenue to net operating assets	...	334.6	...	275.2	...	190.5
Return on net operating assets	...	2.3	12.3
Pretax profit to assets	...	1.4	5.2
Return on capital employed	...	1.0	...	-1.7	...	12.3
Return on equity (2)	...	3.1	19.1

Efficiency (ratios)

Receivable turnover	...	7.61	3.82
Inventory turnover	5.75

Liquidity/Solvency (ratios)

Working capital	...	2.10	...	2.67	...	0.95
Debt to equity	...	0.24	...	0.24
Liabilities to assets	...	0.47	...	0.52	...	0.67
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 35 - Spun yarn and woven cloth industries**SICE Grouping** 182

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.1	6.1
Accounts receivable	34.8	26.9
Inventory	18.1	18.0
Capital assets	33.8	43.7
Other assets	2.3	0.5
Total operating assets	97.1	95.1
Investments and accounts with affiliates	2.5	2.7
Portfolio investments and loans with non-affiliates	0.4	2.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.8	15.6
Borrowing:		
Banks	13.2	10.1
Short term paper	-	-
Mortgages	-	-
Bonds	-	0.8
Other loans	3.7	6.3
Amount owing to affiliates	5.0	7.7
Other liabilities	2.5	0.4
Deferred income tax	1.3	6.6
Total liabilities	47.6	47.4
Shareholders' equity		
Share capital	3.3	4.0
Retained earnings	49.2	48.3
Other surplus	-	0.3
Total shareholders' equity	52.4	52.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	64.1	53.1
Current liabilities - % of total assets	35.2	24.1

Industry	36	- Broad knitted fabric industry
SICE Grouping	183	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	104					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	...	1.5	1.5	...
Pretax profit margin	...	2.0	2.0	...
Operating profit margin	...	2.3	2.3	...
Gross profit margin	...	13.2	13.2	...
Operating revenue to net operating assets	...	296.3	296.3	...
Return on net operating assets	...	6.3	6.3	...
Pretax profit to assets	...	3.9	3.9	...
Return on capital employed	...	5.3	5.3	...
Return on equity (2)	...	9.3
<i>Efficiency (ratios)</i>						
Receivable turnover	...	7.87	6.42	...
Inventory turnover	...	6.07	4.60	...
<i>Liquidity/Solvency (ratios)</i>						
Working capital	...	1.13	1.38	...
Debt to equity
Liabilities to assets	...	0.65	0.54	...
Interest coverage	...	3.76

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	36	- Broad knitted fabric industry
SICE Grouping	183	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.9	-
Accounts receivable	40.2	-
Inventory	23.1	-
Capital assets	24.0	-
Other assets	2.2	-
Total operating assets	98.4	-
Investments and accounts with affiliates	1.6	-
Portfolio investments and loans with non-affiliates	-	-
Total assets	100.0	-
Liabilities		
Accounts payable	18.7	-
Borrowing:		
Banks	6.7	-
Short term paper	-	-
Mortgages	-	-
Bonds	-	-
Other loans	3.8	-
Amount owing to affiliates	21.8	-
Other liabilities	0.4	-
Deferred income tax	1.2	-
Total liabilities	52.7	-
Shareholders' equity		
Share capital	12.6	-
Retained earnings	34.2	-
Other surplus	0.4	-
Total shareholders' equity	47.3	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	75.7	-
Current liabilities - % of total assets	31.9	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	37	- Canvas and related products industry
SICE Grouping	193	

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group	158
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Financial ratios

Profitability (percentages)

Net profit margin	...	-0.6
Pretax profit margin	...	-0.7
Operating profit margin	...	0.3
Gross profit margin	...	24.2
Operating revenue to net operating assets	...	741.1
Return on net operating assets	...	0.1
Pretax profit to assets	...	-1.2
Return on capital employed	...	0.2
Return on equity (2)	...	4.1

Efficiency (ratios)

Receivable turnover	...	24.69
Inventory turnover	...	7.31

Liquidity/Solvency (ratios)

Working capital	...	0.90
Debt to equity	...	0.12
Liabilities to assets	...	0.73
Interest coverage

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 37 - Canvas and related products industry

SICE Grouping 193

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	-
Accounts receivable	13.9	-
Inventory	35.3	-
Capital assets	22.0	-
Other assets	2.8	-
Total operating assets	84.9	-
Investments and accounts with affiliates	2.7	-
Portfolio investments and loans with non-affiliates	12.4	-
Total assets	100.0	-
Liabilities		
Accounts payable	18.2	-
Borrowing:		
Banks	12.6	-
Short term paper	0.1	-
Mortgages	0.4	-
Bonds	1.7	-
Other loans	2.5	-
Amount owing to affiliates	23.5	-
Other liabilities	2.1	-
Deferred income tax	0.1	-
Total liabilities	61.1	-
Shareholders' equity		
Share capital	16.9	-
Retained earnings	22.0	-
Other surplus	-	-
Total shareholders' equity	38.9	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	73.9	-
Current liabilities - % of total assets	48.9	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 38 - Other textile products industries

SICE Grouping 199

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%		\$5 million	
<hr/>						
Number of firms in the group	426					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.8	0.6	-11.8	-7.7	2.4	1.2
Pretax profit margin	4.8	1.1	-13.2	-8.6	2.6	1.7
Operating profit margin	4.7	0.2	-11.5	-7.0	4.0	3.3
Gross profit margin	25.5	22.0	13.6	13.6	25.1	25.4
Operating revenue to net operating assets	413.8	287.9	168.1	304.6	283.4	264.0
Return on net operating assets	11.2	0.9	-20.4	-14.4	10.6	6.9
Pretax profit to assets	6.0	1.9	-21.2	-13.3	4.6	2.7
Return on capital employed	10.4	2.0	-13.4	-5.2	9.9	4.9
Return on equity (2)	11.3	6.2	-15.0	-8.3	10.0	4.2
<u>Efficiency (ratios)</u>						
Receivable turnover	11.03	7.47	5.34	11.03	6.17	5.92
Inventory turnover	13.66	5.73	4.32	7.82	4.69	3.02
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.61	1.58	1.04	1.09	1.61	1.79
Debt to equity	0.07	0.40	0.89	0.27	0.47	0.43
Liabilities to assets	0.33	0.52	0.78	0.44	0.53	0.59
Interest coverage	3.14	1.00	-5.53	-3.14	1.29	2.71

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	66	34
Net profit	64	36

Percentage of firms with zero or negative equity(2)

17

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	38	- Other textile products industries
SICE Grouping	199	

Small firms with revenue
under \$5 million

Medium firms with revenue
from \$5 million to \$25 million

Balance Sheet Structure for a typical firm

%

%

Assets

Cash	3.1	5.6
Accounts receivable	27.0	22.6
Inventory	20.5	33.0
Capital assets	26.3	18.6
Other assets	2.5	5.8
Total operating assets	79.5	85.6
Investments and accounts with affiliates	15.5	11.9
Portfolio investments and loans with non-affiliates	5.1	2.5
Total assets	100.0	100.0

Liabilities

Accounts payable	18.1	19.2
Borrowing:		
Banks	12.4	22.1
Short term paper	0.5	0.4
Mortgages	3.1	1.6
Bonds	6.1	1.9
Other loans	4.6	1.5
Amount owing to affiliates	6.0	7.4
Other liabilities	2.8	3.3
Deferred income tax	0.8	1.2
Total liabilities	54.4	58.8

Shareholders' equity

Share capital	9.6	32.3
Retained earnings	35.3	8.9
Other surplus	0.8	0.0
Total shareholders' equity	45.6	41.2

Total liabilities and shareholders' equity

100.0

100.0

Current assets - % of total assets

55.8

64.0

Current liabilities - % of total assets

35.0

38.3

Industry	39	- Men's and boys' clothing industries
SICE Grouping	243	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	206					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	...	-1.5	-3.3	0.7
Pretax profit margin	...	-1.6	-3.4	0.1
Operating profit margin	...	-2.2	-2.2	3.3
Gross profit margin	...	19.7	22.7
Operating revenue to net operating assets	...	149.1	207.1	279.8
Return on net operating assets	...	-4.1	-4.1	7.3
Pretax profit to assets	...	-0.7	-7.2	0.5
Return on capital employed	...	0.2	-3.6	4.7
Return on equity (2)	...	-2.6	6.2
<i>Efficiency (ratios)</i>						
Receivable turnover	...	9.10	4.91
Inventory turnover	...	2.36	3.38
<i>Liquidity/Solvency (ratios)</i>						
Working capital	...	4.14	1.45
Debt to equity	...	0.11	1.09
Liabilities to assets	...	0.34	0.25	0.69
Interest coverage	...	0.36	-0.51	1.24

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	39	- Men's and boys' clothing industries
SICE Grouping	243	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.3	0.3
Accounts receivable	11.1	36.3
Inventory	16.4	41.3
Capital assets	19.0	14.5
Other assets	2.3	1.5
Total operating assets	59.1	93.8
Investments and accounts with affiliates	33.0	4.4
Portfolio investments and loans with non-affiliates	7.8	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.4	23.0
Borrowing:		
Banks	11.5	27.3
Short term paper	0.2	0.2
Mortgages	7.0	1.7
Bonds	1.9	1.9
Other loans	4.8	5.8
Amount owing to affiliates	9.0	15.8
Other liabilities	0.1	0.7
Deferred income tax	0.5	0.7
Total liabilities	43.4	77.2
Shareholders' equity		
Share capital	25.3	6.0
Retained earnings	30.7	12.5
Other surplus	0.7	4.2
Total shareholders' equity	56.6	22.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.0	80.3
Current liabilities - % of total assets	19.1	57.5

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 40 - Women's clothing industries
SICE Grouping 244

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	713					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	1.5	0.5	-4.0	...	1.1	1.2
Pretax profit margin	2.1	0.5	-4.4	...	1.2	1.4
Operating profit margin	2.6	1.3	-5.0	...	1.5	2.7
Gross profit margin	29.3	27.5	24.2	...	27.8	28.4
Operating revenue to net operating assets	1997.1	662.8	232.3	...	975.9	320.5
Return on net operating assets	42.9	2.7	-18.8	...	15.4	8.3
Pretax profit to assets	16.8	0.3	-18.2	...	10.0	3.7
Return on capital employed	25.0	5.6	-17.7	...	23.2	6.3
Return on equity (2)	20.7	0.2	-44.9	...	26.0	11.4
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	13.28	5.44	...	13.28	4.86
Inventory turnover	46.63	33.57	2.92	...	19.11	5.33
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.24	0.96	0.49	...	0.90	1.60
Debt to equity	0.05	0.09	2.71	...	0.09	0.61
Liabilities to assets	0.40	0.81	1.00	...	0.96	0.59
Interest coverage	3.88	2.68	-1.04	...	2.68	2.32
Distribution of firms by profits/losses						
				<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>	
Operating profit				67	33	
Pretax profit				75	25	
Net profit				75	25	
Percentage of firms with zero or negative equity(2)				20		

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	40	- Women's clothing industries
SICE Grouping	244	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.1	1.8
Accounts receivable	25.9	42.2
Inventory	28.7	34.7
Capital assets	12.4	13.1
Other assets	3.1	3.1
Total operating assets	83.2	94.9
Investments and accounts with affiliates	10.5	4.6
Portfolio investments and loans with non-affiliates	6.3	0.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	33.2	21.0
Borrowing:		
Banks	14.3	20.5
Short term paper	0.3	0.5
Mortgages	0.7	0.9
Bonds	3.2	5.0
Other loans	3.4	4.3
Amount owing to affiliates	41.0	12.1
Other liabilities	1.9	4.8
Deferred income tax	0.1	0.1
Total liabilities	98.1	69.2
Shareholders' equity		
Share capital	5.7	13.1
Retained earnings	-3.8	17.5
Other surplus	0.0	0.2
Total shareholders' equity	1.9	30.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	79.0	82.3
Current liabilities - % of total assets	56.0	47.8

Industry	41 - Other clothing and apparel industries
SICE Grouping	249

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	874					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	0.9	-1.9	-46.8	-54.7	0.5	1.1
Pretax profit margin	1.0	-2.1	-46.8	-54.7	0.7	1.6
Operating profit margin	3.6	-1.1	-35.1	-47.9	2.9	2.2
Gross profit margin	21.5	20.0	17.0	...	20.0	19.8
Operating revenue to net operating assets	328.6	237.9	153.9	181.1	253.4	221.8
Return on net operating assets	12.1	-1.8	-50.0	-50.0	8.1	4.6
Pretax profit to assets	3.5	-3.2	-50.0	-50.0	2.1	2.1
Return on capital employed	9.3	4.3	-43.3	-43.3	6.0	6.3
Return on equity (2)	15.9	5.3	-4.8	...	5.3	5.6
<i>Efficiency (ratios)</i>						
Receivable turnover	21.60	9.48	5.75	...	6.71	5.22
Inventory turnover	12.36	4.85	2.91	5.19	4.75	3.97
<i>Liquidity/Solvency (ratios)</i>						
Working capital	1.65	1.03	0.39	0.23	1.57	1.83
Debt to equity	0.05	0.05	0.96	0.05	0.79	0.79
Liabilities to assets	0.58	1.02	1.50	1.50	0.73	0.57
Interest coverage	1.43	-0.52	-7.74	-7.74	1.43	1.84

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	41	- Other clothing and apparel industries
SICE Grouping	249	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.4	5.6
Accounts receivable	23.4	30.2
Inventory	35.0	37.1
Capital assets	17.5	13.1
Other assets	5.4	2.9
Total operating assets	88.7	88.9
Investments and accounts with affiliates	6.9	8.8
Portfolio investments and loans with non-affiliates	4.4	2.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.2	21.9
Borrowing:		
Banks	15.5	13.1
Short term paper	0.5	0.2
Mortgages	4.2	1.6
Bonds	6.5	1.9
Other loans	5.3	1.9
Amount owing to affiliates	40.6	13.1
Other liabilities	1.7	2.2
Deferred income tax	0.1	0.8
Total liabilities	96.7	56.8
Shareholders' equity		
Share capital	21.9	3.8
Retained earnings	-19.2	39.0
Other surplus	0.6	0.5
Total shareholders' equity	3.3	43.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	72.4	85.1
Current liabilities - % of total assets	57.6	39.5

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	42	- Sawmill, planing mill and shingle mill products industries
SICE Grouping	251	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million

Number of firms in the group	810
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Financial ratios

Profitability (percentages)

Net profit margin	11.7	5.2	1.2	11.7	4.4	3.8
Pretax profit margin	14.9	6.5	1.2	14.5	4.6	6.0
Operating profit margin	21.2	7.6	2.8	20.9	5.5	6.8
Gross profit margin	35.8	20.9	15.3	...	16.5	19.0
Operating revenue to net operating assets	578.0	288.8	147.3	227.5	271.1	261.9
Return on net operating assets	44.9	16.8	6.3	20.9	14.8	19.2
Pretax profit to assets	31.3	12.8	1.3	18.0	7.5	7.7
Return on capital employed	33.3	17.4	8.4	24.7	13.3	12.9
Return on equity (2)	36.0	19.7	9.3	12.0	19.7	25.1

Efficiency (ratios)

Receivable turnover	20.56	15.16	8.01	19.46	11.85	13.15
Inventory turnover	15.78	8.06	3.96	...	7.28	5.10

Liquidity/Solvency (ratios)

Working capital	2.52	1.04	0.42	0.23	1.29	1.38
Debt to equity	0.05	0.42	3.64	0.07	0.67	0.93
Liabilities to assets	0.32	0.64	0.99	0.73	0.57	0.70
Interest coverage	15.05	7.45	1.57	7.30	3.74	4.80

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	77	23
Pretax profit	81	19
Net profit	81	19

Percentage of firms with zero or negative equity(2) 11

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	42	- Sawmill, planing mill and shingle mill products industries
SICE Grouping	251	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.9	3.0
Accounts receivable	13.5	13.9
Inventory	14.8	30.4
Capital assets	41.9	42.8
Other assets	4.5	3.6
Total operating assets	83.6	93.6
Investments and accounts with affiliates	8.6	4.6
Portfolio investments and loans with non-affiliates	7.8	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.1	16.2
Borrowing:		
Banks	16.8	23.6
Short term paper	0.6	0.5
Mortgages	2.4	2.2
Bonds	7.0	7.4
Other loans	10.6	7.9
Amount owing to affiliates	14.3	9.2
Other liabilities	2.4	4.0
Deferred income tax	1.0	1.9
Total liabilities	70.2	72.9
Shareholders' equity		
Share capital	10.5	4.6
Retained earnings	17.4	13.8
Other surplus	1.9	8.6
Total shareholders' equity	29.8	27.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	44.7	51.4
Current liabilities - % of total assets	28.8	36.2

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	43	- Sash, door and other millwork industries
SICE Grouping	254	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group	1,212					

Financial ratios

Profitability (percentages)

Net profit margin	2.3	-2.0	-7.1	-3.9	-1.7	0.7
Pretax profit margin	2.7	-1.9	-9.1	-3.9	-1.8	0.9
Operating profit margin	2.4	-1.1	-7.1	-2.5	-0.4	2.6
Gross profit margin	19.2	17.8	14.8	17.3	17.8	19.2
Operating revenue to net operating assets	590.2	321.5	206.9	232.0	326.4	321.3
Return on net operating assets	8.9	-3.1	-15.4	-4.5	-0.6	8.0
Pretax profit to assets	5.7	-3.4	-13.7	-4.3	-3.8	3.6
Return on capital employed	10.0	1.3	-8.0	-2.9	1.7	7.8
Return on equity (2)	16.2	-4.1	-26.5	-4.0	-4.6	8.0

Efficiency (ratios)

Receivable turnover	17.12	10.37	6.09	13.79	9.01	11.22
Inventory turnover	21.76	9.73	3.13	3.52	10.08	5.44

Liquidity/Solvency (ratios)

Working capital	2.74	1.54	1.01	1.11	1.76	1.83
Debt to equity	0.07	0.56	2.03	0.35	0.71	0.59
Liabilities to assets	0.50	0.71	0.98	0.95	0.62	0.65
Interest coverage	2.75	-0.11	-3.59	-1.44	0.08	1.59

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2) 27

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

Page : 103

Industry	43	- Sash, door and other millwork industries
SICE Grouping	254	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.1	6.0
Accounts receivable	24.2	18.5
Inventory	20.0	28.0
Capital assets	34.0	27.3
Other assets	3.5	4.3
Total operating assets	86.8	84.1
Investments and accounts with affiliates	7.8	2.9
Portfolio investments and loans with non-affiliates	5.4	13.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.7	24.2
Borrowing:		
Banks	19.7	10.6
Short term paper	0.5	0.5
Mortgages	5.1	0.7
Bonds	5.6	4.3
Other loans	7.4	2.8
Amount owing to affiliates	15.9	22.9
Other liabilities	3.7	9.6
Deferred income tax	0.2	0.7
Total liabilities	76.7	76.4
Shareholders' equity		
Share capital	6.8	10.4
Retained earnings	14.5	11.9
Other surplus	2.1	1.4
Total shareholders' equity	23.3	23.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	55.9	66.4
Current liabilities - % of total assets	35.8	39.5

Industry	44	- Wooden box and pallet industry
SICE Grouping	256	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
Number of firms in the group		162			

Financial ratios**Profitability (percentages)**

Net profit margin	...	-2.8	0.3	...
Pretax profit margin	...	-2.9	0.3	...
Operating profit margin	...	1.5	0.7	...
Gross profit margin	...	15.3	13.4	...
Operating revenue to net operating assets	...	241.0	207.9	...
Return on net operating assets	...	2.0	2.8	...
Pretax profit to assets	...	-2.8	0.9	...
Return on capital employed	...	1.7	3.1	...
Return on equity (2)	...	-4.6

Efficiency (ratios)

Receivable turnover	...	9.77	6.64	...
Inventory turnover	...	4.53	5.05	...

Liquidity/Solvency (ratios)

Working capital	...	0.42	1.92	...
Debt to equity	...	1.10
Liabilities to assets	...	0.61	0.48	...
Interest coverage	...	0.17

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	44	- Wooden box and pallet industry
SICE Grouping	256	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.7	-
Accounts receivable	19.8	-
Inventory	14.6	-
Capital assets	27.4	-
Other assets	5.6	-
Total operating assets	73.1	-
Investments and accounts with affiliates	13.9	-
Portfolio investments and loans with non-affiliates	13.0	-
Total assets	100.0	-
Liabilities		
Accounts payable	18.7	-
Borrowing:		
Banks	4.1	-
Short term paper	0.4	-
Mortgages	13.5	-
Bonds	4.8	-
Other loans	2.4	-
Amount owing to affiliates	15.6	-
Other liabilities	5.3	-
Deferred income tax	2.6	-
Total liabilities	67.3	-
Shareholders' equity		
Share capital	14.7	-
Retained earnings	17.1	-
Other surplus	0.9	-
Total shareholders' equity	32.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	42.6	-
Current liabilities - % of total assets	30.7	-

Industry	45	- Other wood industries
SICE Grouping	259	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
Number of firms in the group		553			

Financial ratios

Profitability (percentages)

Net profit margin	...	-10.0	0.9
Pretax profit margin	...	-10.1	1.1
Operating profit margin	...	3.7	...	3.7	...	1.2
Gross profit margin	...	14.6	12.1
Operating revenue to net operating assets	...	413.2	...	597.5	...	248.9
Return on net operating assets	...	13.3	...	22.3	...	3.4
Pretax profit to assets	...	-9.5	1.2
Return on capital employed	...	-6.6	4.5
Return on equity (2)	1.6

Efficiency (ratios)

Receivable turnover	...	8.73	8.41
Inventory turnover	...	6.40	6.44

Liquidity/Solvency (ratios)

Working capital	...	0.94	...	0.58	...	1.14
Debt to equity	...	0.05	...	0.05	...	0.21
Liabilities to assets	...	1.45	...	1.50	...	0.62
Interest coverage	...	0.15	1.29

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	45	- Other wood industries
SICE Grouping	259	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.1	1.7
Accounts receivable	29.1	27.6
Inventory	22.9	24.6
Capital assets	27.6	41.6
Other assets	1.6	2.2
Total operating assets	88.2	97.6
Investments and accounts with affiliates	11.1	1.9
Portfolio investments and loans with non-affiliates	0.6	0.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.8	22.2
Borrowing:		
Banks	14.5	14.0
Short term paper	0.4	1.0
Mortgages	1.1	3.5
Bonds	5.5	11.1
Other loans	10.1	6.6
Amount owing to affiliates	66.9	12.9
Other liabilities	1.8	0.8
Deferred income tax	0.2	2.2
Total liabilities	118.3	74.2
Shareholders' equity		
Share capital	5.0	21.4
Retained earnings	-23.4	3.3
Other surplus	0.1	1.0
Total shareholders' equity	-18.3	25.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	60.0	56.8
Current liabilities - % of total assets	58.8	41.1

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Industry	46	- Household furniture industries
SICE Grouping	261	

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	1,045					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.3	-0.5	-7.4	-2.4	-0.1	1.5
Pretax profit margin	4.2	-0.5	-8.8	-3.3	-0.2	1.7
Operating profit margin	4.7	0.8	-4.8	0.4	0.8	2.4
Gross profit margin	28.8	26.2	22.9	24.7	26.4	27.5
Operating revenue to net operating assets	501.8	290.3	157.6	304.6	259.8	289.1
Return on net operating assets	11.8	1.6	-21.2	-3.7	1.9	8.0
Pretax profit to assets	8.8	-0.5	-19.6	-5.2	-0.1	3.4
Return on capital employed	10.6	2.4	-20.1	-1.2	2.9	6.3
Return on equity (2)	11.7	1.1	-16.0	3.0	1.0	9.3
<u>Efficiency (ratios)</u>						
Receivable turnover	19.46	10.21	5.67	11.42	6.31	7.11
Inventory turnover	15.70	7.50	3.37	9.14	5.67	5.00
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.85	1.37	0.91	1.05	1.83	1.77
Debt to equity	0.05	0.31	1.40	0.16	0.36	0.96
Liabilities to assets	0.46	0.72	1.30	0.82	0.56	0.62
Interest coverage	3.77	0.95	-4.04	0.25	0.89	2.96

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	20	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	46	- Household furniture industries
SICE Grouping	261	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.2	2.4
Accounts receivable	24.0	29.0
Inventory	28.6	31.9
Capital assets	29.4	26.8
Other assets	2.9	2.7
Total operating assets	91.2	92.8
Investments and accounts with affiliates	7.5	5.0
Portfolio investments and loans with non-affiliates	1.3	2.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.9	19.6
Borrowing:		
Banks	15.3	16.1
Short term paper	0.1	0.2
Mortgages	3.0	2.2
Bonds	1.5	5.3
Other loans	5.4	5.6
Amount owing to affiliates	15.6	8.9
Other liabilities	2.7	3.9
Deferred income tax	0.5	1.5
Total liabilities	64.9	63.3
Shareholders' equity		
Share capital	8.4	11.0
Retained earnings	25.7	25.2
Other surplus	1.1	0.5
Total shareholders' equity	35.1	36.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	64.0	67.9
Current liabilities - % of total assets	37.0	38.8

Industry	47	- Office furniture industries
SICE Grouping	264	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group		116				
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	0.1	0.1	1.3
Pretax profit margin	...	0.2	0.2	1.8
Operating profit margin	...	1.8	1.3	1.3
Gross profit margin	...	26.1	25.7	25.7
Operating revenue to net operating assets	...	231.8	216.3	287.3
Return on net operating assets	...	4.2	3.2	14.4
Pretax profit to assets	...	0.1	0.1	4.1
Return on capital employed	...	5.3	2.9	8.5
Return on equity (2)	...	1.0
<u>Efficiency (ratios)</u>						
Receivable turnover	...	12.47	6.40
Inventory turnover	...	5.43	5.43	4.50
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	0.85	0.81	1.33
Debt to equity	...	0.34	0.58	0.81
Liabilities to assets	...	0.73	0.73	0.62
Interest coverage	...	0.37

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 47 - Office furniture industries

SICE Grouping 264

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.2	1.4
Accounts receivable	15.7	27.1
Inventory	24.2	25.8
Capital assets	35.5	26.2
Other assets	1.8	3.6
Total operating assets	81.4	84.1
Investments and accounts with affiliates	18.5	15.6
Portfolio investments and loans with non-affiliates	0.2	0.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.9	18.7
Borrowing:		
Banks	17.3	17.0
Short term paper	-	-
Mortgages	14.4	6.8
Bonds	-	-
Other loans	0.8	8.0
Amount owing to affiliates	20.0	13.9
Other liabilities	3.4	7.0
Deferred income tax	-0.1	1.0
Total liabilities	71.7	72.5
Shareholders' equity		
Share capital	2.9	9.7
Retained earnings	25.3	15.9
Other surplus	0.1	1.9
Total shareholders' equity	28.3	27.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.6	58.0
Current liabilities - % of total assets	44.6	45.9

Industry	48	- Other furniture and fixture industries
SICE Grouping	269	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million Median
Number of firms in the group			397		

Financial ratiosProfitability (percentages)

Net profit margin	3.2	-1.2	-4.5	-1.2	0.7	0.8
Pretax profit margin	4.0	-1.2	-4.9	-1.2	0.5	0.9
Operating profit margin	4.1	1.9	-1.7	2.1	1.0	2.7
Gross profit margin	28.7	27.2	24.3	...	25.7	27.1
Operating revenue to net operating assets	1038.7	313.5	172.0	294.4	332.1	292.2
Return on net operating assets	32.7	3.1	-3.1	4.3	3.1	6.6
Pretax profit to assets	12.4	-2.4	-6.4	-2.8	0.9	1.8
Return on capital employed	16.2	3.4	-3.7	6.9	3.4	6.5
Return on equity (2)	13.7	6.9	-21.2	...	6.9	7.2

Efficiency (ratios)

Receivable turnover	29.21	15.48	7.33	...	11.79	4.64
Inventory turnover	9.21	5.34	1.45	...	6.10	4.08

Liquidity/Solvency (ratios)

Working capital	1.88	1.18	0.95	1.25	1.18	1.33
Debt to equity	0.05	0.06	7.43	0.05	1.19	3.00
Liabilities to assets	0.47	0.90	1.02	0.97	0.82	0.81
Interest coverage	8.97	0.94	-0.11	...	0.94	1.31

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	63	37
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 48 - Other furniture and fixture industries**SICE Grouping** 269Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	8.3	0.5
Accounts receivable	18.5	41.3
Inventory	23.6	28.2
Capital assets	34.2	20.8
Other assets	3.3	2.0
Total operating assets	88.0	92.8
Investments and accounts with affiliates	8.7	7.0
Portfolio investments and loans with non-affiliates	3.4	0.2
Total assets	100.0	100.0

Liabilities

Accounts payable	20.0	25.3
Borrowing:		
Banks	12.0	19.6
Short term paper	0.3	0.4
Mortgages	12.6	7.6
Bonds	3.7	4.2
Other loans	5.5	11.0
Amount owing to affiliates	17.5	10.6
Other liabilities	3.1	2.4
Deferred income tax	0.3	1.4
Total liabilities	75.1	82.7

Shareholders' equity

Share capital	5.1	8.0
Retained earnings	18.7	8.7
Other surplus	1.1	0.6
Total shareholders' equity	24.9	17.3

Total liabilities and shareholders' equity**100.0****100.0**

Current assets - % of total assets

55.5

71.2

Current liabilities - % of total assets

42.9

54.7

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Industry	49	- Pulp and paper industries
SICE Grouping	271	

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group

...

Financial ratios

Profitability (percentages)

Net profit margin	1.9
Pretax profit margin	3.2
Operating profit margin	3.6
Gross profit margin	16.6
Operating revenue to net operating assets	224.9
Return on net operating assets	8.3
Pretax profit to assets	6.4
Return on capital employed	5.2
Return on equity (2)	7.8

Efficiency (ratios)

Receivable turnover	7.71
Inventory turnover	7.97

Liquidity/Solvency (ratios)

Working capital	1.28
Debt to equity	1.35
Liabilities to assets	0.69
Interest coverage

Distribution of firms by profits/losses

Firms with profits (%) Firms with losses (%)

Operating profit
Pretax profit
Net profit
Percentage of firms with zero or negative equity(2)

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	49	- Pulp and paper industries
SICE Grouping	271	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	-	6.0
Accounts receivable	-	16.6
Inventory	-	12.1
Capital assets	-	50.8
Other assets	-	8.8
Total operating assets	-	94.4
Investments and accounts with affiliates	-	5.6
Portfolio investments and loans with non-affiliates	-	-
Total assets	-	100.0
Liabilities		
Accounts payable	-	14.4
Borrowing:		
Banks	-	4.8
Short term paper	-	0.5
Mortgages	-	1.1
Bonds	-	6.1
Other loans	-	31.0
Amount owing to affiliates	-	7.7
Other liabilities	-	1.6
Deferred income tax	-	1.8
Total liabilities	-	69.0
Shareholders' equity		
Share capital	-	15.3
Retained earnings	-	6.1
Other surplus	-	9.6
Total shareholders' equity	-	31.0
Total liabilities and shareholders' equity	-	100.0
Current assets - % of total assets	-	36.4
Current liabilities - % of total assets	-	28.5

Industry	50	- Paper box and bag industries
SICE Grouping	273	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	170					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	4.4	2.5	-1.0	...	2.3	1.6
Pretax profit margin	5.7	3.4	-1.1	...	2.9	2.0
Operating profit margin	6.0	3.1	-0.8	...	2.9	3.0
Gross profit margin	21.5	16.3	14.1	...	16.3	16.0
Operating revenue to net operating assets	527.9	301.3	182.5	...	315.3	414.0
Return on net operating assets	19.1	7.1	-1.4	...	13.6	10.8
Pretax profit to assets	12.0	7.0	-2.2	...	9.3	4.1
Return on capital employed	17.3	5.5	-1.2	...	12.2	9.3
Return on equity (2)	23.4	7.4	-3.6	...	16.1	15.6
<i>Efficiency (ratios)</i>						
Receivable turnover	9.09	7.30	5.87	...	7.43	7.06
Inventory turnover	17.64	10.83	8.06	...	11.97	8.32
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.92	1.54	0.97	...	1.31	1.22
Debt to equity	0.22	0.44	0.84	...	0.59	2.46
Liabilities to assets	0.30	0.54	0.63	...	0.58	0.78
Interest coverage	9.03	3.95	-9.51	...	3.95	1.86

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	76	24
Pretax profit	68	32
Net profit	68	32
Percentage of firms with zero or negative equity(2)	4	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 50 - Paper box and bag industries

SICE Grouping 273

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.2	2.6
Accounts receivable	27.8	33.1
Inventory	16.6	20.5
Capital assets	37.0	31.6
Other assets	4.3	1.6
Total operating assets	93.1	89.3
Investments and accounts with affiliates	6.3	9.8
Portfolio investments and loans with non-affiliates	0.7	0.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.4	29.3
Borrowing:		
Banks	9.1	18.7
Short term paper	0.3	2.2
Mortgages	2.3	2.4
Bonds	4.0	4.2
Other loans	4.5	8.0
Amount owing to affiliates	11.8	5.9
Other liabilities	0.5	2.4
Deferred income tax	1.3	2.2
Total liabilities	57.3	75.4
Shareholders' equity		
Share capital	6.9	2.3
Retained earnings	31.2	22.0
Other surplus	4.6	0.3
Total shareholders' equity	42.7	24.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	55.7	60.1
Current liabilities - % of total assets	40.4	48.2

Industry	51	- Other converted paper products industries
SICE Grouping	279	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	148					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	6.3	1.6	-4.9	-1.2	1.9	2.2
Pretax profit margin	7.2	1.8	-5.6	-1.2	3.0	3.1
Operating profit margin	7.7	3.6	-4.4	-1.5	4.6	3.7
Gross profit margin	22.9	19.1	14.7	16.5	19.8	19.1
Operating revenue to net operating assets	376.3	250.3	140.0	363.3	201.0	238.7
Return on net operating assets	17.1	6.3	-9.9	-9.9	7.0	10.6
Pretax profit to assets	13.6	3.7	-6.5	-4.4	4.2	6.0
Return on capital employed	15.1	6.9	-4.9	-5.3	9.4	11.1
Return on equity (2)	21.7	7.8	-2.5	3.7	14.6	16.2
<u>Efficiency (ratios)</u>						
Receivable turnover	10.51	7.29	5.28	5.20	7.29	5.92
Inventory turnover	15.39	10.87	2.59	15.39	6.15	7.61
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.69	1.91	0.94	2.10	1.83	1.57
Debt to equity	0.05	0.18	3.35	0.05	0.30	2.10
Liabilities to assets	0.33	0.80	0.94	0.48	0.80	0.72
Interest coverage	4.42	1.74	-0.27	-0.25	1.74	2.65

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	68	32
Net profit	68	32
Percentage of firms with zero or negative equity(2)	23	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	51	- Other converted paper products industries
SICE Grouping	279	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.7	3.1
Accounts receivable	23.1	16.4
Inventory	22.7	17.0
Capital assets	37.1	50.8
Other assets	3.2	5.7
Total operating assets	93.9	93.0
Investments and accounts with affiliates	1.4	6.3
Portfolio investments and loans with non-affiliates	4.7	0.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.5	15.5
Borrowing:		
Banks	13.8	26.5
Short term paper	0.5	0.6
Mortgages	1.1	1.2
Bonds	5.3	6.3
Other loans	8.9	11.1
Amount owing to affiliates	14.4	8.3
Other liabilities	0.4	4.6
Deferred income tax	3.2	1.5
Total liabilities	65.1	75.5
Shareholders' equity		
Share capital	20.0	14.9
Retained earnings	15.6	6.0
Other surplus	-0.7	3.7
Total shareholders' equity	34.9	24.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	58.6	40.2
Current liabilities - % of total assets	33.8	28.7

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Industry	52	- Commercial printing industries
SICE Grouping	281	

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	2,960					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	2.6	-0.4	-2.8	-0.8	-0.1	0.8
Pretax profit margin	3.6	-0.3	-3.0	-0.6	-0.1	0.1
Operating profit margin	5.6	0.9	-2.5	0.2	2.2	0.9
Gross profit margin	39.7	36.6	34.8	36.1	37.5	37.3
Operating revenue to net operating assets	488.2	332.9	237.8	400.9	301.7	204.9
Return on net operating assets	18.4	3.3	-4.6	1.7	7.0	5.3
Pretax profit to assets	5.8	-0.5	-5.8	-0.7	0.1	0.1
Return on capital employed	19.7	4.5	-3.4	1.9	7.8	5.3
Return on equity (2)	11.6	0.1	-7.5	-2.2	4.3	4.7
<u>Efficiency (ratios)</u>						
Receivable turnover	10.18	8.07	6.08	8.93	6.61	6.24
Inventory turnover	37.39	22.04	10.36	29.93	15.84	9.01
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.04	1.37	0.72	1.17	1.39	1.16
Debt to equity	0.05	0.26	0.93	0.08	0.51	0.64
Liabilities to assets	0.30	0.64	0.94	0.67	0.52	0.73
Interest coverage	3.38	1.29	-2.03	0.97	1.13	0.60

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	65	35
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	12	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 52 - Commercial printing industries

SICE Grouping 281

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.8	6.5
Accounts receivable	29.6	26.7
Inventory	8.7	11.9
Capital assets	41.8	30.4
Other assets	3.2	10.2
Total operating assets	91.1	85.6
Investments and accounts with affiliates	5.3	12.4
Portfolio investments and loans with non-affiliates	3.6	1.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.6	19.6
Borrowing:		
Banks	16.0	15.3
Short term paper	0.2	0.3
Mortgages	4.4	2.2
Bonds	3.1	3.8
Other loans	8.9	6.5
Amount owing to affiliates	7.3	5.0
Other liabilities	0.9	6.1
Deferred income tax	1.8	3.6
Total liabilities	63.2	62.4
Shareholders' equity		
Share capital	2.5	7.6
Retained earnings	34.0	24.8
Other surplus	0.3	5.2
Total shareholders' equity	36.8	37.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	52.2	51.8
Current liabilities - % of total assets	37.7	37.3

Small and Medium Firms

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Industry 53 - Platemaking, typesetting and bindery industry
SICE Grouping 282

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,243					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.6	-1.6	-7.5	-5.0	1.2	...
Pretax profit margin	3.8	-1.9	-9.2	-4.4	0.5	...
Operating profit margin	7.4	-1.7	-4.3	-2.4	3.2	...
Gross profit margin	40.8	35.2	33.2	34.2	38.2	...
Operating revenue to net operating assets	266.9	185.4	118.4	151.8	200.5	...
Return on net operating assets	11.8	-1.3	-9.3	-3.9	8.5	...
Pretax profit to assets	4.0	-3.1	-24.9	-5.7	0.6	...
Return on capital employed	13.3	5.4	-8.0	-3.4	7.8	...
Return on equity (2)	17.0	-3.3	-20.0	-6.1	7.4	...
<u>Efficiency (ratios)</u>						
Receivable turnover	11.34	6.84	4.87	10.58	5.53	...
Inventory turnover	19.58	10.57	5.15	10.57	10.94	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.05	1.33	0.99	1.48	1.30	...
Debt to equity	0.05	0.66	1.69	0.36	0.83	...
Liabilities to assets	0.48	0.67	0.96	0.67	0.69	...
Interest coverage	2.16	-0.41	-2.44	-0.97	0.96	...

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

18

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 53 - Platemaking, typesetting and bindery industry

SICE Grouping 282

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.5	-
Accounts receivable	20.1	-
Inventory	9.4	-
Capital assets	43.3	-
Other assets	5.6	-
Total operating assets	89.8	-
Investments and accounts with affiliates	9.1	-
Portfolio investments and loans with non-affiliates	1.1	-
Total assets	100.0	-
Liabilities		
Accounts payable	14.2	-
Borrowing:		
Banks	20.9	-
Short term paper	0.2	-
Mortgages	4.5	-
Bonds	2.6	-
Other loans	10.1	-
Amount owing to affiliates	22.5	-
Other liabilities	8.4	-
Deferred income tax	0.6	-
Total liabilities	84.1	-
Shareholders' equity		
Share capital	1.5	-
Retained earnings	13.9	-
Other surplus	0.5	-
Total shareholders' equity	15.9	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	48.7	-
Current liabilities - % of total assets	38.4	-

Industry	54 - Publishing industries
SICE Grouping	283

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	780					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	4.4	0.5	-4.4	0.3	-0.2	4.9
Pretax profit margin	4.9	0.7	-4.4	0.7	-0.2	8.2
Operating profit margin	9.5	1.6	-3.4	2.1	0.3	9.4
Gross profit margin	52.4	46.9	43.3	47.4	45.9	36.1
Operating revenue to net operating assets	790.7	508.7	255.5	430.5	534.1	242.9
Return on net operating assets	13.5	8.4	-36.6	8.4	9.5	20.4
Pretax profit to assets	9.3	1.8	-17.2	1.8	-0.8	10.3
Return on capital employed	14.8	2.0	-26.2	2.0	0.7	9.7
Return on equity (2)	17.3	3.8	-8.8	7.0	2.0	11.1
<i>Efficiency (ratios)</i>						
Receivable turnover	14.07	8.73	6.99	7.57	9.03	8.06
Inventory turnover	...	10.28	10.28	2.62
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.57	1.65	1.07	1.28	1.67	1.22
Debt to equity	0.05	0.08	1.63	0.34	0.06	0.10
Liabilities to assets	0.26	0.53	0.89	0.64	0.36	0.62
Interest coverage	1.86	0.37	-7.05	-0.25	0.37	15.81

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	10	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Industry 54 - Publishing industries
SICE Grouping 283

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.8	9.6
Accounts receivable	14.8	23.1
Inventory	6.6	24.6
Capital assets	15.0	10.7
Other assets	8.0	19.6
Total operating assets	54.2	87.6
Investments and accounts with affiliates	23.9	6.5
Portfolio investments and loans with non-affiliates	21.9	5.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.4	24.7
Borrowing:		
Banks	8.6	7.6
Short term paper	0.4	0.1
Mortgages	4.9	0.1
Bonds	4.3	0.6
Other loans	2.3	0.6
Amount owing to affiliates	6.9	18.1
Other liabilities	4.7	12.1
Deferred income tax	0.7	2.0
Total liabilities	51.2	65.9
Shareholders' equity		
Share capital	2.5	8.2
Retained earnings	45.3	18.0
Other surplus	1.0	7.9
Total shareholders' equity	48.8	34.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	58.5	65.8
Current liabilities - % of total assets	32.0	39.3

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Industry	55	- Combined publishing and printing industries
SICE Grouping	284	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
Number of firms in the group		660			

Financial ratios

Profitability (percentages)

Net profit margin	8.1	1.2	-1.8	-0.9	1.8	-1.1
Pretax profit margin	9.0	1.5	-1.9	-0.9	2.3	-1.8
Operating profit margin	7.7	0.9	-0.8	-0.5	3.0	-0.2
Gross profit margin	55.2	51.5	49.1	51.0	53.9	50.2
Operating revenue to net operating assets	876.1	316.4	235.4	618.0	316.4	249.5
Return on net operating assets	31.1	-1.7	-9.6	-4.2	13.5	-0.6
Pretax profit to assets	16.9	3.1	-6.0	-2.6	4.0	-2.9
Return on capital employed	38.2	6.5	-8.2	-7.8	29.9	1.1
Return on equity (2)	15.4	4.3	-13.1	...	10.6	-3.7

Efficiency (ratios)

Receivable turnover	11.93	9.00	7.47	9.11	7.97	7.54
Inventory turnover	...	18.92	25.40	7.33

Liquidity/Solvency (ratios)

Working capital	1.53	1.13	0.66	1.08	1.06	0.98
Debt to equity	0.05	0.24	0.83	0.06	0.24	0.68
Liabilities to assets	0.49	0.67	0.95	0.64	0.70	0.59
Interest coverage	9.96	1.69	-2.00	...	3.53	-3.56

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	63	37
Pretax profit	71	29
Net profit	71	29

Percentage of firms with zero or negative equity(2) 20

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	55	- Combined publishing and printing industries
SICE Grouping	284	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.3	2.6
Accounts receivable	19.8	22.2
Inventory	10.3	8.1
Capital assets	38.3	33.4
Other assets	12.5	16.7
Total operating assets	89.1	83.0
Investments and accounts with affiliates	8.1	12.4
Portfolio investments and loans with non-affiliates	2.8	4.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.7	14.8
Borrowing:		
Banks	14.8	20.0
Short term paper	0.3	1.2
Mortgages	2.6	3.1
Bonds	3.8	5.9
Other loans	6.6	3.7
Amount owing to affiliates	14.3	16.7
Other liabilities	8.4	7.0
Deferred income tax	1.7	2.1
Total liabilities	75.3	74.5
Shareholders' equity		
Share capital	7.1	9.8
Retained earnings	17.6	14.1
Other surplus	-	1.7
Total shareholders' equity	24.7	25.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	44.8	43.9
Current liabilities - % of total assets	44.0	45.4

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Industry	56	- Primary steel industries
SICE Grouping	291	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million

Number of firms in the group	121
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Financial ratios

Profitability (percentages)

Net profit margin	...	0.1	-1.3	-2.5
Pretax profit margin	...	-0.1	-1.8	-3.6
Operating profit margin	...	1.7	0.5	-2.9
Gross profit margin	...	16.9	14.7	12.4
Operating revenue to net operating assets	...	201.5	234.2	209.2
Return on net operating assets	...	6.8	2.8	-6.3
Pretax profit to assets	...	-0.4	-2.2	-6.0
Return on capital employed	...	4.1	2.1	-3.6
Return on equity (2)	...	0.4	-2.3	-9.1

Efficiency (ratios)

Receivable turnover	...	8.02	6.18	6.13
Inventory turnover	...	9.74	8.64	6.15

Liquidity/Solvency (ratios)

Working capital	...	0.85	1.29	2.02
Debt to equity	...	0.96	0.84	0.79
Liabilities to assets	...	0.69	0.52	0.52
Interest coverage	...	1.00	-1.65

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 56 - Primary steel industries
 SICE Grouping 291

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.9	4.1
Accounts receivable	13.3	26.5
Inventory	11.9	15.6
Capital assets	35.5	35.0
Other assets	2.3	3.2
Total operating assets	66.9	84.3
Investments and accounts with affiliates	9.4	15.3
Portfolio investments and loans with non-affiliates	23.6	0.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.1	11.7
Borrowing:		
Banks	8.6	8.5
Short term paper	4.6	0.0
Mortgages	3.8	4.7
Bonds	1.5	0.1
Other loans	2.7	1.8
Amount owing to affiliates	27.9	23.8
Other liabilities	3.3	0.1
Deferred income tax	1.7	1.2
Total liabilities	65.3	51.9
Shareholders' equity		
Share capital	15.6	21.5
Retained earnings	18.9	18.0
Other surplus	0.2	8.5
Total shareholders' equity	34.7	48.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	35.6	49.2
Current liabilities - % of total assets	30.6	24.8

Industry	57 - Iron foundries
SICE Grouping	294

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	104					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	...	1.9	-2.9	-0.5
Pretax profit margin	...	0.9	-1.4	0.4
Operating profit margin	...	1.3	-0.7	0.6
Gross profit margin	...	18.7	17.1	18.0
Operating revenue to net operating assets	...	164.2	187.1	400.7
Return on net operating assets	...	1.6	-1.8	14.2
Pretax profit to assets	...	1.0	-2.8	5.1
Return on capital employed	...	6.1	-4.0	8.6
Return on equity (2)	...	7.3	-12.8	...
<i>Efficiency (ratios)</i>						
Receivable turnover	...	5.58	5.52	6.52
Inventory turnover	...	4.75	13.18	8.02
<i>Liquidity/Solvency (ratios)</i>						
Working capital	...	1.58	1.72	1.10
Debt to equity	...	0.37	0.64	0.35
Liabilities to assets	...	0.37	0.43	0.56
Interest coverage	...	2.37	4.29

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	57	- Iron foundries
SICE Grouping	294	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.0	7.1
Accounts receivable	24.3	21.2
Inventory	13.0	12.7
Capital assets	44.0	19.4
Other assets	5.3	1.4
Total operating assets	92.6	61.8
Investments and accounts with affiliates	4.9	30.1
Portfolio investments and loans with non-affiliates	2.5	8.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.9	16.5
Borrowing:		
Banks	11.0	15.1
Short term paper	-	0.3
Mortgages	5.9	0.6
Bonds	-	3.4
Other loans	3.9	7.6
Amount owing to affiliates	13.7	8.1
Other liabilities	1.4	9.3
Deferred income tax	1.3	0.0
Total liabilities	54.0	60.9
Shareholders' equity		
Share capital	10.3	2.4
Retained earnings	35.8	20.1
Other surplus	-	16.6
Total shareholders' equity	46.0	39.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	46.9	43.0
Current liabilities - % of total assets	27.7	40.8

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Industry 58 - Aluminum rolling, casting and extruding industry
SICE Grouping 296

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
					Median
Number of firms in the group		65			
Financial ratios					
<u>Profitability (percentages)</u>					
Net profit margin	...	0.5	-0.1
Pretax profit margin	...	0.5	-0.1
Operating profit margin	...	0.1	1.1
Gross profit margin	...	7.2	13.7
Operating revenue to net operating assets	...	153.6	194.4
Return on net operating assets	...	-0.3	0.8
Pretax profit to assets	...	0.6	-0.4
Return on capital employed	...	0.4	1.4
Return on equity (2)	...	1.4
<u>Efficiency (ratios)</u>					
Receivable turnover	...	6.87	8.20
Inventory turnover	...	50.00	18.98
<u>Liquidity/Solvency (ratios)</u>					
Working capital	...	1.02	0.78
Debt to equity	...	0.49	0.36
Liabilities to assets	...	0.60	0.55
Interest coverage	...	-2.40	-0.15

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	58	- Aluminum rolling, casting and extruding industry
SICE Grouping	296	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.2	6.6
Accounts receivable	24.6	25.0
Inventory	24.4	26.4
Capital assets	28.8	27.4
Other assets	1.0	12.1
Total operating assets	84.1	97.5
Investments and accounts with affiliates	15.6	1.1
Portfolio investments and loans with non-affiliates	0.4	1.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.2	16.3
Borrowing:		
Banks	17.5	28.8
Short term paper	-	-
Mortgages	4.6	3.7
Bonds	-	1.8
Other loans	8.5	0.8
Amount owing to affiliates	15.5	21.4
Other liabilities	2.4	0.8
Deferred income tax	0.5	1.3
Total liabilities	66.1	74.9
Shareholders' equity		
Share capital	2.3	3.7
Retained earnings	28.4	5.1
Other surplus	3.3	16.3
Total shareholders' equity	33.9	25.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	55.9	59.6
Current liabilities - % of total assets	44.9	54.2

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Industry	59	- Other rolled, cast and extruded non-ferrous metal products industry
SICE Grouping	299	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million Median
Number of firms in the group	98				

Financial ratios

Profitability (percentages)

Net profit margin	...	7.0	...	7.0	...	0.6
Pretax profit margin	...	10.5	...	10.6	...	0.7
Operating profit margin	...	10.9	...	10.9	...	2.5
Gross profit margin	...	22.1	16.7
Operating revenue to net operating assets	...	137.5	...	124.4	...	203.9
Return on net operating assets	...	15.1	...	13.3	...	7.0
Pretax profit to assets	...	9.4	...	9.4	...	1.4
Return on capital employed	...	8.1	...	4.2	...	4.8
Return on equity (2)	3.9

Efficiency (ratios)

Receivable turnover	...	4.71	5.63
Inventory turnover	...	2.31	7.34

Liquidity/Solvency (ratios)

Working capital	...	2.71	...	10.88	...	1.25
Debt to equity	...	0.05	0.87
Liabilities to assets	...	0.27	...	0.14	...	0.67
Interest coverage	...	20.35	0.97

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	59	- Other rolled, cast and extruded non-ferrous metal products industry
SICE Grouping	299	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.2	6.4
Accounts receivable	16.6	23.0
Inventory	20.8	15.2
Capital assets	38.0	36.4
Other assets	8.6	7.5
Total operating assets	91.1	88.6
Investments and accounts with affiliates	8.9	11.1
Portfolio investments and loans with non-affiliates	-	0.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	12.8	15.6
Borrowing:		
Banks	9.0	15.6
Short term paper	-	0.1
Mortgages	2.9	0.8
Bonds	-	11.8
Other loans	0.7	4.9
Amount owing to affiliates	18.0	9.3
Other liabilities	2.4	1.9
Deferred income tax	0.9	5.3
Total liabilities	46.6	65.3
Shareholders' equity		
Share capital	0.0	10.8
Retained earnings	46.5	16.8
Other surplus	6.9	7.1
Total shareholders' equity	53.4	34.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	57.2	45.6
Current liabilities - % of total assets	22.6	33.7

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	60	- Fabricated structural metal products industries
SICE Grouping	302	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group	200					

Financial ratios

Profitability (percentages)

Net profit margin	...	-6.3	1.2	-0.7
Pretax profit margin	...	-6.2	1.5	-0.9
Operating profit margin	...	-5.0	2.7	0.5
Gross profit margin	...	10.1	16.3	14.6
Operating revenue to net operating assets	...	187.7	161.2	261.1
Return on net operating assets	...	-11.0	9.2	1.1
Pretax profit to assets	...	-6.7	3.0	-1.3
Return on capital employed	...	-7.0	8.8	1.1
Return on equity (2)	...	-2.2	8.5	-4.7

Efficiency (ratios)

Receivable turnover	...	6.09	5.86	4.35
Inventory turnover	...	9.39	8.99	6.71

Liquidity/Solvency (ratios)

Working capital	...	2.33	1.41	1.86
Debt to equity	...	0.10	0.78	1.19
Liabilities to assets	...	0.43	0.58	0.66
Interest coverage	...	0.56	2.20	1.08

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 60 - Fabricated structural metal products industries

SICE Grouping 302

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.6	6.3
Accounts receivable	18.8	46.8
Inventory	11.3	19.7
Capital assets	44.4	17.7
Other assets	1.1	3.2
Total operating assets	81.2	93.7
Investments and accounts with affiliates	9.7	5.3
Portfolio investments and loans with non-affiliates	9.1	1.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	14.3	20.9
Borrowing:		
Banks	17.4	14.3
Short term paper	0.8	0.4
Mortgages	8.1	0.1
Bonds	8.8	0.4
Other loans	5.9	3.1
Amount owing to affiliates	5.6	13.8
Other liabilities	10.5	2.6
Deferred income tax	0.4	2.6
Total liabilities	71.9	58.2
Shareholders' equity		
Share capital	6.4	8.1
Retained earnings	19.0	32.9
Other surplus	2.7	0.9
Total shareholders' equity	28.1	41.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	46.0	77.9
Current liabilities - % of total assets	29.0	38.1

Industry	61	- Ornamental and architectural metal products industries
SICE Grouping	303	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	585					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.6	0.2	-9.0	-1.8	0.4	1.6
Pretax profit margin	4.1	0.3	-9.3	-1.6	0.4	1.5
Operating profit margin	5.7	1.8	-5.7	-0.4	2.6	3.0
Gross profit margin	18.9	15.8	12.3	16.6	14.4	14.6
Operating revenue to net operating assets	411.6	241.1	136.6	136.6	307.0	306.1
Return on net operating assets	9.4	3.8	-27.7	-29.8	7.4	10.8
Pretax profit to assets	7.5	0.5	-24.6	-7.2	0.5	4.7
Return on capital employed	8.0	4.8	-22.2	-6.1	5.9	10.0
Return on equity (2)	13.3	4.9	-2.0	2.2	6.1	12.6
<u>Efficiency (ratios)</u>						
Receivable turnover	23.64	7.69	4.20	...	6.55	6.90
Inventory turnover	19.44	10.04	5.35	7.73	10.45	9.05
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.11	1.26	0.93	1.13	1.14	1.25
Debt to equity	0.05	0.14	0.68	0.05	0.28	1.41
Liabilities to assets	0.23	0.53	1.19	0.40	0.77	0.73
Interest coverage	3.14	0.70	-2.38	-1.42	1.26	3.06

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	69	31
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	61	- Ornamental and architectural metal products industries
SICE Grouping	303	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.8	1.8
Accounts receivable	25.2	34.1
Inventory	21.2	25.0
Capital assets	32.4	27.3
Other assets	2.6	2.6
Total operating assets	90.3	90.9
Investments and accounts with affiliates	8.5	7.4
Portfolio investments and loans with non-affiliates	1.2	1.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.2	23.6
Borrowing:		
Banks	17.2	26.6
Short term paper	0.1	0.5
Mortgages	7.4	1.0
Bonds	1.0	5.8
Other loans	6.2	7.9
Amount owing to affiliates	17.7	7.0
Other liabilities	2.8	2.8
Deferred income tax	1.3	1.3
Total liabilities	73.0	76.5
Shareholders' equity		
Share capital	2.8	5.7
Retained earnings	22.4	17.6
Other surplus	1.9	0.2
Total shareholders' equity	27.0	23.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	61.3	67.4
Current liabilities - % of total assets	39.8	51.5

Industry	62	- Stamped, pressed and coated metal products industries
SICE Grouping	304	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	822					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	7.1	1.9	-0.9	1.3	1.5	0.9
Pretax profit margin	8.7	2.5	-1.2	2.9	1.8	0.7
Operating profit margin	7.3	3.4	-1.0	2.7	3.5	2.9
Gross profit margin	20.2	15.8	12.6	15.3	16.0	15.2
Operating revenue to net operating assets	402.1	243.0	151.3	234.5	224.2	211.8
Return on net operating assets	21.7	10.3	0.2	5.0	11.2	3.3
Pretax profit to assets	12.5	6.2	-2.7	8.9	3.1	3.0
Return on capital employed	18.0	9.9	0.2	11.9	7.0	3.4
Return on equity (2)	22.1	9.4	-3.4	5.9	5.4	3.1
<i>Efficiency (ratios)</i>						
Receivable turnover	8.95	6.81	5.07	8.95	6.15	6.57
Inventory turnover	31.89	13.90	6.13	36.63	11.98	6.36
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.22	1.96	0.89	1.44	2.25	1.83
Debt to equity	0.19	0.60	1.02	0.33	0.82	0.34
Liabilities to assets	0.25	0.49	0.76	0.38	0.53	0.39
Interest coverage	6.83	2.16	-0.56	2.87	2.05	4.78

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	77	23
Pretax profit	74	26
Net profit	75	25

Percentage of firms with zero or negative equity(2)

7

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	62	- Stamped, pressed and coated metal products industries
SICE Grouping	304	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	9.4
Accounts receivable	27.0	24.9
Inventory	12.8	20.8
Capital assets	35.2	31.9
Other assets	3.0	4.4
Total operating assets	85.0	91.3
Investments and accounts with affiliates	9.3	8.7
Portfolio investments and loans with non-affiliates	5.8	-
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.5	13.6
Borrowing:		
Banks	14.2	12.5
Short term paper	0.3	0.1
Mortgages	4.2	0.7
Bonds	3.2	3.7
Other loans	6.2	7.2
Amount owing to affiliates	10.2	11.3
Other liabilities	1.2	3.9
Deferred income tax	1.0	1.9
Total liabilities	57.9	54.9
Shareholders' equity		
Share capital	4.0	10.2
Retained earnings	36.3	34.0
Other surplus	1.8	0.9
Total shareholders' equity	42.1	45.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	54.5	62.2
Current liabilities - % of total assets	30.8	30.6

Small and Medium Firms

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Industry 63 - Wire and wire products industries
SICE Grouping 305

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	149					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	2.4	-3.4	-7.0	...	-0.9	0.2
Pretax profit margin	3.1	-3.9	-6.1	...	-3.7	0.2
Operating profit margin	4.8	-0.9	-4.8	...	-0.6	0.5
Gross profit margin	33.2	29.2	26.5	...	29.5	30.2
Operating revenue to net operating assets	315.6	296.8	237.8	...	296.8	199.8
Return on net operating assets	13.0	2.4	-16.2	...	-0.1	3.6
Pretax profit to assets	6.0	-6.9	-4.9	...	-3.2	1.4
Return on capital employed	10.8	3.0	-4.2	...	1.5	1.9
Return on equity (2)	23.0	11.6	-1.6	...	11.6	...
<u>Efficiency (ratios)</u>						
Receivable turnover	7.95	7.16	5.79	...	7.95	...
Inventory turnover	7.88	6.54	5.33	...	7.04	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.36	0.84	1.28	...	0.88	...
Debt to equity	0.16	0.05	1.24	...	0.20	...
Liabilities to assets	0.63	0.84	1.00	...	0.79	0.48
Interest coverage	1.96	-0.42	-2.95	...	-0.29	...

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	75	25
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	10	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 63 - Wire and wire products industries

SICE Grouping 305

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.4	0.9
Accounts receivable	27.2	28.5
Inventory	25.0	24.4
Capital assets	32.1	26.6
Other assets	3.3	10.8
Total operating assets	94.0	91.3
Investments and accounts with affiliates	3.9	5.8
Portfolio investments and loans with non-affiliates	2.1	2.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.8	18.1
Borrowing:		
Banks	14.4	11.3
Short term paper	0.1	0.8
Mortgages	1.9	4.5
Bonds	0.9	9.1
Other loans	5.2	6.3
Amount owing to affiliates	28.8	21.2
Other liabilities	1.9	8.9
Deferred income tax	1.2	1.7
Total liabilities	76.2	81.8
Shareholders' equity		
Share capital	3.5	6.4
Retained earnings	17.9	11.1
Other surplus	2.5	0.7
Total shareholders' equity	23.8	18.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.3	59.5
Current liabilities - % of total assets	52.1	33.5

Industry	64	- Hardware, tool and cutlery industries
SICE Grouping	306	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million Median
Number of firms in the group	1,019				

Financial ratiosProfitability (percentages)

Net profit margin	8.3	3.7	0.4	3.3	3.9	2.3
Pretax profit margin	11.1	4.7	0.4	4.3	5.2	2.4
Operating profit margin	15.8	7.6	3.2	6.3	7.6	5.2
Gross profit margin	32.4	26.7	24.0	26.2	26.7	25.4
Operating revenue to net operating assets	327.9	229.4	129.1	219.6	236.4	180.8
Return on net operating assets	34.0	13.9	6.4	13.5	19.7	9.4
Pretax profit to assets	16.6	7.8	0.9	4.6	8.6	2.7
Return on capital employed	21.8	11.6	4.7	10.0	13.2	10.4
Return on equity (2)	27.0	14.5	1.1	11.9	14.9	18.4

Efficiency (ratios)

Receivable turnover	8.87	6.90	4.92	6.26	7.55	5.01
Inventory turnover	34.95	12.73	6.64	18.19	9.80	3.51

Liquidity/Solvency (ratios)

Working capital	3.57	1.51	0.96	1.82	1.46	1.17
Debt to equity	0.05	0.37	1.36	0.33	0.43	1.18
Liabilities to assets	0.35	0.60	0.84	0.56	0.55	0.72
Interest coverage	11.83	4.40	1.00	2.25	8.53	1.64

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	82	18
Pretax profit	80	20
Net profit	80	20
Percentage of firms with zero or negative equity(2)	9	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 64 - Hardware, tool and cutlery industries

SICE Grouping 306

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.3	2.7
Accounts receivable	21.3	23.0
Inventory	14.7	24.4
Capital assets	38.6	37.0
Other assets	2.5	6.4
Total operating assets	88.5	93.4
Investments and accounts with affiliates	9.1	5.4
Portfolio investments and loans with non-affiliates	2.5	1.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.9	19.7
Borrowing:		
Banks	11.3	20.7
Short term paper	0.0	0.3
Mortgages	3.9	1.4
Bonds	1.5	1.3
Other loans	4.9	6.9
Amount owing to affiliates	10.7	13.2
Other liabilities	4.4	5.9
Deferred income tax	1.6	4.1
Total liabilities	58.2	73.5
Shareholders' equity		
Share capital	2.8	7.5
Retained earnings	38.2	18.6
Other surplus	0.7	0.5
Total shareholders' equity	41.8	26.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	52.8	58.9
Current liabilities - % of total assets	35.3	44.9

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Industry 65 - Heating equipment industry
SICE Grouping 307

Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
Quartile Boundary (1)			Median		Median
Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
Q3 75%	Q2 50%	Q1 25%			

Number of firms in the group 106

Financial ratios

Profitability (percentages)

Net profit margin	...	0.2	2.3	...
Pretax profit margin	...	0.3	3.0	...
Operating profit margin	...	3.5	5.7	...
Gross profit margin	...	80.8	82.4	...
Operating revenue to net operating assets	...	188.7	359.5	...
Return on net operating assets	...	6.4	10.7	...
Pretax profit to assets	...	1.2	5.9	...
Return on capital employed	...	5.5	8.1	...
Return on equity (2)	...	10.7	9.1	...

Efficiency (ratios)

Receivable turnover	...	9.05	9.05	...
Inventory turnover	...	1.00	2.03	...

Liquidity/Solvency (ratios)

Working capital	...	1.35	1.39	...
Debt to equity	...	0.27	2.04	...
Liabilities to assets	...	0.73	0.71	...
Interest coverage	...	2.43	3.10	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 65 - Heating equipment industry
SICE Grouping 307

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.8	-
Accounts receivable	30.4	-
Inventory	36.5	-
Capital assets	15.6	-
Other assets	2.3	-
Total operating assets	97.7	-
Investments and accounts with affiliates	-	-
Portfolio investments and loans with non-affiliates	2.3	-
Total assets	100.0	-
Liabilities		
Accounts payable	27.7	-
Borrowing:		
Banks	12.9	-
Short term paper	0.0	-
Mortgages	3.4	-
Bonds	0.2	-
Other loans	4.1	-
Amount owing to affiliates	21.2	-
Other liabilities	3.3	-
Deferred income tax	0.1	-
Total liabilities	72.9	-
Shareholders' equity		
Share capital	2.7	-
Retained earnings	24.5	-
Other surplus	0.0	-
Total shareholders' equity	27.1	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	81.1	-
Current liabilities - % of total assets	48.9	-

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Industry 66 - Machine shop industry
SICE Grouping 308

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 1,707

Financial ratios

Profitability (percentages)

Net profit margin	6.1	1.7	-1.8	0.8	2.3	...
Pretax profit margin	6.3	2.0	-2.0	0.9	3.0	...
Operating profit margin	9.1	4.3	-0.8	2.3	5.4	...
Gross profit margin	22.4	17.7	12.1	17.6	17.5	...
Operating revenue to net operating assets	438.8	238.4	150.4	319.0	211.3	...
Return on net operating assets	21.4	9.9	-2.7	9.2	9.7	...
Pretax profit to assets	10.8	4.2	-4.7	3.4	4.9	...
Return on capital employed	17.7	8.5	-0.7	8.5	7.9	...
Return on equity (2)	28.1	7.6	-9.1	7.2	7.6	...

Efficiency (ratios)

Receivable turnover	11.34	7.39	5.15	10.02	6.17	...
Inventory turnover	44.75	13.01	6.12	14.01	11.45	...

Liquidity/Solvency (ratios)

Working capital	2.37	1.42	0.87	1.05	1.62	...
Debt to equity	0.20	1.10	2.38	0.97	1.05	...
Liabilities to assets	0.32	0.63	0.82	0.77	0.58	...
Interest coverage	5.15	2.48	0.59	2.24	2.48	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	67	33
Net profit	66	34
Percentage of firms with zero or negative equity(2)	8	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

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Industry 66 - Machine shop industry
SICE Grouping 308

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.1	-
Accounts receivable	22.3	-
Inventory	14.5	-
Capital assets	42.3	-
Other assets	4.0	-
Total operating assets	88.1	-
Investments and accounts with affiliates	8.8	-
Portfolio investments and loans with non-affiliates	3.1	-
Total assets	100.0	-
Liabilities		
Accounts payable	15.1	-
Borrowing:		
Banks	23.5	-
Short term paper	0.1	-
Mortgages	4.2	-
Bonds	1.6	-
Other loans	11.1	-
Amount owing to affiliates	7.0	-
Other liabilities	2.0	-
Deferred income tax	2.2	-
Total liabilities	66.8	-
Shareholders' equity		
Share capital	5.4	-
Retained earnings	26.9	-
Other surplus	0.9	-
Total shareholders' equity	33.2	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	46.5	-
Current liabilities - % of total assets	32.9	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 67 - Other metal fabricating industries
SICE Grouping 309

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group	513					

Financial ratios

Profitability (percentages)

Net profit margin	4.8	-0.1	-7.6	-2.6	0.3	-0.2
Pretax profit margin	6.2	0.1	-7.8	-2.6	0.6	0.9
Operating profit margin	8.4	1.0	-6.6	-2.0	1.5	3.0
Gross profit margin	84.6	79.4	74.1	78.5	79.4	80.5
Operating revenue to net operating assets	540.2	252.6	130.4	439.1	252.6	241.9
Return on net operating assets	19.5	4.5	-14.6	1.7	5.1	6.4
Pretax profit to assets	11.5	1.2	-14.0	-1.2	1.2	1.9
Return on capital employed	14.5	5.3	-14.1	5.1	5.1	4.7
Return on equity (2)	16.3	3.3	-28.9	2.8	3.2	3.9

Efficiency (ratios)

Receivable turnover	11.74	6.87	4.71	13.35	5.64	5.84
Inventory turnover	4.33	2.56	1.37	2.22	2.28	1.10

Liquidity/Solvency (ratios)

Working capital	3.38	1.47	0.99	1.51	1.31	1.37
Debt to equity	0.05	0.29	1.73	0.09	0.96	0.90
Liabilities to assets	0.19	0.61	0.90	0.24	0.70	0.66
Interest coverage	4.60	1.04	-4.62	-1.47	1.04	1.46

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

11

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 67 - Other metal fabricating industries

SICE Grouping 309

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.3	4.0
Accounts receivable	25.9	24.5
Inventory	14.8	23.1
Capital assets	37.3	28.5
Other assets	2.8	4.0
Total operating assets	88.0	84.1
Investments and accounts with affiliates	9.4	14.9
Portfolio investments and loans with non-affiliates	2.5	1.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.7	22.3
Borrowing:		
Banks	14.7	14.5
Short term paper	0.2	0.2
Mortgages	3.8	4.2
Bonds	4.0	6.0
Other loans	6.7	5.3
Amount owing to affiliates	11.4	16.9
Other liabilities	2.3	2.7
Deferred income tax	1.4	1.8
Total liabilities	64.3	74.0
Shareholders' equity		
Share capital	8.4	12.6
Retained earnings	26.8	7.6
Other surplus	0.6	5.9
Total shareholders' equity	35.7	26.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	51.7	56.8
Current liabilities - % of total assets	37.6	38.4

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Industry 68 - Agricultural implement industry
SICE Grouping 311

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million Median
Number of firms in the group	136				

Financial ratios

Profitability (percentages)

Net profit margin	...	3.7	2.5
Pretax profit margin	...	4.2	2.9
Operating profit margin	...	4.9	4.1
Gross profit margin	18.4
Operating revenue to net operating assets	...	125.9	132.4
Return on net operating assets	...	7.5	6.5
Pretax profit to assets	...	5.0	3.0
Return on capital employed	...	5.8	6.5
Return on equity (2)	...	5.6	11.6

Efficiency (ratios)

Receivable turnover	...	12.88	6.21
Inventory turnover	2.59

Liquidity/Solvency (ratios)

Working capital	...	1.78	1.36
Debt to equity	1.13
Liabilities to assets	...	0.34	0.59
Interest coverage	2.10

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	68	- Agricultural implement industry
SICE Grouping	311	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	1.4	2.3
Accounts receivable	6.3	11.1
Inventory	11.5	30.5
Capital assets	9.3	31.4
Other assets	2.7	4.0
Total operating assets	31.2	79.4
Investments and accounts with affiliates	67.5	19.1
Portfolio investments and loans with non-affiliates	1.4	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	3.5	12.6
Borrowing:		
Banks	3.1	14.0
Short term paper	-	-
Mortgages	1.5	0.2
Bonds	-	-
Other loans	0.2	6.1
Amount owing to affiliates	12.4	11.3
Other liabilities	4.9	0.4
Deferred income tax	0.4	0.2
Total liabilities	25.9	44.8
Shareholders' equity		
Share capital	101.0	71.3
Retained earnings	-156.2	-16.7
Other surplus	129.3	0.5
Total shareholders' equity	74.1	55.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	20.6	49.4
Current liabilities - % of total assets	6.1	29.6

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Industry	69	- Other machinery and equipment industries
SICE Grouping	319	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group	1,853					

Financial ratios

Profitability (percentages)

Net profit margin	5.6	1.2	-6.3	-0.6	1.9	1.0
Pretax profit margin	6.9	1.4	-6.0	-0.6	2.4	1.3
Operating profit margin	7.1	2.9	-3.9	-2.4	4.2	3.2
Gross profit margin	32.3	29.3	20.1	26.4	30.1	29.5
Operating revenue to net operating assets	405.3	303.4	185.6	276.4	292.3	301.3
Return on net operating assets	18.4	8.4	-14.1	0.7	10.2	8.8
Pretax profit to assets	11.5	2.4	-7.0	-0.2	3.5	3.7
Return on capital employed	16.5	6.7	-2.2	3.9	8.8	10.6
Return on equity (2)	25.0	8.0	-11.8	8.7	7.6	9.8

Efficiency (ratios)

Receivable turnover	10.69	7.29	5.29	7.29	6.83	5.59
Inventory turnover	10.34	5.02	3.37	5.32	4.78	3.91

Liquidity/Solvency (ratios)

Working capital	2.62	1.55	0.99	1.07	1.93	1.39
Debt to equity	0.05	0.59	1.94	0.34	0.69	0.99
Liabilities to assets	0.38	0.60	0.88	0.60	0.54	0.65
Interest coverage	4.50	1.33	-2.59	0.91	2.26	3.63

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	64	36
Net profit	66	34
Percentage of firms with zero or negative equity(2)	13	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	69	- Other machinery and equipment industries
SICE Grouping	319	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.4	6.4
Accounts receivable	22.8	27.7
Inventory	22.6	29.6
Capital assets	24.2	22.7
Other assets	2.7	4.9
Total operating assets	79.7	91.3
Investments and accounts with affiliates	15.1	6.8
Portfolio investments and loans with non-affiliates	5.2	1.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.3	22.6
Borrowing:		
Banks	12.6	12.9
Short term paper	0.1	0.5
Mortgages	4.4	1.2
Bonds	1.3	5.4
Other loans	4.4	5.0
Amount owing to affiliates	15.3	7.5
Other liabilities	2.2	8.9
Deferred income tax	0.6	1.7
Total liabilities	58.2	65.7
Shareholders' equity		
Share capital	6.3	9.9
Retained earnings	35.0	20.4
Other surplus	0.5	4.0
Total shareholders' equity	41.8	34.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	60.3	68.9
Current liabilities - % of total assets	31.5	44.9

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Industry 70 - Aircraft and aircraft parts industry
SICE Grouping 321

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
	Q3	Q2	Q1			
	75%	50%	25%			
Number of firms in the group	231					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	8.7	0.7	-2.7	-0.1	2.9	...
Pretax profit margin	10.6	0.7	-1.7	-0.1	2.9	...
Operating profit margin	9.4	-0.1	-16.4	-9.3	1.2	...
Gross profit margin	...	21.4	24.0	...
Operating revenue to net operating assets	298.9	143.1	71.8	...	133.1	...
Return on net operating assets	20.4	2.9	-45.2	...	4.3	...
Pretax profit to assets	15.0	0.8	-3.2	-0.8	4.0	...
Return on capital employed	31.9	10.4	2.8	11.4	8.4	...
Return on equity (2)	35.6	10.7	2.0	...	4.5	...
<i>Efficiency (ratios)</i>						
Receivable turnover	9.47	6.34	5.10	...	6.06	...
Inventory turnover	12.57	4.98	3.03	...	5.51	...
<i>Liquidity/Solvency (ratios)</i>						
Working capital	4.04	1.51	0.74	0.95	1.51	...
Debt to equity	0.05	0.38	1.25	0.05	1.03	...
Liabilities to assets	0.42	0.66	1.11	0.90	0.66	...
Interest coverage	...	2.00	1.95	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	65	35
Net profit	65	35
Percentage of firms with zero or negative equity(2)	25	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	70 - Aircraft and aircraft parts industry
SICE Grouping	321

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.6	-
Accounts receivable	20.2	-
Inventory	21.5	-
Capital assets	45.2	-
Other assets	2.8	-
Total operating assets	96.2	-
Investments and accounts with affiliates	2.0	-
Portfolio investments and loans with non-affiliates	1.8	-
Total assets	100.0	-
Liabilities		
Accounts payable	11.7	-
Borrowing:		
Banks	13.0	-
Short term paper	0.4	-
Mortgages	2.3	-
Bonds	4.5	-
Other loans	5.2	-
Amount owing to affiliates	45.7	-
Other liabilities	1.8	-
Deferred income tax	3.1	-
Total liabilities	87.7	-
Shareholders' equity		
Share capital	4.2	-
Retained earnings	7.8	-
Other surplus	0.3	-
Total shareholders' equity	12.3	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	52.7	-
Current liabilities - % of total assets	24.2	-

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Industry 71 - Truck and bus body and trailer industries
SICE Grouping 324

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	249					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	4.1	2.8	-2.5	...	1.6	3.9
Pretax profit margin	5.3	3.5	-2.7	...	2.2	5.5
Operating profit margin	5.6	4.2	-2.1	...	3.0	6.8
Gross profit margin	17.0	15.2	11.6	...	13.3	15.1
Operating revenue to net operating assets	469.5	292.3	153.0	...	290.5	...
Return on net operating assets	30.7	12.4	-1.6	...	9.1	...
Pretax profit to assets	19.7	5.6	-3.8	...	3.8	16.1
Return on capital employed	33.2	10.8	0.7	...	7.6	13.3
Return on equity (2)	28.5	12.9	0.9	...	6.6	...
<i>Efficiency (ratios)</i>						
Receivable turnover	25.68	12.40	6.87	...	10.46	19.76
Inventory turnover	9.95	5.04	3.72	...	5.85	...
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.89	1.22	1.10	...	1.56	2.66
Debt to equity	0.05	0.47	1.51	...	0.05	...
Liabilities to assets	0.23	0.63	0.72	...	0.34	0.34
Interest coverage	...	4.32	1.20	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	64	36
Pretax profit	64	36
Net profit	64	36

Percentage of firms with zero or negative equity(2)

15

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 71 - Truck and bus body and trailer industries

SICE Grouping 324

Small firms with revenue
under \$5 million

Medium firms with revenue
from \$5 million to \$25 million

Balance Sheet Structure for a typical firm

%

%

Assets

Cash	10.9	11.6
Accounts receivable	19.9	16.4
Inventory	23.3	25.2
Capital assets	35.6	22.1
Other assets	9.0	1.3
Total operating assets	98.6	76.6
Investments and accounts with affiliates	0.9	20.1
Portfolio investments and loans with non-affiliates	0.5	3.3
Total assets	100.0	100.0

Liabilities

Accounts payable	21.0	13.1
Borrowing:		
Banks	3.8	4.9
Short term paper	0.1	-
Mortgages	4.0	5.1
Bonds	1.6	13.5
Other loans	1.4	1.7
Amount owing to affiliates	7.9	5.5
Other liabilities	1.5	4.3
Deferred income tax	1.4	0.2
Total liabilities	42.7	48.4

Shareholders' equity

Share capital	7.8	20.8
Retained earnings	49.4	30.8
Other surplus	0.1	0.0
Total shareholders' equity	57.3	51.6

Total liabilities and shareholders' equity

100.0 100.0

Current assets - % of total assets	57.3	57.3
Current liabilities - % of total assets	26.5	18.0

Industry	72	- Motor vehicle parts and accessories industries
SICE Grouping	325	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group	440
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Financial ratios

Profitability (percentages)

Net profit margin	4.6	1.6	-1.9	-0.6	2.1	3.4
Pretax profit margin	5.1	2.4	-2.0	-0.6	2.9	4.1
Operating profit margin	6.6	2.8	-0.7	-1.1	4.9	3.4
Gross profit margin	16.6	12.9	10.5	11.0	14.4	15.4
Operating revenue to net operating assets	599.9	258.6	185.2	190.0	313.3	319.7
Return on net operating assets	25.8	6.4	-1.6	-3.8	13.2	16.0
Pretax profit to assets	11.3	5.6	-3.6	-0.1	6.3	7.1
Return on capital employed	16.3	6.3	-2.5	0.6	10.4	14.0
Return on equity (2)	23.3	13.5	-3.1	11.1	10.4	16.6

Efficiency (ratios)

Receivable turnover	16.97	8.32	6.20	15.70	7.30	6.34
Inventory turnover	11.82	5.28	2.37	2.37	5.28	8.96

Liquidity/Solvency (ratios)

Working capital	3.89	2.14	1.39	2.52	1.93	1.42
Debt to equity	0.05	0.16	1.54	0.11	0.52	0.37
Liabilities to assets	0.26	0.41	0.78	0.35	0.44	0.63
Interest coverage	5.16	1.78	-0.08	...	2.44	9.63

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	68	32
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	13	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 72 - Motor vehicle parts and accessories industries

SICE Grouping 325

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.8	5.1
Accounts receivable	22.0	25.3
Inventory	27.9	23.7
Capital assets	24.8	25.0
Other assets	3.7	11.2
Total operating assets	85.2	90.2
Investments and accounts with affiliates	10.0	7.7
Portfolio investments and loans with non-affiliates	4.8	2.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.6	22.1
Borrowing:		
Banks	13.2	11.8
Short term paper	0.1	0.3
Mortgages	4.3	0.4
Bonds	1.7	3.1
Other loans	4.9	6.0
Amount owing to affiliates	12.2	12.5
Other liabilities	1.8	6.6
Deferred income tax	0.5	0.9
Total liabilities	56.4	63.8
Shareholders' equity		
Share capital	17.9	17.1
Retained earnings	25.3	17.1
Other surplus	0.3	2.0
Total shareholders' equity	43.6	36.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	59.8	63.4
Current liabilities - % of total assets	31.3	38.1

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Industry 73 - Boatbuilding and repair industry
SICE Grouping 328

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Better Q3 75%	Quartile Boundary (1) Average Q2 50%	Worse Q1 25%	Median Firms under \$500,000 Firms \$500,000 to \$5 million	Median

Number of firms in the group 246

Financial ratios

Profitability (percentages)

Net profit margin	7.2	2.9	0.2	0.8	2.9	...
Pretax profit margin	8.4	3.7	0.2	0.8	3.7	...
Operating profit margin	8.9	4.9	-4.5	2.0	4.9	...
Gross profit margin	17.7	12.2	9.8	15.8	12.7	...
Operating revenue to net operating assets	240.4	189.6	167.6	181.5	240.4	...
Return on net operating assets	21.1	9.3	3.8	7.0	16.3	...
Pretax profit to assets	13.3	2.7	0.8	2.2	9.0	...
Return on capital employed	15.6	8.0	3.6	7.5	10.6	...
Return on equity (2)	...	8.3	...	4.2

Efficiency (ratios)

Receivable turnover	...	26.12	...	15.25	26.12	...
Inventory turnover	23.00	6.10	1.90	6.90	5.98	...

Liquidity/Solvency (ratios)

Working capital	5.57	1.31	0.77	1.04	1.92	...
Debt to equity	0.05	0.08	0.98	0.05	0.21	...
Liabilities to assets	0.20	0.77	1.01	0.80	0.55	...
Interest coverage	...	1.79

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	84	16
Pretax profit	73	27
Net profit	73	27

Percentage of firms with zero or negative equity(2) 27

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 73 - Boatbuilding and repair industry

SICE Grouping 328

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.0	-
Accounts receivable	8.8	-
Inventory	17.5	-
Capital assets	44.8	-
Other assets	1.1	-
Total operating assets	82.1	-
Investments and accounts with affiliates	9.8	-
Portfolio investments and loans with non-affiliates	8.1	-
Total assets	100.0	-
Liabilities		
Accounts payable	14.3	-
Borrowing:		
Banks	13.8	-
Short term paper	-	-
Mortgages	22.2	-
Bonds	-	-
Other loans	1.6	-
Amount owing to affiliates	12.5	-
Other liabilities	6.0	-
Deferred income tax	0.4	-
Total liabilities	70.8	-
Shareholders' equity		
Share capital	3.1	-
Retained earnings	25.4	-
Other surplus	0.7	-
Total shareholders' equity	29.2	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	46.4	-
Current liabilities - % of total assets	47.9	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

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Industry 74 - Electric lighting industries
SICE Grouping 333

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	249					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	...	-1.7
Pretax profit margin	...	-2.4
Operating profit margin	...	-1.2
Gross profit margin	...	24.0
Operating revenue to net operating assets	...	93.4
Return on net operating assets	...	1.8
Pretax profit to assets	...	-3.8
Return on capital employed	...	1.8
Return on equity (2)
<i>Efficiency (ratios)</i>						
Receivable turnover	...	6.61
Inventory turnover	...	1.67
<i>Liquidity/Solvency (ratios)</i>						
Working capital	...	0.87
Debt to equity	...	0.05
Liabilities to assets	...	1.18
Interest coverage	...	-1.37

Distribution of firms by profits/losses	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 74 - Electric lighting industries**SICE Grouping** 333

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	0.5	-
Accounts receivable	20.9	-
Inventory	43.2	-
Capital assets	24.4	-
Other assets	6.3	-
Total operating assets	95.2	-
Investments and accounts with affiliates	4.6	-
Portfolio investments and loans with non-affiliates	0.2	-
Total assets	100.0	-
Liabilities		
Accounts payable	21.1	-
Borrowing:		
Banks	8.8	-
Short term paper	0.3	-
Mortgages	0.5	-
Bonds	3.2	-
Other loans	1.9	-
Amount owing to affiliates	23.9	-
Other liabilities	0.2	-
Deferred income tax	0.0	-
Total liabilities	59.8	-
Shareholders' equity		
Share capital	28.9	-
Retained earnings	11.3	-
Other surplus	0.0	-
Total shareholders' equity	40.2	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	66.0	-
Current liabilities - % of total assets	38.8	-

Industry	75	- Communication and other electronic equipment industries
SICE Grouping	335	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group	449
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Financial ratios

Profitability (percentages)

Net profit margin	4.7	2.7	0.2	2.7	0.7	3.2
Pretax profit margin	7.0	3.1	0.3	1.3	1.1	4.3
Operating profit margin	7.0	3.1	-0.3	1.3	2.6	5.3
Gross profit margin	24.1	23.5	18.0	...	21.6	19.5
Operating revenue to net operating assets	362.6	240.3	147.3	211.8	215.3	238.7
Return on net operating assets	14.5	7.7	-3.7	...	8.0	7.6
Pretax profit to assets	11.0	6.3	0.5	3.9	2.5	3.4
Return on capital employed	11.7	9.7	0.4	5.8	6.3	6.6
Return on equity (2)	13.8	10.4	-1.0	...	1.7	10.9

Efficiency (ratios)

Receivable turnover	20.12	6.91	4.47	...	6.82	6.05
Inventory turnover	10.31	7.00	2.64	...	9.19	6.60

Liquidity/Solvency (ratios)

Working capital	2.34	1.64	1.20	1.20	1.83	1.02
Debt to equity	0.28	0.64	0.75	0.74	0.40	0.06
Liabilities to assets	0.42	0.53	0.58	0.58	0.46	0.68
Interest coverage	4.89	3.83	1.14	...	3.86	2.19

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	70	30
Net profit	66	34

Percentage of firms with zero or negative equity(2)

7

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	75	- Communication and other electronic equipment industries
SICE Grouping	335	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.8	11.6
Accounts receivable	23.7	26.0
Inventory	22.4	21.4
Capital assets	22.9	20.3
Other assets	4.4	7.0
Total operating assets	81.2	86.3
Investments and accounts with affiliates	17.5	9.2
Portfolio investments and loans with non-affiliates	1.2	4.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.6	23.5
Borrowing:		
Banks	10.6	17.9
Short term paper	0.2	3.3
Mortgages	1.0	0.2
Bonds	2.3	1.2
Other loans	5.4	10.3
Amount owing to affiliates	8.2	18.5
Other liabilities	4.4	3.6
Deferred income tax	0.4	0.0
Total liabilities	50.0	78.5
Shareholders' equity		
Share capital	10.1	23.0
Retained earnings	38.2	-0.2
Other surplus	1.6	-1.3
Total shareholders' equity	50.0	21.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	64.4	64.8
Current liabilities - % of total assets	35.2	46.4

Small and Medium Firms

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Industry	76	- Office, store and business machine industries
SICE Grouping	336	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group		129				

Financial ratios

Profitability (percentages)

Net profit margin	...	-0.1	3.8	...
Pretax profit margin	...	-0.1	3.8	...
Operating profit margin	...	1.2	4.7	...
Gross profit margin	...	13.7	13.9	...
Operating revenue to net operating assets	...	183.6	121.1	...
Return on net operating assets	...	3.6	7.6	...
Pretax profit to assets	...	0.1	5.7	...
Return on capital employed	...	3.1	9.0	...
Return on equity (2)	...	6.1	9.9	...

Efficiency (ratios)

Receivable turnover	...	3.79	4.60	...
Inventory turnover	...	4.96	4.79	...

Liquidity/Solvency (ratios)

Working capital	...	3.34	5.10	...
Debt to equity	...	2.41
Liabilities to assets	...	0.42	0.42	...
Interest coverage	...	1.17

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2) 18

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	76	- Office, store and business machine industries
SICE Grouping	336	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	2.9	-
Accounts receivable	28.3	-
Inventory	24.9	-
Capital assets	15.6	-
Other assets	17.8	-
Total operating assets	89.6	-
Investments and accounts with affiliates	4.1	-
Portfolio investments and loans with non-affiliates	6.3	-
Total assets	100.0	-
Liabilities		
Accounts payable	10.5	-
Borrowing:		
Banks	16.9	-
Short term paper	-	-
Mortgages	2.4	-
Bonds	-	-
Other loans	2.8	-
Amount owing to affiliates	12.7	-
Other liabilities	12.8	-
Deferred income tax	0.4	-
Total liabilities	58.4	-
Shareholders' equity		
Share capital	50.9	-
Retained earnings	-11.3	-
Other surplus	2.0	-
Total shareholders' equity	41.6	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	75.7	-
Current liabilities - % of total assets	28.5	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 77 - Electrical industrial equipment industries
SICE Grouping 337

Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
Quartile Boundary (1)			Median		Median
Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
Q3	Q2	Q1			
75%	50%	25%			

Number of firms in the group 194

Financial ratios

Profitability (percentages)

Net profit margin	...	2.6	0.2	1.6
Pretax profit margin	...	3.4	0.3	1.9
Operating profit margin	...	4.1	-1.7	2.3
Gross profit margin	...	28.2	27.4	26.9
Operating revenue to net operating assets	...	250.8	195.8	235.5
Return on net operating assets	...	8.5	-5.9	16.8
Pretax profit to assets	...	4.9	0.7	6.5
Return on capital employed	...	10.4	1.0	11.6
Return on equity (2)	...	7.7	1.1	15.2

Efficiency (ratios)

Receivable turnover	...	6.02	5.23	7.20
Inventory turnover	...	10.85	6.33	7.66

Liquidity/Solvency (ratios)

Working capital	...	1.72	2.43	1.19
Debt to equity	...	0.34	0.59	0.57
Liabilities to assets	...	0.68	0.61	0.58
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	77	- Electrical industrial equipment industries
SICE Grouping	337	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.5	7.2
Accounts receivable	26.1	26.7
Inventory	12.9	26.1
Capital assets	28.0	22.0
Other assets	1.7	16.1
Total operating assets	74.1	98.2
Investments and accounts with affiliates	11.6	1.0
Portfolio investments and loans with non-affiliates	14.3	0.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.0	17.3
Borrowing:		
Banks	4.6	12.0
Short term paper	-	0.1
Mortgages	-	1.4
Bonds	-	1.7
Other loans	0.3	4.0
Amount owing to affiliates	28.1	3.0
Other liabilities	11.5	2.8
Deferred income tax	1.0	5.8
Total liabilities	61.5	48.2
Shareholders' equity		
Share capital	8.3	7.4
Retained earnings	30.2	35.0
Other surplus	-	9.4
Total shareholders' equity	38.5	51.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	56.3	64.5
Current liabilities - % of total assets	32.8	36.3

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 78 - Other electrical products industries

SICE Grouping 339

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
					Median

Number of firms in the group 112

Financial ratios

Profitability (percentages)

Net profit margin	...	5.9	-0.1
Pretax profit margin	...	0.9	-0.6
Operating profit margin	...	1.3	3.7
Gross profit margin	...	26.2	27.4
Operating revenue to net operating assets	...	170.7	547.0
Return on net operating assets	...	3.0	4.5
Pretax profit to assets	...	2.7	-0.4
Return on capital employed	...	14.8	9.6
Return on equity (2)	...	26.0

Efficiency (ratios)

Receivable turnover	...	6.69	3.49
Inventory turnover	...	7.65	5.53

Liquidity/Solvency (ratios)

Working capital	...	2.20	1.52
Debt to equity	...	0.34
Liabilities to assets	...	0.19	0.77
Interest coverage	...	3.05

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Revenue under \$25 million, Reference Year 1993

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Industry	78	- Other electrical products industries
SICE Grouping	339	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.8	15.8
Accounts receivable	36.3	34.9
Inventory	26.3	25.1
Capital assets	20.4	12.3
Other assets	2.1	10.8
Total operating assets	95.9	98.9
Investments and accounts with affiliates	4.1	0.9
Portfolio investments and loans with non-affiliates	0.0	0.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	26.8	36.9
Borrowing:		
Banks	19.7	21.6
Short term paper	0.3	-
Mortgages	0.6	-
Bonds	3.2	1.1
Other loans	2.2	12.3
Amount owing to affiliates	5.8	1.5
Other liabilities	0.5	5.8
Deferred income tax	0.5	0.4
Total liabilities	59.6	79.6
Shareholders' equity		
Share capital	3.3	12.1
Retained earnings	37.0	7.9
Other surplus	-	0.4
Total shareholders' equity	40.4	20.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	76.8	87.1
Current liabilities - % of total assets	55.4	54.3

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 79 - Clay products industries

SICE Grouping 351

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	266					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	-2.9	-9.0	-17.3
Pretax profit margin	...	-3.3	-10.1	-25.7
Operating profit margin	...	-1.1	-6.2	-25.4
Gross profit margin	...	21.0	16.1	...
Operating revenue to net operating assets	...	342.7	524.1
Return on net operating assets	...	-14.9	-50.0
Pretax profit to assets	...	-18.9	-36.0	-50.0
Return on capital employed	...	-10.2	-1.7	-25.2
Return on equity (2)	...	-46.6
<u>Efficiency (ratios)</u>						
Receivable turnover	...	9.01	7.42	...
Inventory turnover	...	17.15	10.31	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	0.97	0.65	0.87
Debt to equity	...	0.05
Liabilities to assets	...	1.00	0.77	1.13
Interest coverage	...	-1.00

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Revenue under \$25 million, Reference Year 1993

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Industry 79 - Clay products industries

SICE Grouping 351

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.3	2.3
Accounts receivable	32.5	7.4
Inventory	14.9	14.7
Capital assets	39.0	48.4
Other assets	8.1	4.1
Total operating assets	98.8	76.9
Investments and accounts with affiliates	0.6	23.1
Portfolio investments and loans with non-affiliates	0.5	0.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.6	8.5
Borrowing:		
Banks	27.2	31.6
Short term paper	0.1	0.2
Mortgages	3.5	0.3
Bonds	0.9	1.8
Other loans	11.2	0.9
Amount owing to affiliates	15.4	10.0
Other liabilities	9.5	12.3
Deferred income tax	0.2	2.5
Total liabilities	89.5	67.9
Shareholders' equity		
Share capital	9.1	25.8
Retained earnings	1.4	6.1
Other surplus	-	0.1
Total shareholders' equity	10.5	32.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	59.5	33.7
Current liabilities - % of total assets	46.6	25.7

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	80	- Concrete products industries
SICE Grouping	354	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
					Median

Number of firms in the group 214

Financial ratios

Profitability (percentages)

Net profit margin	...	2.4	4.7	2.0
Pretax profit margin	...	2.5	3.6	2.6
Operating profit margin	7.7	0.3	-5.2	...	1.8	3.0
Gross profit margin	28.2	22.6	18.9	...	23.6	24.4
Operating revenue to net operating assets	161.5	107.1	83.9	...	139.2	133.4
Return on net operating assets	...	3.2	3.2	13.5
Pretax profit to assets	...	2.4	6.2	7.8
Return on capital employed	8.0	2.5	-5.8	...	6.6	12.6
Return on equity (2)	...	6.5	6.5	...

Efficiency (ratios)

Receivable turnover	...	9.55	9.55	3.37
Inventory turnover	...	3.66	3.66	4.45

Liquidity/Solvency (ratios)

Working capital	2.19	1.27	0.66	...	1.80	0.95
Debt to equity	...	2.54	1.07	2.56
Liabilities to assets	0.40	0.70	0.84	...	0.58	0.78
Interest coverage	...	1.73	3.82	2.68

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	63	37
Pretax profit	69	31
Net profit	69	31
Percentage of firms with zero or negative equity(2)	12	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	80	- Concrete products industries
SICE Grouping	354	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.1	0.9
Accounts receivable	13.1	29.0
Inventory	19.1	14.3
Capital assets	48.5	48.9
Other assets	2.9	2.6
Total operating assets	88.6	95.7
Investments and accounts with affiliates	8.7	1.1
Portfolio investments and loans with non-affiliates	2.6	3.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.3	19.7
Borrowing:		
Banks	11.7	19.4
Short term paper	0.2	0.6
Mortgages	1.6	5.2
Bonds	2.5	6.9
Other loans	3.7	9.5
Amount owing to affiliates	21.5	14.9
Other liabilities	2.8	3.6
Deferred income tax	1.6	2.0
Total liabilities	57.0	81.6
Shareholders' equity		
Share capital	15.7	5.8
Retained earnings	27.3	12.5
Other surplus	-	0.0
Total shareholders' equity	43.0	18.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	43.0	46.3
Current liabilities - % of total assets	30.3	41.8

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	81	- Ready-mix concrete industry
SICE Grouping	355	

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms \$500,000 to	
	Q3 75%	Q2 50%	Q1 25%	\$500,000	\$5 million	

Number of firms in the group	346
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Financial ratios

Profitability (percentages)

Net profit margin	4.3	1.4	-0.1	...	1.3	...
Pretax profit margin	5.4	1.9	-0.1	...	1.8	...
Operating profit margin	7.3	3.8	0.9	...	3.8	...
Gross profit margin	20.9	19.2	14.2	...	18.9	...
Operating revenue to net operating assets	302.6	201.7	138.3	...	176.0	...
Return on net operating assets	16.8	8.7	0.5	...	9.3	...
Pretax profit to assets	8.1	3.0	-0.1	...	2.9	...
Return on capital employed	16.4	7.9	4.3	...	7.9	...
Return on equity (2)	...	7.2	7.2	...

Efficiency (ratios)

Receivable turnover	...	9.81	9.81	...
Inventory turnover	50.00	43.08	17.91	...	30.28	...

Liquidity/Solvency (ratios)

Working capital	2.66	1.06	0.58	...	1.14	...
Debt to equity	0.05	0.26	0.81	...	0.58	...
Liabilities to assets	0.36	0.49	1.15	...	0.48	...
Interest coverage	4.99	2.47	0.12	...	2.04	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	69	31
Net profit	69	31
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

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Industry	81	- Ready-mix concrete industry
SICE Grouping	355	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.7	-
Accounts receivable	17.9	-
Inventory	4.6	-
Capital assets	54.6	-
Other assets	3.8	-
Total operating assets	86.6	-
Investments and accounts with affiliates	12.8	-
Portfolio investments and loans with non-affiliates	0.6	-
Total assets	100.0	-
Liabilities		
Accounts payable	16.2	-
Borrowing:		
Banks	20.1	-
Short term paper	0.3	-
Mortgages	1.7	-
Bonds	3.2	-
Other loans	10.8	-
Amount owing to affiliates	8.9	-
Other liabilities	4.8	-
Deferred income tax	1.6	-
Total liabilities	67.5	-
Shareholders' equity		
Share capital	4.8	-
Retained earnings	24.7	-
Other surplus	3.0	-
Total shareholders' equity	32.5	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	31.2	-
Current liabilities - % of total assets	34.6	-

Industry	82	- Glass and glass products industries
SICE Grouping	356	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group		130				

Financial ratios

Profitability (percentages)

Net profit margin	...	0.1
Pretax profit margin	...	0.1
Operating profit margin	...	1.2
Gross profit margin	...	14.3
Operating revenue to net operating assets	...	319.8
Return on net operating assets	...	6.0
Pretax profit to assets	...	0.2
Return on capital employed	...	6.6
Return on equity (2)

Efficiency (ratios)

Receivable turnover	...	14.26
Inventory turnover	...	5.97

Liquidity/Solvency (ratios)

Working capital	...	1.16
Debt to equity	...	0.80
Liabilities to assets	...	0.82
Interest coverage	...	1.00

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Revenue under \$25 million, Reference Year 1993

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Industry	82	- Glass and glass products industries
SICE Grouping	356	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.7	-
Accounts receivable	11.4	-
Inventory	20.0	-
Capital assets	47.9	-
Other assets	1.3	-
Total operating assets	92.2	-
Investments and accounts with affiliates	6.6	-
Portfolio investments and loans with non-affiliates	1.2	-
Total assets	100.0	-
Liabilities		
Accounts payable	22.2	-
Borrowing:		
Banks	10.4	-
Short term paper	0.7	-
Mortgages	15.6	-
Bonds	7.6	-
Other loans	4.2	-
Amount owing to affiliates	18.5	-
Other liabilities	0.5	-
Deferred income tax	0.3	-
Total liabilities	80.0	-
Shareholders' equity		
Share capital	2.1	-
Retained earnings	17.7	-
Other surplus	0.2	-
Total shareholders' equity	20.0	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	47.0	-
Current liabilities - % of total assets	36.7	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 83 - Other non-metallic mineral products industries
SICE Grouping 359

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	221					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	3.2	-5.2	-36.4	-31.3	-2.2	-3.3
Pretax profit margin	4.2	-6.6	-36.4	-31.3	-2.7	-5.3
Operating profit margin	4.8	-7.7	-19.6	-18.9	-0.9	-0.8
Gross profit margin	23.6	17.2	12.5	...	18.8	20.6
Operating revenue to net operating assets	323.2	174.4	89.1	...	159.7	237.0
Return on net operating assets	9.0	-8.4	-25.7	...	-0.4	-1.8
Pretax profit to assets	6.0	-13.7	-38.3	-38.3	-1.6	-5.6
Return on capital employed	18.1	-3.2	-24.3	-20.1	0.3	0.4
Return on equity (2)	16.8	-1.8	-73.2	...	-1.8	-6.4
<i>Efficiency (ratios)</i>						
Receivable turnover	15.94	10.26	4.96	15.94	6.10	6.96
Inventory turnover	5.92	4.22	2.57	...	3.69	3.68
<i>Liquidity/Solvency (ratios)</i>						
Working capital	4.12	2.61	1.04	2.61	2.77	1.13
Debt to equity	0.05	0.19	3.64	0.05	0.31	0.89
Liabilities to assets	0.27	0.82	1.38	0.97	0.46	0.66
Interest coverage	-0.03	-6.75	-58.00	...	-1.82	0.54

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	23	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 83 - Other non-metallic mineral products industries

SICE Grouping 359

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	2.6
Accounts receivable	14.1	19.4
Inventory	21.1	26.5
Capital assets	41.9	39.2
Other assets	5.6	4.9
Total operating assets	93.6	92.5
Investments and accounts with affiliates	1.6	6.8
Portfolio investments and loans with non-affiliates	4.8	0.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	13.9	17.5
Borrowing:		
Banks	14.8	19.5
Short term paper	1.2	-
Mortgages	2.6	0.4
Bonds	13.5	2.8
Other loans	8.7	11.7
Amount owing to affiliates	26.7	9.9
Other liabilities	5.8	7.7
Deferred income tax	1.6	3.2
Total liabilities	88.9	72.7
Shareholders' equity		
Share capital	27.4	25.6
Retained earnings	-21.0	0.9
Other surplus	4.7	0.8
Total shareholders' equity	11.1	27.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	51.2	51.4
Current liabilities - % of total assets	50.7	37.3

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 84 - Refined petroleum products industries
SICE Grouping 361

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 597

Financial ratios

Profitability (percentages)

Net profit margin	9.9	4.3	0.9	5.9	0.1	...
Pretax profit margin	9.4	4.8	1.1	8.5	0.1	...
Operating profit margin	10.7	7.7	2.2	9.4	1.8	...
Gross profit margin	33.2	24.6	20.8	26.6	20.2	...
Operating revenue to net operating assets	466.5	238.0	168.7	189.6	350.8	...
Return on net operating assets	25.2	18.8	3.2	20.3	2.5	...
Pretax profit to assets	15.1	8.0	0.8	11.1	0.3	...
Return on capital employed	19.2	12.1	5.1	14.6	3.7	...
Return on equity (2)	34.2	17.2	4.2	17.2	3.3	...

Efficiency (ratios)

Receivable turnover	16.54	11.92	7.44	14.33	7.57	...
Inventory turnover	34.58	12.18	5.11	...	15.00	...

Liquidity/Solvency (ratios)

Working capital	2.59	1.11	0.68	1.29	1.03	...
Debt to equity	0.05	0.40	1.63	0.30	0.45	...
Liabilities to assets	0.32	0.61	0.90	0.35	0.70	...
Interest coverage	6.46	1.98	0.10	3.15	0.94	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	76	24
Pretax profit	73	27
Net profit	73	27
Percentage of firms with zero or negative equity(2)	10	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	84	- Refined petroleum products industries
SICE Grouping	361	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.0	-
Accounts receivable	19.8	-
Inventory	9.5	-
Capital assets	42.5	-
Other assets	3.5	-
Total operating assets	83.3	-
Investments and accounts with affiliates	8.9	-
Portfolio investments and loans with non-affiliates	7.8	-
Total assets	100.0	-
Liabilities		
Accounts payable	21.9	-
Borrowing:		
Banks	8.2	-
Short term paper	0.4	-
Mortgages	0.9	-
Bonds	4.3	-
Other loans	4.2	-
Amount owing to affiliates	16.0	-
Other liabilities	1.7	-
Deferred income tax	0.9	-
Total liabilities	58.4	-
Shareholders' equity		
Share capital	8.5	-
Retained earnings	29.8	-
Other surplus	3.3	-
Total shareholders' equity	41.6	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	47.8	-
Current liabilities - % of total assets	35.3	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 85 - Other petroleum and coal products industries
SICE Grouping 369

Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
Quartile Boundary (1)			Median		Median
Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
Q3 75%	Q2 50%	Q1 25%			

Number of firms in the group 57

Financial ratios

Profitability (percentages)

Net profit margin	9.0	4.2	-2.0	...	3.4	...
Pretax profit margin	9.8	5.4	-2.4	...	4.1	...
Operating profit margin	10.1	6.4	-1.5	...	5.8	...
Gross profit margin	24.6	18.1	12.9	...	17.1	...
Operating revenue to net operating assets	259.1	201.9	125.6	...	203.6	...
Return on net operating assets	19.6	11.6	-5.5	...	11.7	...
Pretax profit to assets	9.1	6.1	-6.9	...	4.4	...
Return on capital employed	12.0	10.3	-1.6	...	7.8	...
Return on equity (2)	24.0	11.9	-7.9	...	9.2	...

Efficiency (ratios)

Receivable turnover	21.35	13.13	6.61	...	12.75	...
Inventory turnover	16.80	9.64	3.92	...	8.99	...

Liquidity/Solvency (ratios)

Working capital	1.77	1.02	0.58	...	1.02	...
Debt to equity	0.05	0.60	1.83	...	0.60	...
Liabilities to assets	0.45	0.60	0.82	...	0.58	...
Interest coverage	5.43	2.10	-1.44	...	2.92	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	71	29
Net profit	71	29
Percentage of firms with zero or negative equity(2)	14	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	85	- Other petroleum and coal products industries
SICE Grouping	369	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.1	-
Accounts receivable	10.4	-
Inventory	8.9	-
Capital assets	37.8	-
Other assets	2.7	-
Total operating assets	70.0	-
Investments and accounts with affiliates	29.0	-
Portfolio investments and loans with non-affiliates	1.1	-
Total assets	100.0	-
Liabilities		
Accounts payable	12.5	-
Borrowing:		
Banks	8.1	-
Short term paper	0.5	-
Mortgages	1.0	-
Bonds	5.7	-
Other loans	3.9	-
Amount owing to affiliates	17.3	-
Other liabilities	2.1	-
Deferred income tax	1.5	-
Total liabilities	52.6	-
Shareholders' equity		
Share capital	4.7	-
Retained earnings	41.5	-
Other surplus	1.2	-
Total shareholders' equity	47.4	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	49.1	-
Current liabilities - % of total assets	24.6	-

Industry	86	- Industrial chemicals industries n.e.c.
SICE Grouping	371	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group		135				

Financial ratios

Profitability (percentages)

Net profit margin	...	1.4	1.4	5.0
Pretax profit margin	...	1.6	1.1	7.9
Operating profit margin	...	2.4	0.5	8.6
Gross profit margin	...	18.6	17.3	24.7
Operating revenue to net operating assets	...	178.9	151.3	242.9
Return on net operating assets	...	3.9	3.9	23.2
Pretax profit to assets	...	5.2	2.6	8.5
Return on capital employed	...	9.9	8.6	9.6
Return on equity (2)	...	9.6	7.9	6.6

Efficiency (ratios)

Receivable turnover	...	6.44	3.78	7.57
Inventory turnover	...	9.50	9.50	5.88

Liquidity/Solvency (ratios)

Working capital	...	1.40	1.29	1.18
Debt to equity	...	1.44	1.44	0.11
Liabilities to assets	...	0.68	0.66	0.52
Interest coverage	...	2.49	2.49	4.11

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	86	- Industrial chemicals industries n.e.c.
SICE Grouping	371	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.5	10.3
Accounts receivable	26.5	16.5
Inventory	13.2	10.1
Capital assets	22.0	42.5
Other assets	8.3	2.5
Total operating assets	75.4	81.9
Investments and accounts with affiliates	16.6	14.3
Portfolio investments and loans with non-affiliates	7.9	3.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.6	14.1
Borrowing:		
Banks	10.2	8.7
Short term paper	0.2	11.0
Mortgages	0.3	9.9
Bonds	2.0	6.4
Other loans	5.6	2.3
Amount owing to affiliates	29.6	6.1
Other liabilities	2.3	1.4
Deferred income tax	0.7	-0.2
Total liabilities	61.4	59.6
Shareholders' equity		
Share capital	13.1	27.0
Retained earnings	23.4	12.9
Other surplus	2.0	0.5
Total shareholders' equity	38.6	40.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	49.7	37.8
Current liabilities - % of total assets	32.1	31.6

Industry	87	- Agricultural chemical industries
SICE Grouping	372	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group	63					

Financial ratios

Profitability (percentages)

Net profit margin	...	-1.2	-1.2	...
Pretax profit margin	...	-1.5	-1.5	...
Operating profit margin	...	-0.9	-0.9	...
Gross profit margin	...	13.8	13.8	...
Operating revenue to net operating assets	...	165.8	165.8	...
Return on net operating assets	...	0.1	0.1	...
Pretax profit to assets	...	0.1	0.1	...
Return on capital employed	...	3.0	3.0	...
Return on equity (2)

Efficiency (ratios)

Receivable turnover
Inventory turnover	...	8.84	8.84	...

Liquidity/Solvency (ratios)

Working capital	...	1.36	1.36	...
Debt to equity	...	0.73	0.73	...
Liabilities to assets	...	0.72	0.72	...
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	87	- Agricultural chemical industries
SICE Grouping	372	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.3	-
Accounts receivable	40.3	-
Inventory	26.1	-
Capital assets	22.8	-
Other assets	1.5	-
Total operating assets	98.0	-
Investments and accounts with affiliates	1.8	-
Portfolio investments and loans with non-affiliates	0.3	-
Total assets	100.0	-
Liabilities		
Accounts payable	11.1	-
Borrowing:		
Banks	35.2	-
Short term paper	0.0	-
Mortgages	-	-
Bonds	-	-
Other loans	8.9	-
Amount owing to affiliates	6.0	-
Other liabilities	8.0	-
Deferred income tax	0.1	-
Total liabilities	69.2	-
Shareholders' equity		
Share capital	14.6	-
Retained earnings	16.1	-
Other surplus	-	-
Total shareholders' equity	30.8	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	75.7	-
Current liabilities - % of total assets	45.4	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	88	- Plastic and synthetic resin industry
SICE Grouping	373	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
					Median

Number of firms in the group

...

Financial ratios

Profitability (percentages)

Net profit margin	1.3
Pretax profit margin	1.4
Operating profit margin	2.9
Gross profit margin	22.2
Operating revenue to net operating assets	335.3
Return on net operating assets	10.0
Pretax profit to assets	3.5
Return on capital employed	9.1
Return on equity (2)

Efficiency (ratios)

Receivable turnover	7.23
Inventory turnover	6.07

Liquidity/Solvency (ratios)

Working capital	1.22
Debt to equity	0.41
Liabilities to assets	0.59
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit
Pretax profit
Net profit
Percentage of firms with zero or negative equity(2)

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	88	- Plastic and synthetic resin industry
SICE Grouping	373	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	-	6.9
Accounts receivable	-	23.2
Inventory	-	26.2
Capital assets	-	36.2
Other assets	-	2.8
Total operating assets	-	95.2
Investments and accounts with affiliates	-	4.6
Portfolio investments and loans with non-affiliates	-	0.1
Total assets	-	100.0
Liabilities		
Accounts payable	-	23.5
Borrowing:		
Banks	-	8.6
Short term paper	-	0.2
Mortgages	-	0.7
Bonds	-	2.8
Other loans	-	12.5
Amount owing to affiliates	-	12.2
Other liabilities	-	2.6
Deferred income tax	-	2.0
Total liabilities	-	65.2
Shareholders' equity		
Share capital	-	18.2
Retained earnings	-	16.5
Other surplus	-	0.1
Total shareholders' equity	-	34.8
Total liabilities and shareholders' equity	-	100.0
Current assets - % of total assets	-	58.0
Current liabilities - % of total assets	-	40.1

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 89 - Pharmaceutical and medicine industry
SICE Grouping 374

	Small firms with revenue under \$5 million				Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	31					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	14.3	0.8
Pretax profit margin	...	17.2	0.4
Operating profit margin	...	18.2	2.0
Gross profit margin	...	51.9	40.5
Operating revenue to net operating assets	...	253.6	268.7
Return on net operating assets	...	34.5	6.3
Pretax profit to assets	...	30.3	3.2
Return on capital employed	...	8.1	10.9
Return on equity (2)	10.7
<u>Efficiency (ratios)</u>						
Receivable turnover	5.36
Inventory turnover	...	3.12	2.65
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	2.71	1.35
Debt to equity	...	0.05
Liabilities to assets	...	0.46	0.56
Interest coverage
Distribution of firms by profits/losses						
			<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>		
Operating profit			60	40		
Pretax profit			60	40		
Net profit			60	40		
Percentage of firms with zero or negative equity(2)				30		

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	89	- Pharmaceutical and medicine industry
SICE Grouping	374	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	2.0	0.9
Accounts receivable	17.7	25.1
Inventory	18.7	24.3
Capital assets	35.3	16.0
Other assets	4.2	12.6
Total operating assets	77.9	79.0
Investments and accounts with affiliates	21.8	17.1
Portfolio investments and loans with non-affiliates	0.3	3.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	7.5	20.2
Borrowing:		
Banks	12.8	8.0
Short term paper	-	0.1
Mortgages	2.0	0.2
Bonds	-	1.1
Other loans	10.7	1.0
Amount owing to affiliates	49.4	5.9
Other liabilities	6.5	10.8
Deferred income tax	2.3	-0.9
Total liabilities	91.2	46.4
Shareholders' equity		
Share capital	27.3	21.2
Retained earnings	-23.9	27.8
Other surplus	5.4	4.6
Total shareholders' equity	8.8	53.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.1	57.8
Current liabilities - % of total assets	14.7	37.8

Industry	90	- Paint and varnish industry
SICE Grouping	375	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group		89				

Financial ratios

Profitability (percentages)

Net profit margin	...	-8.4	1.8
Pretax profit margin	...	-8.7	2.1
Operating profit margin	...	-6.2	1.9
Gross profit margin	28.4
Operating revenue to net operating assets	...	173.9	187.3
Return on net operating assets	...	-38.1	7.0
Pretax profit to assets	...	-8.8	2.0
Return on capital employed	...	-11.6	6.5
Return on equity (2)	5.4

Efficiency (ratios)

Receivable turnover	...	4.12	5.77
Inventory turnover	...	3.32	4.00

Liquidity/Solvency (ratios)

Working capital	...	0.72	1.64
Debt to equity	...	0.05
Liabilities to assets	...	0.88	0.36
Interest coverage	...	-4.21

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

Page : 197

Industry	90	- Paint and varnish industry
SICE Grouping	375	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.8	8.4
Accounts receivable	24.1	24.8
Inventory	19.3	24.5
Capital assets	19.7	25.1
Other assets	8.2	3.5
Total operating assets	75.1	86.3
Investments and accounts with affiliates	24.5	11.0
Portfolio investments and loans with non-affiliates	0.3	2.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.6	15.4
Borrowing:		
Banks	16.1	15.8
Short term paper	0.9	-
Mortgages	5.3	-
Bonds	9.6	-
Other loans	8.0	4.6
Amount owing to affiliates	24.2	8.2
Other liabilities	0.1	0.2
Deferred income tax	0.1	1.0
Total liabilities	81.9	45.1
Shareholders' equity		
Share capital	11.8	6.1
Retained earnings	-9.1	48.1
Other surplus	15.4	0.7
Total shareholders' equity	18.1	54.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	57.4	64.1
Current liabilities - % of total assets	53.3	32.1

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Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	91	- Soap and cleaning compounds industry
SICE Grouping	376	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million Median
Number of firms in the group		116			

Financial ratios

Profitability (percentages)

Net profit margin	...	-1.7	...	-3.1
Pretax profit margin	...	-1.9	...	-3.1
Operating profit margin	...	-0.6	...	-2.0
Gross profit margin	...	34.2
Operating revenue to net operating assets	...	245.6	...	171.8
Return on net operating assets	...	-3.7	...	0.5
Pretax profit to assets	...	-3.9	...	-5.7
Return on capital employed	...	-2.9	...	0.6
Return on equity (2)	...	-12.7	...	-5.9

Efficiency (ratios)

Receivable turnover	...	8.92
Inventory turnover	...	7.94

Liquidity/Solvency (ratios)

Working capital	...	1.49	...	1.53
Debt to equity	...	0.92	...	0.92
Liabilities to assets	...	0.73	...	0.70
Interest coverage	...	-0.82

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	91	- Soap and cleaning compounds industry
SICE Grouping	376	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.8	-
Accounts receivable	23.5	-
Inventory	14.9	-
Capital assets	35.9	-
Other assets	7.1	-
Total operating assets	91.2	-
Investments and accounts with affiliates	8.6	-
Portfolio investments and loans with non-affiliates	0.2	-
Total assets	100.0	-
Liabilities		
Accounts payable	18.9	-
Borrowing:		
Banks	1.9	-
Short term paper	-	-
Mortgages	3.5	-
Bonds	-	-
Other loans	1.6	-
Amount owing to affiliates	14.2	-
Other liabilities	1.4	-
Deferred income tax	0.4	-
Total liabilities	41.9	-
Shareholders' equity		
Share capital	12.8	-
Retained earnings	45.2	-
Other surplus	0.1	-
Total shareholders' equity	58.1	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	50.8	-
Current liabilities - % of total assets	21.5	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 92 - Toilet preparations industry
SICE Grouping 377

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	92					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	...	3.7	3.7	...
Pretax profit margin	...	4.5	4.5	...
Operating profit margin	...	6.0	6.0	...
Gross profit margin	...	39.8	39.8	...
Operating revenue to net operating assets	...	362.6
Return on net operating assets	...	19.8
Pretax profit to assets	...	10.8	10.8	...
Return on capital employed	...	12.9	15.3	...
Return on equity (2)
<i>Efficiency (ratios)</i>						
Receivable turnover	...	5.60	5.60	...
Inventory turnover	...	3.86	2.00	...
<i>Liquidity/Solvency (ratios)</i>						
Working capital	...	1.69	1.69	...
Debt to equity	...	0.05	0.33	...
Liabilities to assets	...	1.36	0.74	...
Interest coverage	...	19.31

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	92	- Toilet preparations industry
SICE Grouping	377	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	0.8	-
Accounts receivable	26.5	-
Inventory	36.1	-
Capital assets	8.6	-
Other assets	1.4	-
Total operating assets	73.4	-
Investments and accounts with affiliates	26.6	-
Portfolio investments and loans with non-affiliates	-	-
Total assets	100.0	-
Liabilities		
Accounts payable	30.3	-
Borrowing:		
Banks	10.2	-
Short term paper	0.5	-
Mortgages	1.0	-
Bonds	6.0	-
Other loans	6.6	-
Amount owing to affiliates	38.3	-
Other liabilities	1.4	-
Deferred income tax	-0.2	-
Total liabilities	94.0	-
Shareholders' equity		
Share capital	0.8	-
Retained earnings	-1.5	-
Other surplus	6.6	-
Total shareholders' equity	6.0	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	79.2	-
Current liabilities - % of total assets	54.6	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 93 - Other chemical products industries

SICE Grouping 379

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to \$5 million	
	75%	50%	25%			
<hr/>						
Number of firms in the group	277					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	9.5	1.9	-2.3	...	4.0	1.6
Pretax profit margin	11.7	3.4	-2.7	...	3.9	2.9
Operating profit margin	11.3	1.3	-2.6	...	5.9	3.1
Gross profit margin	27.7	21.7	19.8	...	24.0	21.9
Operating revenue to net operating assets	698.0	332.0	200.8	158.2	461.3	255.1
Return on net operating assets	39.4	13.9	-5.3	...	26.5	11.9
Pretax profit to assets	15.1	8.4	-3.4	...	10.5	5.0
Return on capital employed	13.1	8.1	-4.0	...	12.7	8.4
Return on equity (2)	41.3	16.2	0.7	...	17.3	8.6
<u>Efficiency (ratios)</u>						
Receivable turnover	9.87	7.71	5.47	5.98	8.41	7.89
Inventory turnover	13.25	5.55	3.42	3.66	5.55	5.22
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.85	1.20	0.89	0.92	1.36	1.73
Debt to equity	0.17	0.41	2.08	...	1.16	0.47
Liabilities to assets	0.35	0.61	0.87	0.34	0.61	0.64
Interest coverage	...	2.42	12.61	1.83

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

16

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 93 - Other chemical products industries

SICE Grouping 379

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	1.6	7.2
Accounts receivable	28.1	18.9
Inventory	22.4	20.9
Capital assets	19.6	30.6
Other assets	7.6	11.6
Total operating assets	79.3	89.2
Investments and accounts with affiliates	20.0	9.5
Portfolio investments and loans with non-affiliates	0.7	1.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.2	17.4
Borrowing:		
Banks	14.9	17.2
Short term paper	0.1	0.2
Mortgages	1.3	0.6
Bonds	1.2	2.6
Other loans	8.3	6.1
Amount owing to affiliates	15.1	15.9
Other liabilities	1.8	2.6
Deferred income tax	0.0	0.6
Total liabilities	60.8	63.3
Shareholders' equity		
Share capital	14.0	26.4
Retained earnings	23.9	7.6
Other surplus	1.3	2.7
Total shareholders' equity	39.2	36.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	66.5	56.0
Current liabilities - % of total assets	33.5	35.4

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 94 - Scientific and professional equipment industries
SICE Grouping 391

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	664					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	10.1	2.4	-1.5	1.8	1.3	1.0
Pretax profit margin	11.1	2.9	-1.5	2.2	2.0	0.5
Operating profit margin	8.5	4.1	-0.5	3.3	5.2	0.8
Gross profit margin	33.4	28.9	25.4	28.9	29.2	26.4
Operating revenue to net operating assets	586.9	304.0	201.3	296.1	244.3	178.3
Return on net operating assets	32.0	5.8	-2.3	5.4	3.8	2.3
Pretax profit to assets	17.0	4.4	-3.0	3.6	4.0	0.5
Return on capital employed	27.3	6.5	-1.2	6.5	6.1	1.9
Return on equity (2)	11.9	1.4	-11.3	1.4	-1.0	5.1
<u>Efficiency (ratios)</u>						
Receivable turnover	10.99	7.89	5.72	8.25	7.51	5.88
Inventory turnover	10.90	5.43	2.41	3.64	5.43	3.52
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.28	1.81	0.91	1.68	1.67	1.41
Debt to equity	0.05	0.14	0.65	0.05	0.44	0.53
Liabilities to assets	0.27	0.51	1.02	0.27	0.65	0.64
Interest coverage	10.94	1.67	-0.34	1.16	1.46	5.12

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	71	29
Pretax profit	69	31
Net profit	69	31
Percentage of firms with zero or negative equity(2)	14	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	94	- Scientific and professional equipment industries
SICE Grouping	391	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.4	4.6
Accounts receivable	23.6	27.1
Inventory	25.3	22.1
Capital assets	21.9	17.8
Other assets	4.9	14.7
Total operating assets	86.1	86.3
Investments and accounts with affiliates	8.5	12.2
Portfolio investments and loans with non-affiliates	5.5	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.4	13.9
Borrowing:		
Banks	19.4	14.2
Short term paper	0.2	0.0
Mortgages	0.7	0.2
Bonds	2.1	0.6
Other loans	7.8	3.8
Amount owing to affiliates	14.6	26.7
Other liabilities	0.7	6.1
Deferred income tax	0.3	0.7
Total liabilities	66.3	66.1
Shareholders' equity		
Share capital	26.6	31.0
Retained earnings	6.4	1.9
Other surplus	0.7	1.0
Total shareholders' equity	33.7	33.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	70.1	61.7
Current liabilities - % of total assets	39.8	45.0

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	95	- Jewellery and precious metal industries
SICE Grouping	392	

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million		
	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group		318				

Financial ratios

Profitability (percentages)

Net profit margin	3.1	0.7	-3.6	-3.3	3.1	0.5
Pretax profit margin	4.1	0.7	-3.6	-3.3	4.1	1.4
Operating profit margin	4.8	0.4	-3.6	...	4.5	2.5
Gross profit margin	30.0	27.3	26.7	...	30.1	28.7
Operating revenue to net operating assets	443.8	422.9	150.1	422.9	266.6	201.8
Return on net operating assets	11.2	2.6	-14.3	...	11.2	5.3
Pretax profit to assets	7.5	2.7	-12.7	0.8	7.5	2.9
Return on capital employed	16.8	5.8	2.4	5.3	13.2	5.0
Return on equity (2)	24.1	13.8	2.8	...	9.2	5.6

Efficiency (ratios)

Receivable turnover	30.00	17.38	6.22	...	19.06	7.01
Inventory turnover	3.66	2.59	1.22	3.33	2.59	2.57

Liquidity/Solvency (ratios)

Working capital	1.88	1.01	0.77	0.77	1.87	1.38
Debt to equity	0.05	0.28	10.28	0.05	0.47	1.17
Liabilities to assets	0.57	0.91	1.09	0.81	0.57	0.72
Interest coverage	5.64	0.26	-1.70	...	3.66	3.98

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	64	36
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	26	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	95	- Jewellery and precious metal industries
SICE Grouping	392	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.8	2.6
Accounts receivable	23.0	31.0
Inventory	49.1	44.8
Capital assets	12.9	15.0
Other assets	1.7	2.2
Total operating assets	91.4	95.6
Investments and accounts with affiliates	7.9	2.7
Portfolio investments and loans with non-affiliates	0.7	1.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.1	28.2
Borrowing:		
Banks	37.1	22.2
Short term paper	0.0	0.3
Mortgages	1.7	0.4
Bonds	0.2	1.3
Other loans	25.3	6.0
Amount owing to affiliates	8.6	14.2
Other liabilities	5.1	14.0
Deferred income tax	0.2	0.9
Total liabilities	94.3	87.5
Shareholders' equity		
Share capital	1.2	14.9
Retained earnings	3.0	-11.0
Other surplus	1.5	8.5
Total shareholders' equity	5.7	12.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	81.7	79.6
Current liabilities - % of total assets	82.5	54.7

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 96 - Sporting goods and toy industries
SICE Grouping 393

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million Median
Number of firms in the group	319				

Financial ratios

Profitability (percentages)

Net profit margin	3.7	1.6	-57.2	...	0.8	1.1
Pretax profit margin	4.2	1.0	-57.2	...	1.1	1.5
Operating profit margin	6.7	5.1	-55.2	...	5.1	3.3
Gross profit margin	34.6	33.5	25.6	...	33.5	32.1
Operating revenue to net operating assets	313.1	186.3	79.8	...	313.1	258.9
Return on net operating assets	18.4	13.2	4.9	...	14.8	8.0
Pretax profit to assets	7.5	1.2	-23.7	...	2.2	2.7
Return on capital employed	24.4	12.0	6.6	...	11.1	7.1
Return on equity (2)	...	10.9	8.6	9.3

Efficiency (ratios)

Receivable turnover	13.04	7.90	3.00	...	7.90	6.43
Inventory turnover	2.93	2.04	1.76	...	2.93	3.49

Liquidity/Solvency (ratios)

Working capital	3.64	2.18	1.22	...	1.79	1.53
Debt to equity	0.05	0.36	0.68	...	0.18	1.73
Liabilities to assets	0.45	1.09	1.16	...	0.53	0.74
Interest coverage	3.55	1.18	-18.35	...	1.89	2.06

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	75	25
Pretax profit	75	25
Net profit	75	25
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 96 - Sporting goods and toy industries
SICE Grouping 393

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.5	4.6
Accounts receivable	12.4	28.1
Inventory	24.1	30.6
Capital assets	9.0	11.8
Other assets	2.9	5.2
Total operating assets	55.0	80.4
Investments and accounts with affiliates	37.8	11.4
Portfolio investments and loans with non-affiliates	7.2	8.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.9	25.2
Borrowing:		
Banks	36.7	20.7
Short term paper	0.1	0.4
Mortgages	4.9	0.8
Bonds	0.9	4.5
Other loans	2.8	8.3
Amount owing to affiliates	50.3	11.1
Other liabilities	11.9	0.7
Deferred income tax	0.3	1.0
Total liabilities	125.8	72.7
Shareholders' equity		
Share capital	31.0	6.3
Retained earnings	-56.9	17.6
Other surplus	0.1	3.4
Total shareholders' equity	-25.8	27.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	53.0	83.0
Current liabilities - % of total assets	57.7	50.3

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 97 - Sign and display industry
SICE Grouping 397

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million Median
Number of firms in the group	782				

Financial ratios

Profitability (percentages)

Net profit margin	1.4	-0.9	-9.5	-1.2	0.1	1.4
Pretax profit margin	2.0	-0.9	-9.5	-1.3	0.5	1.8
Operating profit margin	5.2	1.8	-5.3	1.9	1.7	2.6
Gross profit margin	59.7	57.8	55.1	56.3	57.8	58.4
Operating revenue to net operating assets	511.4	372.7	193.4	416.4	257.4	243.9
Return on net operating assets	15.3	9.5	-1.9	9.1	8.2	7.7
Pretax profit to assets	4.6	-1.7	-8.7	-3.1	1.1	3.2
Return on capital employed	25.1	10.3	0.1	9.7	10.0	7.1
Return on equity (2)	25.5	-0.3	-30.6	-33.5	2.6	8.9

Efficiency (ratios)

Receivable turnover	9.64	7.78	5.33	9.25	7.11	5.31
Inventory turnover	21.33	6.89	3.01	7.81	4.76	4.00

Liquidity/Solvency (ratios)

Working capital	1.36	0.89	0.81	0.84	1.44	1.49
Debt to equity	0.05	0.29	2.85	0.26	0.62	0.85
Liabilities to assets	0.53	0.89	1.04	0.90	0.69	0.48
Interest coverage	5.91	0.78	-0.90	0.71	1.24	2.40

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	68	32
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2) 14

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 97 - Sign and display industry**SICE Grouping** 397

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.0	2.7
Accounts receivable	24.3	32.0
Inventory	16.6	14.1
Capital assets	35.4	23.3
Other assets	5.2	3.2
Total operating assets	86.5	75.3
Investments and accounts with affiliates	11.8	22.1
Portfolio investments and loans with non-affiliates	1.7	2.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.7	21.4
Borrowing:		
Banks	20.3	14.8
Short term paper	0.2	0.1
Mortgages	6.6	4.6
Bonds	2.7	1.3
Other loans	8.0	4.2
Amount owing to affiliates	9.9	6.2
Other liabilities	2.5	1.5
Deferred income tax	0.0	2.0
Total liabilities	70.8	56.2
Shareholders' equity		
Share capital	2.7	17.0
Retained earnings	26.1	26.7
Other surplus	0.5	0.1
Total shareholders' equity	29.2	43.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	49.7	57.6
Current liabilities - % of total assets	45.4	38.5

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	98	- Other manufactured products industries
SICE Grouping	399	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group	1,808					

Financial ratios

Profitability (percentages)

Net profit margin	6.9	1.4	-2.7	-1.2	2.3	1.1
Pretax profit margin	8.1	1.9	-2.7	-1.2	2.6	1.5
Operating profit margin	9.5	3.3	-1.0	1.1	3.9	3.3
Gross profit margin	28.1	23.7	21.5	22.5	24.2	23.7
Operating revenue to net operating assets	529.9	312.1	186.2	275.4	339.9	270.1
Return on net operating assets	30.6	7.1	-3.9	5.5	12.2	9.8
Pretax profit to assets	12.6	1.4	-5.6	-3.1	7.9	3.3
Return on capital employed	25.5	6.3	-2.5	3.2	12.3	6.8
Return on equity (2)	23.9	2.6	-10.1	-3.9	15.6	8.3

Efficiency (ratios)

Receivable turnover	12.98	9.24	5.94	10.02	7.95	6.83
Inventory turnover	29.69	9.66	5.02	9.92	8.74	4.76

Liquidity/Solvency (ratios)

Working capital	2.74	1.73	0.86	2.06	1.44	1.52
Debt to equity	0.05	0.24	1.26	0.15	0.56	1.18
Liabilities to assets	0.30	0.61	0.98	0.57	0.61	0.66
Interest coverage	6.55	1.71	0.35	0.80	2.35	1.80

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	76	24
Pretax profit	71	29
Net profit	70	30

Percentage of firms with zero or negative equity(2)

22

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	98	- Other manufactured products industries
SICE Grouping	399	

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.2	7.5
Accounts receivable	22.1	26.0
Inventory	16.0	27.7
Capital assets	28.8	21.4
Other assets	3.9	8.0
Total operating assets	80.1	90.6
Investments and accounts with affiliates	15.4	8.3
Portfolio investments and loans with non-affiliates	4.5	1.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.3	20.6
Borrowing:		
Banks	18.0	17.9
Short term paper	0.3	0.1
Mortgages	5.1	2.8
Bonds	3.4	1.5
Other loans	5.6	4.7
Amount owing to affiliates	14.9	13.2
Other liabilities	1.5	4.5
Deferred income tax	0.3	1.6
Total liabilities	66.4	67.1
Shareholders' equity		
Share capital	6.7	8.6
Retained earnings	26.2	20.2
Other surplus	0.7	4.1
Total shareholders' equity	33.6	32.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	55.5	66.7
Current liabilities - % of total assets	40.4	40.9

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 99 - Residential building and development
SICE Grouping 401

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	18,053					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.3	0.1	-7.0	-0.8	0.4	0.6
Pretax profit margin	5.3	0.1	-7.8	-0.8	0.6	0.8
Operating profit margin	6.4	1.4	-5.5	1.1	1.5	1.5
Gross profit margin	22.2	18.1	15.9	18.2	17.9	17.8
Operating revenue to net operating assets	653.1	331.3	147.6	302.1	361.5	884.0
Return on net operating assets	20.5	5.3	-9.6	3.8	7.1	5.7
Pretax profit to assets	9.2	0.1	-12.2	-0.7	1.7	1.7
Return on capital employed	17.7	4.7	-6.6	4.4	6.0	6.7
Return on equity (2)	25.7	4.4	-16.2	3.2	5.7	11.6
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	12.05	5.74	11.65	12.81	6.33
Inventory turnover	37.11	5.24	1.53	4.85	6.23	8.34
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.49	1.24	0.67	1.18	1.32	1.22
Debt to equity	0.05	0.36	1.53	0.27	0.64	0.42
Liabilities to assets	0.42	0.79	1.03	0.78	0.81	0.81
Interest coverage	3.49	1.00	-2.37	0.99	1.71	2.53

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

27

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 99 - Residential building and development
SICE Grouping 401

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	3.9
Accounts receivable	13.4	19.4
Inventory	22.6	32.0
Capital assets	25.3	21.1
Other assets	4.3	3.3
Total operating assets	72.6	79.6
Investments and accounts with affiliates	16.6	13.1
Portfolio investments and loans with non-affiliates	10.8	7.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	14.8	23.4
Borrowing:		
Banks	14.3	16.9
Short term paper	0.5	0.8
Mortgages	11.4	11.3
Bonds	7.2	8.7
Other loans	6.8	6.9
Amount owing to affiliates	22.5	11.1
Other liabilities	6.0	4.3
Deferred income tax	1.0	3.2
Total liabilities	84.4	86.6
Shareholders' equity		
Share capital	5.3	3.5
Retained earnings	9.3	9.6
Other surplus	1.0	0.3
Total shareholders' equity	15.6	13.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	48.0	55.1
Current liabilities - % of total assets	35.7	39.9

Industry	100 - Non-residential building and development
SICE Grouping	402

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million		
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		946				
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	2.8	-7.2	-20.9	-15.6	-0.3	-0.1
Pretax profit margin	3.2	-8.2	-17.7	-15.6	0.3	0.1
Operating profit margin	3.3	-6.4	-16.0	-13.8	-0.4	0.1
Gross profit margin	17.4	12.7	8.7	...	13.2	13.5
Operating revenue to net operating assets	556.9	399.5	184.3	230.3	399.5	882.4
Return on net operating assets	8.0	-6.9	-12.2	-9.7	-1.8	1.6
Pretax profit to assets	3.7	-3.4	-20.1	-20.1	0.7	0.2
Return on capital employed	7.1	-4.7	-19.4	-19.4	-0.3	1.8
Return on equity (2)	11.6	-10.9	-24.0	-24.0	-2.1	-0.5
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	8.22	5.25	...	8.22	3.94
Inventory turnover	12.50	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.44	1.70	1.22	1.70	1.96	1.17
Debt to equity	0.13	0.20	1.11	0.12	0.20	0.46
Liabilities to assets	0.25	0.49	0.67	0.49	0.51	0.79
Interest coverage	2.86	-0.66	-7.73	-10.50	1.57	2.57

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

21

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	100 - Non-residential building and development
SICE Grouping	402

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	4.1
Accounts receivable	22.9	60.6
Inventory	10.7	3.4
Capital assets	30.1	18.9
Other assets	7.2	6.9
Total operating assets	77.8	93.8
Investments and accounts with affiliates	16.5	4.9
Portfolio investments and loans with non-affiliates	5.7	1.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.0	45.4
Borrowing:		
Banks	13.5	6.3
Short term paper	0.9	0.1
Mortgages	7.3	5.3
Bonds	9.4	1.6
Other loans	4.9	1.5
Amount owing to affiliates	22.4	7.5
Other liabilities	6.6	7.2
Deferred income tax	0.7	2.3
Total liabilities	84.7	77.2
Shareholders' equity		
Share capital	2.2	14.5
Retained earnings	12.9	8.2
Other surplus	0.2	0.1
Total shareholders' equity	15.3	22.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	49.2	74.3
Current liabilities - % of total assets	44.2	62.7

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 101 - Industrial construction (other than buildings)
SICE Grouping 411

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	412					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	1.7	-1.8	-8.6	...	-1.7	0.7
Pretax profit margin	3.7	-4.0	-11.3	...	-2.3	0.8
Operating profit margin	4.2	-2.6	-12.5	...	-0.5	0.7
Gross profit margin	22.9	20.1	12.2	...	20.1	20.5
Operating revenue to net operating assets	316.7	207.0	141.6	...	294.8	438.7
Return on net operating assets	11.0	-1.7	-18.3	...	-0.9	2.2
Pretax profit to assets	5.5	-4.0	-14.8	...	-5.0	2.0
Return on capital employed	13.2	0.6	-10.8	...	0.6	2.4
Return on equity (2)	11.6	-12.9	-18.5	...	-4.1	8.2
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	13.56	3.88	...	7.00	4.96
Inventory turnover	...	19.10	36.51	50.00
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.66	1.86	0.91	...	0.91	1.34
Debt to equity	0.05	0.36	2.89	...	0.50	1.28
Liabilities to assets	0.14	0.44	0.77	...	0.65	0.67
Interest coverage	...	-0.02	1.35	3.74

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2) 18

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	101 - Industrial construction (other than buildings)
SICE Grouping	411

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.7	3.8
Accounts receivable	21.0	17.1
Inventory	3.4	3.5
Capital assets	46.7	39.3
Other assets	1.8	34.3
Total operating assets	79.6	98.1
Investments and accounts with affiliates	15.9	1.5
Portfolio investments and loans with non-affiliates	4.5	0.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.0	9.2
Borrowing:		
Banks	16.0	29.0
Short term paper	0.1	0.0
Mortgages	0.7	0.0
Bonds	1.3	0.2
Other loans	4.2	0.8
Amount owing to affiliates	15.7	26.4
Other liabilities	5.2	2.6
Deferred income tax	2.6	0.5
Total liabilities	62.9	68.7
Shareholders' equity		
Share capital	3.5	24.8
Retained earnings	32.1	6.4
Other surplus	1.5	0.0
Total shareholders' equity	37.1	31.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	37.0	26.7
Current liabilities - % of total assets	33.3	25.2

Industry	102 - Highway and heavy construction
SICE Grouping	412

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million Median
Number of firms in the group	1,933				

Financial ratios**Profitability (percentages)**

Net profit margin	6.9	3.0	-4.7	2.6	1.6	0.8
Pretax profit margin	8.6	4.0	-5.0	3.8	2.4	1.6
Operating profit margin	9.0	2.6	-4.3	3.7	1.2	1.6
Gross profit margin	25.9	20.9	15.7	23.2	17.6	17.8
Operating revenue to net operating assets	329.0	191.6	95.0	151.7	242.3	271.5
Return on net operating assets	19.2	5.3	-5.7	5.8	3.2	5.4
Pretax profit to assets	10.4	3.3	-7.0	3.3	3.3	2.0
Return on capital employed	23.2	6.7	-2.2	10.6	4.8	4.5
Return on equity (2)	41.6	5.8	-4.9	5.4	5.1	4.6

Efficiency (ratios)

Receivable turnover	21.29	10.67	5.72	11.35	9.27	6.63
Inventory turnover	30.38	24.95	5.90	9.43	26.22	50.00

Liquidity/Solvency (ratios)

Working capital	3.24	1.20	0.46	0.76	1.52	1.29
Debt to equity	0.05	0.69	2.90	0.48	0.87	0.89
Liabilities to assets	0.29	0.66	0.94	0.68	0.64	0.66
Interest coverage	8.74	1.56	-1.52	2.19	1.46	2.34

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	61	39
Net profit	60	40
Percentage of firms with zero or negative equity(2)	16	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	102 - Highway and heavy construction
SICE Grouping	412

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.1	8.9
Accounts receivable	15.1	25.2
Inventory	3.9	6.8
Capital assets	49.3	43.5
Other assets	3.0	3.9
Total operating assets	84.4	88.4
Investments and accounts with affiliates	10.7	8.5
Portfolio investments and loans with non-affiliates	5.0	3.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	13.7	17.7
Borrowing:		
Banks	19.5	17.6
Short term paper	0.7	0.4
Mortgages	1.2	0.9
Bonds	1.2	2.5
Other loans	10.5	8.7
Amount owing to affiliates	15.2	14.4
Other liabilities	3.8	3.3
Deferred income tax	1.6	5.5
Total liabilities	67.4	71.0
Shareholders' equity		
Share capital	4.7	5.7
Retained earnings	27.5	23.0
Other surplus	0.4	0.3
Total shareholders' equity	32.6	29.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	38.4	42.9
Current liabilities - % of total assets	30.4	32.1

Small and Medium Firms

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Industry 103 - Site work
SICE Grouping 421

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	6,989					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	8.3	0.6	-5.7	0.1	0.6	-0.2
Pretax profit margin	9.1	0.6	-6.1	0.1	1.1	-0.1
Operating profit margin	10.9	2.2	-4.8	1.1	3.2	2.1
Gross profit margin	43.4	36.9	33.2	36.1	37.8	36.8
Operating revenue to net operating assets	318.5	198.9	133.5	193.6	240.9	391.2
Return on net operating assets	21.4	6.4	-9.7	4.2	6.7	8.0
Pretax profit to assets	15.2	0.8	-12.2	0.1	1.0	-0.1
Return on capital employed	21.3	8.2	-4.7	8.1	6.8	3.5
Return on equity (2)	31.1	6.4	-13.9	9.8	2.8	2.3
<i>Efficiency (ratios)</i>						
Receivable turnover	20.14	10.41	5.70	11.50	6.86	6.25
Inventory turnover	50.00	17.77	7.63	14.84	20.98	29.23
<i>Liquidity/Solvency (ratios)</i>						
Working capital	1.98	1.08	0.56	1.07	1.04	1.05
Debt to equity	0.05	0.47	1.32	0.43	0.86	0.32
Liabilities to assets	0.41	0.63	0.97	0.61	0.71	0.82
Interest coverage	6.46	1.63	-1.59	2.00	1.34	0.88

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	61	39
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	103 - Site work
SICE Grouping	421

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.3	4.7
Accounts receivable	22.0	27.1
Inventory	4.9	5.9
Capital assets	54.7	48.6
Other assets	2.3	2.9
Total operating assets	93.3	89.3
Investments and accounts with affiliates	4.0	8.5
Portfolio investments and loans with non-affiliates	2.8	2.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.5	25.5
Borrowing:		
Banks	19.5	13.8
Short term paper	0.2	0.4
Mortgages	3.6	1.5
Bonds	2.0	4.3
Other loans	11.0	6.8
Amount owing to affiliates	13.8	11.0
Other liabilities	6.4	8.9
Deferred income tax	1.6	7.1
Total liabilities	73.7	79.3
Shareholders' equity		
Share capital	3.3	4.2
Retained earnings	22.6	15.5
Other surplus	0.4	1.0
Total shareholders' equity	26.3	20.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	40.1	43.9
Current liabilities - % of total assets	34.0	44.6

Industry	104 - Structural and related work
SICE Grouping	422

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
Number of firms in the group			3,015		

Financial ratios

Profitability (percentages)

Net profit margin	4.0	-0.5	-6.3	-1.4	-1.8	-2.7
Pretax profit margin	4.3	-0.6	-7.3	-1.4	-2.2	-3.7
Operating profit margin	4.7	-1.3	-12.9	-1.3	-1.5	-3.2
Gross profit margin	16.4	12.4	10.4	12.5	11.0	11.5
Operating revenue to net operating assets	830.4	321.3	168.1	321.3	281.1	408.9
Return on net operating assets	21.7	-5.1	-34.3	-7.5	-5.1	-14.6
Pretax profit to assets	9.6	-1.9	-23.4	-1.9	-3.3	-5.1
Return on capital employed	21.8	2.9	-25.3	4.9	-3.3	1.1
Return on equity (2)	30.9	7.0	-46.5	7.4	-10.9	-9.6

Efficiency (ratios)

Receivable turnover	15.83	8.45	5.10	8.76	6.07	4.42
Inventory turnover	47.92	20.78	5.62	5.62	36.10	45.07

Liquidity/Solvency (ratios)

Working capital	1.67	1.09	0.73	1.06	1.05	1.24
Debt to equity	0.05	0.15	1.33	0.18	0.08	1.02
Liabilities to assets	0.56	0.86	1.09	0.92	0.73	0.71
Interest coverage	8.50	1.31	-3.51	1.48	-1.11	-0.43

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 104 - Structural and related work

SICE Grouping 422

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.0	11.9
Accounts receivable	25.2	47.3
Inventory	6.4	4.7
Capital assets	41.8	14.7
Other assets	2.1	4.8
Total operating assets	81.5	83.4
Investments and accounts with affiliates	10.2	11.0
Portfolio investments and loans with non-affiliates	8.2	5.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.6	31.3
Borrowing:		
Banks	17.2	12.4
Short term paper	0.2	0.4
Mortgages	6.5	2.3
Bonds	2.0	4.1
Other loans	4.6	3.0
Amount owing to affiliates	14.1	10.8
Other liabilities	2.4	2.6
Deferred income tax	1.6	3.3
Total liabilities	67.9	70.2
Shareholders' equity		
Share capital	2.6	4.1
Retained earnings	29.4	25.5
Other surplus	0.0	0.1
Total shareholders' equity	32.1	29.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	46.6	73.9
Current liabilities - % of total assets	38.2	49.5

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Industry 105 - Exterior close-in work
SICE Grouping 423

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group	5,022					

Financial ratios

Profitability (percentages)

Net profit margin	1.5	-3.7	-8.1	-4.4	-3.0	-1.3
Pretax profit margin	1.8	-4.2	-9.6	-4.6	-2.9	-1.9
Operating profit margin	3.2	-1.9	-6.9	-2.8	-0.5	-1.1
Gross profit margin	37.6	34.9	31.0	34.3	34.9	34.4
Operating revenue to net operating assets	643.7	420.5	242.3	401.2	487.4	421.6
Return on net operating assets	9.3	-5.1	-25.3	-10.2	-1.8	-5.2
Pretax profit to assets	4.2	-8.8	-24.4	-10.0	-8.5	-5.2
Return on capital employed	10.6	-3.8	-24.0	-7.4	0.2	-1.9
Return on equity (2)	8.6	-2.5	-39.6	-6.0	0.2	-15.2

Efficiency (ratios)

Receivable turnover	30.00	13.86	6.71	16.72	8.11	4.39
Inventory turnover	40.92	13.31	7.20	13.33	10.78	50.00

Liquidity/Solvency (ratios)

Working capital	2.19	1.37	0.67	1.40	1.16	2.43
Debt to equity	0.05	0.11	0.83	0.09	0.60	1.71
Liabilities to assets	0.38	0.72	1.26	0.66	0.78	0.60
Interest coverage	1.93	-0.89	-4.47	-1.32	-0.89	-1.87

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	27	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	105 - Exterior close-in work
SICE Grouping	423

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.2	7.1
Accounts receivable	31.4	53.1
Inventory	11.1	2.8
Capital assets	30.8	24.2
Other assets	3.3	2.7
Total operating assets	84.7	90.0
Investments and accounts with affiliates	9.7	6.4
Portfolio investments and loans with non-affiliates	5.6	3.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.1	19.8
Borrowing:		
Banks	19.2	10.6
Short term paper	0.1	0.2
Mortgages	7.7	0.5
Bonds	0.8	2.8
Other loans	3.7	1.3
Amount owing to affiliates	16.9	21.3
Other liabilities	3.2	0.2
Deferred income tax	0.5	3.2
Total liabilities	73.1	59.8
Shareholders' equity		
Share capital	6.7	29.5
Retained earnings	18.5	10.7
Other surplus	1.7	0.1
Total shareholders' equity	26.9	40.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	57.8	69.5
Current liabilities - % of total assets	42.0	34.5

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Industry	106 - Plumbing, heating and air conditioning, mechanical work
SICE Grouping	424

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	6,534					

Financial ratios

Profitability (percentages)

Net profit margin	3.0	0.4	-3.8	-0.6	1.3	-0.4
Pretax profit margin	3.4	0.4	-3.8	-0.6	1.6	-0.3
Operating profit margin	5.6	1.7	-1.3	1.2	2.8	-0.1
Gross profit margin	23.7	21.4	20.1	21.1	22.2	20.6
Operating revenue to net operating assets	868.4	639.2	337.4	628.0	611.9	531.6
Return on net operating assets	30.0	7.6	-7.5	5.3	11.0	-0.6
Pretax profit to assets	11.9	0.9	-13.4	-0.7	4.0	-0.7
Return on capital employed	29.1	9.2	-7.5	7.2	9.2	1.6
Return on equity (2)	25.5	7.2	-16.0	6.9	7.8	-2.9

Efficiency (ratios)

Receivable turnover	19.07	10.29	5.82	11.81	6.97	4.05
Inventory turnover	40.12	18.45	10.91	21.47	13.91	38.07

Liquidity/Solvency (ratios)

Working capital	2.39	1.37	0.85	1.18	1.60	1.23
Debt to equity	0.05	0.24	1.40	0.07	0.54	0.39
Liabilities to assets	0.50	0.78	1.10	0.87	0.64	0.80
Interest coverage	5.14	1.05	-1.00	1.00	2.04	0.02

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

23

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 106 - Plumbing, heating and air conditioning, mechanical work

SICE Grouping 424

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.7	3.1
Accounts receivable	40.9	59.7
Inventory	12.2	8.6
Capital assets	22.3	11.9
Other assets	4.0	5.8
Total operating assets	88.1	89.2
Investments and accounts with affiliates	9.4	8.1
Portfolio investments and loans with non-affiliates	2.5	2.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	26.0	36.8
Borrowing:		
Banks	13.4	24.4
Short term paper	0.1	0.2
Mortgages	4.4	0.3
Bonds	1.9	1.7
Other loans	5.4	7.3
Amount owing to affiliates	41.8	8.5
Other liabilities	4.4	6.3
Deferred income tax	0.8	2.5
Total liabilities	98.2	87.9
Shareholders' equity		
Share capital	15.1	5.2
Retained earnings	-13.6	6.4
Other surplus	0.3	0.5
Total shareholders' equity	1.8	12.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	67.9	79.2
Current liabilities - % of total assets	42.7	69.8

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Industry 107 - Mechanical specialty work
SICE Grouping 425

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	1,224					

Financial ratios

Profitability (percentages)

Net profit margin	4.8	0.8	-7.3	2.4	-0.5	...
Pretax profit margin	5.4	0.9	-8.4	2.7	-0.5	...
Operating profit margin	4.6	2.3	-7.9	2.5	-0.2	...
Gross profit margin	27.7	22.9	15.5	22.5	23.1	...
Operating revenue to net operating assets	722.8	426.0	292.9	341.0	451.5	...
Return on net operating assets	34.4	5.7	-19.0	21.0	-0.9	...
Pretax profit to assets	17.1	2.2	-17.8	4.7	-0.9	...
Return on capital employed	30.8	6.2	-9.9	7.6	6.2	...
Return on equity (2)	36.5	18.8	-20.6	27.2	-0.3	...

Efficiency (ratios)

Receivable turnover	9.04	5.72	4.08	5.72	4.21	...
Inventory turnover	43.79	34.62	12.34	...	34.62	...

Liquidity/Solvency (ratios)

Working capital	2.06	1.20	0.79	1.10	1.34	...
Debt to equity	0.05	0.76	1.96	0.80	0.76	...
Liabilities to assets	0.53	0.77	0.95	0.83	0.69	...
Interest coverage	4.34	1.03	-11.15	2.66	0.39	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

17

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 107 - Mechanical specialty work

SICE Grouping 425

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.6	-
Accounts receivable	45.6	-
Inventory	8.6	-
Capital assets	21.0	-
Other assets	4.0	-
Total operating assets	87.9	-
Investments and accounts with affiliates	9.3	-
Portfolio investments and loans with non-affiliates	2.8	-
Total assets	100.0	-
Liabilities		
Accounts payable	27.7	-
Borrowing:		
Banks	13.7	-
Short term paper	0.1	-
Mortgages	4.2	-
Bonds	1.1	-
Other loans	3.9	-
Amount owing to affiliates	16.0	-
Other liabilities	5.1	-
Deferred income tax	0.6	-
Total liabilities	72.5	-
Shareholders' equity		
Share capital	2.9	-
Retained earnings	23.4	-
Other surplus	1.2	-
Total shareholders' equity	27.5	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	71.4	-
Current liabilities - % of total assets	48.8	-

Small and Medium Firms

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Industry 108 - Electrical work
SICE Grouping 426

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	6,354					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.8	-0.7	-5.7	-0.9	-0.6	1.6
Pretax profit margin	4.4	-0.8	-6.2	-0.9	-0.4	2.2
Operating profit margin	4.3	0.5	-5.9	0.9	-0.1	2.6
Gross profit margin	23.9	21.5	18.2	21.6	21.1	22.7
Operating revenue to net operating assets	566.7	377.2	253.9	347.8	427.8	610.2
Return on net operating assets	16.9	2.3	-19.7	2.4	-0.7	16.3
Pretax profit to assets	11.9	-1.3	-13.2	-2.1	-1.0	6.5
Return on capital employed	23.3	2.8	-11.0	2.8	4.6	13.0
Return on equity (2)	30.7	0.9	-33.1	2.4	-1.3	20.9
<u>Efficiency (ratios)</u>						
Receivable turnover	13.23	8.72	5.15	9.63	5.82	6.50
Inventory turnover	32.79	17.14	8.19	17.14	17.26	22.86
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.98	1.37	0.76	1.27	1.54	1.29
Debt to equity	0.05	0.27	1.60	0.26	0.47	0.83
Liabilities to assets	0.37	0.69	0.97	0.71	0.63	0.71
Interest coverage	4.54	1.00	-3.58	1.00	0.15	4.38

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	108 - Electrical work
SICE Grouping	426

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.8	3.7
Accounts receivable	38.4	46.8
Inventory	14.7	12.1
Capital assets	20.3	18.1
Other assets	3.2	5.2
Total operating assets	88.4	85.9
Investments and accounts with affiliates	7.1	8.2
Portfolio investments and loans with non-affiliates	4.6	5.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	27.8	30.1
Borrowing:		
Banks	13.3	7.5
Short term paper	0.2	0.1
Mortgages	3.1	3.1
Bonds	1.8	1.7
Other loans	4.0	1.6
Amount owing to affiliates	11.3	11.1
Other liabilities	5.0	13.3
Deferred income tax	0.5	2.0
Total liabilities	67.0	70.6
Shareholders' equity		
Share capital	2.0	3.5
Retained earnings	30.3	24.8
Other surplus	0.8	1.2
Total shareholders' equity	33.0	29.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	70.0	71.7
Current liabilities - % of total assets	52.1	54.7

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 109 - Interior and finishing work
SICE Grouping 427

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	7,554					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	4.7	-0.3	-4.4	-0.5	0.5	0.2
Pretax profit margin	5.6	-0.3	-4.8	-0.6	0.6	-0.5
Operating profit margin	6.3	1.7	-3.1	1.7	1.7	0.2
Gross profit margin	39.8	36.6	33.8	36.7	36.4	35.3
Operating revenue to net operating assets	812.2	438.7	249.1	437.5	469.8	611.4
Return on net operating assets	24.9	7.6	-12.0	7.6	7.5	1.4
Pretax profit to assets	13.5	-0.8	-14.8	-1.3	1.8	-1.7
Return on capital employed	19.6	7.1	-9.6	7.1	6.7	2.0
Return on equity (2)	20.1	2.4	-19.0	1.2	8.1	13.1
<i>Efficiency (ratios)</i>						
Receivable turnover	20.63	9.60	5.94	11.81	7.46	4.85
Inventory turnover	29.53	12.80	5.49	12.80	10.33	42.60
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.38	1.38	0.65	1.33	1.34	1.36
Debt to equity	0.05	0.09	1.54	0.05	0.18	1.03
Liabilities to assets	0.30	0.79	1.05	0.79	0.72	0.74
Interest coverage	4.12	1.00	-2.91	0.84	2.84	0.67

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	62	38
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	28	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 109 - Interior and finishing work**SICE Grouping** 427

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.6	2.8
Accounts receivable	31.6	63.6
Inventory	14.6	10.9
Capital assets	19.5	8.9
Other assets	4.5	3.7
Total operating assets	80.7	89.9
Investments and accounts with affiliates	14.1	5.7
Portfolio investments and loans with non-affiliates	5.2	4.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.3	36.8
Borrowing:		
Banks	14.5	13.4
Short term paper	0.1	0.1
Mortgages	2.7	2.7
Bonds	1.1	1.6
Other loans	5.7	2.5
Amount owing to affiliates	16.4	16.9
Other liabilities	3.2	3.7
Deferred income tax	0.5	3.0
Total liabilities	65.6	80.9
Shareholders' equity		
Share capital	3.5	0.7
Retained earnings	31.0	18.4
Other surplus	0.0	0.0
Total shareholders' equity	34.4	19.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	65.4	87.8
Current liabilities - % of total assets	39.2	63.5

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 110 - Other trade work
SICE Grouping 429

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
					Median

Number of firms in the group 2,476

Financial ratios

Profitability (percentages)

Net profit margin	2.8	1.0	-4.8	-0.2	2.0	0.7
Pretax profit margin	2.7	1.1	-5.3	-0.2	2.2	-0.4
Operating profit margin	6.0	2.1	-1.9	2.1	3.0	0.4
Gross profit margin	25.6	22.2	20.8	21.9	22.9	20.4
Operating revenue to net operating assets	700.5	462.4	226.6	429.0	487.7	1405.8
Return on net operating assets	26.2	14.5	-6.7	10.5	20.2	17.0
Pretax profit to assets	10.7	2.4	-16.9	-0.9	5.9	5.6
Return on capital employed	20.4	8.5	-8.3	6.7	11.7	12.6
Return on equity (2)	28.0	6.3	-17.3	-1.4	17.6	...

Efficiency (ratios)

Receivable turnover	20.51	8.89	6.20	9.35	7.01	6.65
Inventory turnover	37.60	15.04	5.63	14.14	17.15	9.45

Liquidity/Solvency (ratios)

Working capital	2.20	1.33	0.94	1.33	1.20	1.14
Debt to equity	0.05	0.47	1.68	0.24	0.58	1.22
Liabilities to assets	0.42	0.74	1.00	0.78	0.60	0.70
Interest coverage	4.83	1.91	-0.01	1.56	3.04	35.88

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	67	33
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	20	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 110 - Other trade work

SICE Grouping 429

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.0	4.1
Accounts receivable	33.5	56.5
Inventory	14.1	17.4
Capital assets	26.3	14.2
Other assets	5.9	4.1
Total operating assets	86.8	96.2
Investments and accounts with affiliates	9.8	1.8
Portfolio investments and loans with non-affiliates	3.3	2.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.8	33.9
Borrowing:		
Banks	13.8	19.6
Short term paper	0.1	0.2
Mortgages	1.5	8.8
Bonds	1.4	2.3
Other loans	5.5	3.7
Amount owing to affiliates	11.6	14.3
Other liabilities	2.2	18.0
Deferred income tax	0.7	0.8
Total liabilities	60.5	101.5
Shareholders' equity		
Share capital	3.1	6.1
Retained earnings	36.4	-7.6
Other surplus	-	-
Total shareholders' equity	39.5	-1.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	61.2	80.6
Current liabilities - % of total assets	41.3	70.4

Industry	111 - Project management, construction
SICE Grouping	441

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	759					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	1.2	0.1	-1.9	0.1	-2.5	...
Pretax profit margin	1.2	0.1	-1.9	0.1	-2.5	...
Operating profit margin	4.1	0.8	-4.9	0.8	-0.7	...
Gross profit margin	82.6	74.1	71.8	74.1	72.6	...
Operating revenue to net operating assets	674.2	202.4	42.4	168.8	312.3	...
Return on net operating assets	23.5	6.4	-9.7	6.4	0.2	...
Pretax profit to assets	4.9	-3.6	-22.2	-0.1	-1.5	...
Return on capital employed	30.2	9.5	1.9	9.6	-1.4	...
Return on equity (2)	...	6.9	...	6.9	7.6	...
<i>Efficiency (ratios)</i>						
Receivable turnover	15.26	11.96	2.12	11.24	13.58	...
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.81	1.11	0.61	1.33	0.94	...
Debt to equity	0.05	0.16	1.02	0.32	0.05	...
Liabilities to assets	0.55	0.84	1.05	0.84	0.99	...
Interest coverage	0.99	0.41	-10.44	0.41	-0.21	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 111 - Project management, construction

SICE Grouping 441

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.0	-
Accounts receivable	10.2	-
Inventory	4.7	-
Capital assets	26.2	-
Other assets	2.0	-
Total operating assets	50.0	-
Investments and accounts with affiliates	45.7	-
Portfolio investments and loans with non-affiliates	4.3	-
Total assets	100.0	-
Liabilities		
Accounts payable	7.6	-
Borrowing:		
Banks	11.8	-
Short term paper	3.7	-
Mortgages	6.2	-
Bonds	7.3	-
Other loans	5.9	-
Amount owing to affiliates	27.7	-
Other liabilities	9.5	-
Deferred income tax	1.4	-
Total liabilities	81.1	-
Shareholders' equity		
Share capital	7.1	-
Retained earnings	5.8	-
Other surplus	6.0	-
Total shareholders' equity	18.9	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	30.6	-
Current liabilities - % of total assets	28.7	-

Industry	112 - Other services incidental to construction
SICE Grouping	449

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	5,055					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	17.0	0.6	-14.5	0.7	-1.8	2.3
Pretax profit margin	19.4	0.5	-16.4	0.7	-1.6	2.8
Operating profit margin	26.9	7.9	-7.1	10.0	2.6	4.7
Gross profit margin	66.0	30.7	19.0	35.4	25.0	20.0
Operating revenue to net operating assets	420.4	89.7	23.3	59.8	179.1	134.4
Return on net operating assets	19.1	4.0	-5.6	4.5	2.0	5.1
Pretax profit to assets	11.8	0.6	-8.0	1.3	-1.2	4.2
Return on capital employed	16.0	5.3	0.1	4.6	6.2	6.6
Return on equity (2)	35.8	8.3	-4.0	4.1	14.8	16.6
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	11.59	5.05	7.26	24.91	30.00
Inventory turnover	3.65	1.14	0.28	0.47	1.82	0.94
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.33	1.51	0.62	1.52	1.51	1.09
Debt to equity	0.05	0.35	2.79	0.37	0.33	3.68
Liabilities to assets	0.45	0.90	1.03	0.84	0.94	0.92
Interest coverage	3.35	0.91	-0.44	0.90	1.11	2.72

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 112 - Other services incidental to construction

SICE Grouping 449

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.5	1.7
Accounts receivable	3.3	5.5
Inventory	29.8	37.5
Capital assets	32.5	19.0
Other assets	3.4	5.3
Total operating assets	73.6	69.1
Investments and accounts with affiliates	13.4	20.3
Portfolio investments and loans with non-affiliates	13.0	10.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	6.9	9.2
Borrowing:		
Banks	18.6	21.1
Short term paper	0.9	0.9
Mortgages	13.7	17.2
Bonds	9.8	6.3
Other loans	8.8	11.3
Amount owing to affiliates	27.3	13.5
Other liabilities	5.9	4.4
Deferred income tax	0.9	4.2
Total liabilities	92.9	88.0
Shareholders' equity		
Share capital	9.1	6.4
Retained earnings	-4.3	3.4
Other surplus	2.3	2.2
Total shareholders' equity	7.1	12.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	42.9	46.9
Current liabilities - % of total assets	23.3	24.3

Small and Medium Firms

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Industry 113 - Air transport industries

SICE Grouping 451

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	617					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	9.6	2.4	-7.0	1.8	1.6	1.2
Pretax profit margin	12.7	2.5	-10.1	1.8	1.6	2.7
Operating profit margin	12.7	4.3	-7.9	0.7	3.4	3.1
Gross profit margin
Operating revenue to net operating assets	318.8	146.4	99.9	146.4	139.3	185.4
Return on net operating assets	18.3	4.2	-10.1	6.1	4.2	7.1
Pretax profit to assets	12.9	2.3	-17.3	1.7	2.3	4.7
Return on capital employed	21.9	7.9	-3.3	7.6	6.8	7.8
Return on equity (2)	23.1	9.1	1.0	5.2	9.8	13.5
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	8.90	4.50	6.50	10.97	7.80
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.14	0.87	0.57	0.64	1.08	0.92
Debt to equity	0.05	0.50	1.38	0.12	0.81	1.90
Liabilities to assets	0.40	0.64	0.97	0.63	0.62	0.77
Interest coverage	3.04	1.16	-3.24	-1.05	1.16	2.24

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	62	38
Pretax profit	66	34
Net profit	68	32

Percentage of firms with zero or negative equity(2)

16

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Industry 113 - Air transport industries
SICE Grouping 451

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.0	3.1
Accounts receivable	11.6	13.9
Inventory	3.7	10.3
Capital assets	56.3	60.5
Other assets	4.2	7.1
Total operating assets	83.8	94.8
Investments and accounts with affiliates	12.3	5.0
Portfolio investments and loans with non-affiliates	3.9	0.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	9.7	14.3
Borrowing:		
Banks	21.3	28.3
Short term paper	0.2	0.8
Mortgages	2.4	1.8
Bonds	2.8	8.8
Other loans	12.2	9.8
Amount owing to affiliates	21.7	1.9
Other liabilities	2.9	5.6
Deferred income tax	2.3	5.4
Total liabilities	75.6	76.9
Shareholders' equity		
Share capital	14.2	13.9
Retained earnings	5.4	8.2
Other surplus	4.8	1.0
Total shareholders' equity	24.4	23.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	29.8	31.1
Current liabilities - % of total assets	29.4	35.2

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Industry 114 - Service industries incidental to air transport
SICE Grouping 452

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million

Number of firms in the group

279

Financial ratios

Profitability (percentages)

Net profit margin	3.5	0.1	-3.6	-4.7	0.1	...
Pretax profit margin	4.6	-0.1	-3.7	-4.7	-0.1	...
Operating profit margin	10.2	1.1	-1.9	0.1	0.9	...
Gross profit margin
Operating revenue to net operating assets	1056.3	334.4	69.5	178.8	473.0	...
Return on net operating assets	16.8	6.9	-6.5	4.6	5.0	...
Pretax profit to assets	3.7	0.2	-4.0	-4.0	0.1	...
Return on capital employed	17.9	5.0	-3.2	3.0	9.2	...
Return on equity (2)	2.0	0.7	-7.5	...	2.0	...

Efficiency (ratios)

Receivable turnover	19.66	15.54	5.28	19.24	6.26	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.33	1.10	0.90	1.03	1.01	...
Debt to equity	0.05	0.05	0.37	0.05	0.16	...
Liabilities to assets	0.39	0.98	1.10	1.06	0.81	...
Interest coverage	1.31	0.78	-1.96	...	1.31	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	70	30
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Industry 114 - Service industries incidental to air transport
SICE Grouping 452

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.5	-
Accounts receivable	10.5	-
Inventory	3.4	-
Capital assets	62.9	-
Other assets	0.6	-
Total operating assets	82.9	-
Investments and accounts with affiliates	15.6	-
Portfolio investments and loans with non-affiliates	1.5	-
Total assets	100.0	-
Liabilities		
Accounts payable	9.2	-
Borrowing:		
Banks	16.9	-
Short term paper	0.5	-
Mortgages	3.1	-
Bonds	22.5	-
Other loans	10.2	-
Amount owing to affiliates	22.8	-
Other liabilities	3.8	-
Deferred income tax	1.2	-
Total liabilities	90.2	-
Shareholders' equity		
Share capital	2.4	-
Retained earnings	7.0	-
Other surplus	0.4	-
Total shareholders' equity	9.8	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	22.0	-
Current liabilities - % of total assets	30.3	-

Industry	115 - Railway transport and related service industries
SICE Grouping	453

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
Number of firms in the group	15				

Financial ratios

Profitability (percentages)

Net profit margin	...	1.3
Pretax profit margin	...	1.8
Operating profit margin	...	4.9
Gross profit margin
Operating revenue to net operating assets	...	346.7
Return on net operating assets	...	5.8
Pretax profit to assets	...	1.0
Return on capital employed	...	3.6
Return on equity (2)	...	4.6

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	...	0.91
Debt to equity
Liabilities to assets	...	0.29
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 115 - Railway transport and related service industries

SICE Grouping 453

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.3	-
Accounts receivable	5.4	-
Inventory	0.3	-
Capital assets	68.0	-
Other assets	15.6	-
Total operating assets	95.6	-
Investments and accounts with affiliates	3.7	-
Portfolio investments and loans with non-affiliates	0.7	-
Total assets	100.0	-
Liabilities		
Accounts payable	12.2	-
Borrowing:		
Banks	3.7	-
Short term paper	0.0	-
Mortgages	0.0	-
Bonds	0.0	-
Other loans	3.7	-
Amount owing to affiliates	45.3	-
Other liabilities	1.4	-
Deferred income tax	2.0	-
Total liabilities	68.4	-
Shareholders' equity		
Share capital	9.8	-
Retained earnings	4.8	-
Other surplus	17.0	-
Total shareholders' equity	31.6	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	14.9	-
Current liabilities - % of total assets	18.0	-

Industry	116 - Water transport industries
SICE Grouping	454

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million		
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group		347				

Financial ratiosProfitability (percentages)

Net profit margin	7.6	3.7	-0.7	5.7	1.6	3.7
Pretax profit margin	11.8	5.9	-0.7	8.6	1.7	5.2
Operating profit margin	12.3	8.8	0.7	11.2	3.8	7.2
Gross profit margin
Operating revenue to net operating assets	253.7	196.8	97.1	157.5	138.0	241.8
Return on net operating assets	20.9	12.4	2.7	13.7	9.2	21.5
Pretax profit to assets	15.7	8.3	-0.5	11.1	2.9	13.2
Return on capital employed	17.1	11.8	3.4	11.3	8.2	15.4
Return on equity (2)	48.8	14.8	4.6	22.7	6.4	52.3

Efficiency (ratios)

Receivable turnover	25.97	7.22	4.59	6.70	6.48	6.43
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.70	1.15	0.67	1.27	0.99	1.06
Debt to equity	0.11	1.11	1.82	0.69	0.49	4.12
Liabilities to assets	0.37	0.77	1.00	0.76	0.65	0.89
Interest coverage	5.27	1.39	0.74	0.95	1.65	4.60

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	63	37
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	15	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	116 - Water transport industries
SICE Grouping	454

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.3	6.0
Accounts receivable	9.5	18.8
Inventory	0.3	1.6
Capital assets	52.4	60.6
Other assets	5.4	6.6
Total operating assets	71.9	93.6
Investments and accounts with affiliates	24.9	6.3
Portfolio investments and loans with non-affiliates	3.2	0.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.6	13.7
Borrowing:		
Banks	28.3	23.5
Short term paper	0.1	0.1
Mortgages	0.5	9.9
Bonds	1.0	6.8
Other loans	16.7	7.9
Amount owing to affiliates	17.9	15.4
Other liabilities	2.6	4.1
Deferred income tax	4.1	3.9
Total liabilities	79.9	85.3
Shareholders' equity		
Share capital	3.1	3.0
Retained earnings	8.8	11.5
Other surplus	8.3	0.1
Total shareholders' equity	20.1	14.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	22.5	30.6
Current liabilities - % of total assets	36.5	27.3

Industry	117 - Service industries incidental to water transport
SICE Grouping	455

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	255					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	3.0	0.7	-48.5	1.2	0.5	1.7
Pretax profit margin	4.1	1.2	-52.3	-10.8	1.0	2.2
Operating profit margin	3.8	0.9	-63.6	-2.3	1.1	3.9
Gross profit margin
Operating revenue to net operating assets	738.7	389.6	175.6	267.9	465.9	344.8
Return on net operating assets	13.7	11.1	-36.5	10.5	2.9	25.8
Pretax profit to assets	12.0	3.0	-47.9	0.6	3.0	4.2
Return on capital employed	19.0	11.0	-3.3	8.9	4.6	11.8
Return on equity (2)	21.5	15.7	4.3	...	10.3	18.1
<i>Efficiency (ratios)</i>						
Receivable turnover	23.20	5.71	1.42	...	6.52	3.67
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.40	1.62	0.69	1.44	1.34	1.19
Debt to equity	0.05	0.06	0.68	0.05	0.15	...
Liabilities to assets	0.43	0.64	1.21	0.61	0.60	0.69
Interest coverage	1.69	-7.70	-23.50	-15.42	1.63	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	74	26
Net profit	70	30
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 117 - Service industries incidental to water transport

SICE Grouping 455

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.7	1.7
Accounts receivable	30.2	20.6
Inventory	4.7	0.9
Capital assets	30.7	33.7
Other assets	2.4	3.0
Total operating assets	78.8	59.9
Investments and accounts with affiliates	14.4	19.2
Portfolio investments and loans with non-affiliates	6.8	20.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	29.1	24.5
Borrowing:		
Banks	8.4	19.7
Short term paper	0.3	0.0
Mortgages	0.5	3.7
Bonds	2.9	0.2
Other loans	2.6	3.6
Amount owing to affiliates	15.0	7.5
Other liabilities	17.8	2.5
Deferred income tax	0.2	4.4
Total liabilities	76.7	66.1
Shareholders' equity		
Share capital	11.0	13.4
Retained earnings	12.3	19.3
Other surplus	-	1.2
Total shareholders' equity	23.3	33.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.6	52.7
Current liabilities - % of total assets	42.4	34.8

Industry	118 - Truck transport industries
SICE Grouping	456

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	13,183					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	7.3	1.7	-2.9	1.2	2.3	1.7
Pretax profit margin	8.7	1.7	-3.0	1.2	2.8	2.1
Operating profit margin	9.6	2.9	-1.8	2.5	3.8	2.7
Gross profit margin
Operating revenue to net operating assets	483.1	260.6	151.5	248.8	288.9	389.3
Return on net operating assets	25.0	9.3	-4.8	7.7	13.5	12.1
Pretax profit to assets	15.3	4.4	-5.0	3.0	6.3	6.0
Return on capital employed	24.2	10.0	-0.3	8.8	11.6	10.3
Return on equity (2)	36.3	13.3	-3.0	11.9	15.1	15.5
<i>Efficiency (ratios)</i>						
Receivable turnover	21.65	12.83	8.41	13.75	10.27	8.59
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	1.82	0.94	0.45	0.83	1.06	1.06
Debt to equity	0.05	0.46	1.91	0.30	0.75	0.73
Liabilities to assets	0.43	0.74	1.03	0.78	0.68	0.72
Interest coverage	5.50	1.91	0.24	1.54	2.59	3.14

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	75	25
Pretax profit	71	29
Net profit	71	29
Percentage of firms with zero or negative equity(2)	15	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	118 - Truck transport industries
SICE Grouping	456

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.6	4.4
Accounts receivable	19.1	28.3
Inventory	1.9	2.6
Capital assets	51.3	43.9
Other assets	5.5	5.7
Total operating assets	87.4	84.9
Investments and accounts with affiliates	8.5	12.5
Portfolio investments and loans with non-affiliates	4.1	2.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.0	20.0
Borrowing:		
Banks	18.9	14.8
Short term paper	0.2	0.5
Mortgages	2.5	1.5
Bonds	2.9	5.3
Other loans	11.0	7.8
Amount owing to affiliates	13.4	16.7
Other liabilities	2.1	4.1
Deferred income tax	1.0	3.1
Total liabilities	67.1	73.8
Shareholders' equity		
Share capital	3.6	4.8
Retained earnings	28.0	20.6
Other surplus	1.3	0.8
Total shareholders' equity	32.9	26.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	36.9	44.3
Current liabilities - % of total assets	33.4	38.3

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Industry 119 - Public passenger transit systems industries
SICE Grouping 457

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	959					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	12.3	6.6	2.2	8.3	5.3	1.2
Pretax profit margin	15.0	8.0	2.2	10.1	6.1	2.3
Operating profit margin	15.8	9.2	3.6	10.3	8.2	3.1
Gross profit margin
Operating revenue to net operating assets	262.7	165.4	105.2	174.2	152.9	202.9
Return on net operating assets	27.5	13.9	6.1	15.9	13.2	11.2
Pretax profit to assets	20.7	9.4	3.2	13.9	6.8	5.4
Return on capital employed	20.1	11.8	6.0	12.5	10.7	9.8
Return on equity (2)	38.9	16.4	8.8	38.7	13.6	19.9
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	29.43	14.76	21.92	30.00	24.37
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.21	0.91	0.46	0.89	0.92	0.43
Debt to equity	0.18	0.76	1.76	1.04	0.67	2.73
Liabilities to assets	0.24	0.58	0.83	0.64	0.53	0.79
Interest coverage	9.30	3.54	1.46	3.54	3.28	2.49

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	89	11
Pretax profit	87	13
Net profit	87	13
Percentage of firms with zero or negative equity(2)	7	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 119 - Public passenger transit systems industries

SICE Grouping 457

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.1	1.7
Accounts receivable	5.6	7.7
Inventory	0.8	4.3
Capital assets	64.8	62.0
Other assets	5.1	14.9
Total operating assets	85.4	90.7
Investments and accounts with affiliates	8.2	7.7
Portfolio investments and loans with non-affiliates	6.4	1.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.5	8.6
Borrowing:		
Banks	19.9	30.4
Short term paper	0.1	0.7
Mortgages	1.0	2.9
Bonds	1.6	7.4
Other loans	14.7	14.3
Amount owing to affiliates	10.2	16.2
Other liabilities	1.5	0.7
Deferred income tax	2.5	2.9
Total liabilities	60.0	84.1
Shareholders' equity		
Share capital	2.3	4.6
Retained earnings	37.0	11.2
Other surplus	0.8	0.1
Total shareholders' equity	40.0	15.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	22.6	17.1
Current liabilities - % of total assets	22.4	28.6

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Industry	120 - Other transportation industries
SICE Grouping	458

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	1,188					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	5.1	1.6	-5.1	1.4	1.7	...
Pretax profit margin	7.0	1.8	-5.1	0.6	2.2	...
Operating profit margin	7.9	2.6	-5.9	0.3	4.0	...
Gross profit margin
Operating revenue to net operating assets	502.7	204.6	91.3	197.1	310.7	...
Return on net operating assets	14.3	3.3	-10.4	0.4	11.3	...
Pretax profit to assets	11.8	1.2	-10.1	0.4	3.8	...
Return on capital employed	15.0	3.8	-8.8	2.7	10.1	...
Return on equity (2)	28.1	6.3	-7.3	5.4	9.5	...
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	16.14	6.78	15.44	16.91	...
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.10	1.38	0.62	1.41	1.06	...
Debt to equity	0.05	0.37	1.33	0.15	0.67	...
Liabilities to assets	0.29	0.59	0.98	0.60	0.53	...
Interest coverage	5.36	1.55	-1.50	1.04	2.33	...

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	62	38
Pretax profit	64	36
Net profit	61	39
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

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Industry	120 - Other transportation industries
SICE Grouping	458

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.7	-
Accounts receivable	12.4	-
Inventory	0.7	-
Capital assets	37.0	-
Other assets	18.0	-
Total operating assets	76.8	-
Investments and accounts with affiliates	15.9	-
Portfolio investments and loans with non-affiliates	7.4	-
Total assets	100.0	-
Liabilities		
Accounts payable	11.3	-
Borrowing:		
Banks	15.9	-
Short term paper	0.1	-
Mortgages	2.8	-
Bonds	1.9	-
Other loans	10.5	-
Amount owing to affiliates	21.6	-
Other liabilities	2.0	-
Deferred income tax	0.4	-
Total liabilities	66.6	-
Shareholders' equity		
Share capital	6.8	-
Retained earnings	23.7	-
Other surplus	3.0	-
Total shareholders' equity	33.4	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	28.8	-
Current liabilities - % of total assets	23.8	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 121 - Other service industries incidental to transportation
SICE Grouping 459

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million		
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median

Number of firms in the group 1,236

Financial ratios

Profitability (percentages)

Net profit margin	10.0	3.3	-0.4	5.5	0.6	0.3
Pretax profit margin	11.8	3.5	0.1	6.9	0.9	0.8
Operating profit margin	13.2	4.4	0.1	9.0	1.6	0.9
Gross profit margin
Operating revenue to net operating assets	900.4	382.1	265.2	351.7	471.6	918.9
Return on net operating assets	50.0	28.6	4.1	40.4	13.9	13.9
Pretax profit to assets	36.6	10.8	0.1	11.7	3.1	2.3
Return on capital employed	29.1	10.5	0.4	13.8	10.6	8.7
Return on equity (2)	45.0	17.6	1.6	20.5	15.4	17.4

Efficiency (ratios)

Receivable turnover	18.32	8.16	5.47	7.54	9.82	8.37
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.53	1.01	0.72	1.32	0.95	1.08
Debt to equity	0.05	0.12	0.98	0.07	0.37	0.86
Liabilities to assets	0.49	0.93	1.12	0.87	0.85	0.88
Interest coverage	8.67	4.17	-0.33	4.25	1.66	2.17

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	75	25
Pretax profit	75	25
Net profit	71	29

Percentage of firms with zero or negative equity(2) 24

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	121 - Other service industries incidental to transportation
SICE Grouping	459

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	16.5	6.8
Accounts receivable	36.9	45.4
Inventory	0.8	0.9
Capital assets	28.5	21.8
Other assets	3.5	11.3
Total operating assets	86.3	86.3
Investments and accounts with affiliates	10.2	10.8
Portfolio investments and loans with non-affiliates	3.5	2.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	37.9	32.9
Borrowing:		
Banks	12.6	15.5
Short term paper	0.1	0.3
Mortgages	2.1	0.5
Bonds	1.9	2.9
Other loans	4.8	4.0
Amount owing to affiliates	14.2	18.1
Other liabilities	8.9	12.6
Deferred income tax	0.1	0.8
Total liabilities	82.7	87.3
Shareholders' equity		
Share capital	5.5	9.0
Retained earnings	11.5	-1.7
Other surplus	0.3	5.3
Total shareholders' equity	17.3	12.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.0	64.9
Current liabilities - % of total assets	59.0	57.5

Industry	122 - Pipeline transport industries
SICE Grouping	461

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	93					

Financial ratios

Profitability (percentages)

Net profit margin	...	0.5
Pretax profit margin	...	0.6
Operating profit margin	...	1.2
Gross profit margin
Operating revenue to net operating assets	...	400.5
Return on net operating assets	...	8.2
Pretax profit to assets	...	2.2
Return on capital employed	...	8.1
Return on equity (2)	...	27.5

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital
Debt to equity
Liabilities to assets	...	0.91
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Revenue under \$25 million, Reference Year 1993

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Industry	122 - Pipeline transport industries
SICE Grouping	461

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	35.2	-
Accounts receivable	8.6	-
Inventory	1.4	-
Capital assets	43.5	-
Other assets	3.9	-
Total operating assets	92.5	-
Investments and accounts with affiliates	1.2	-
Portfolio investments and loans with non-affiliates	6.4	-
Total assets	100.0	-
Liabilities		
Accounts payable	18.9	-
Borrowing:		
Banks	0.0	-
Short term paper	-	-
Mortgages	-	-
Bonds	-	-
Other loans	-	-
Amount owing to affiliates	37.2	-
Other liabilities	2.2	-
Deferred income tax	1.4	-
Total liabilities	59.7	-
Shareholders' equity		
Share capital	4.4	-
Retained earnings	35.8	-
Other surplus	-	-
Total shareholders' equity	40.3	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	47.6	-
Current liabilities - % of total assets	16.4	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 123 - Other storage and warehousing industries
SICE Grouping 479

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	554					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	6.5	0.4	-2.2	-0.4	1.3	1.1
Pretax profit margin	8.3	0.5	-2.3	0.1	1.5	1.1
Operating profit margin	15.0	4.4	-0.9	4.1	5.1	3.1
Gross profit margin
Operating revenue to net operating assets	369.4	153.6	63.6	135.3	199.2	420.2
Return on net operating assets	18.8	6.6	-0.7	3.9	8.4	9.7
Pretax profit to assets	7.6	1.2	-2.5	0.2	1.4	1.7
Return on capital employed	14.2	6.2	0.5	3.5	8.2	8.8
Return on equity (2)	24.5	4.2	-2.4	0.1	8.1	8.2
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	14.05	8.69	11.56	18.89	8.13
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.30	0.87	0.42	0.89	0.84	1.01
Debt to equity	0.05	0.52	2.19	0.66	0.37	1.72
Liabilities to assets	0.38	0.75	0.97	0.75	0.75	0.80
Interest coverage	2.68	1.06	-0.19	0.84	1.23	1.71

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	78	22
Pretax profit	70	30
Net profit	68	32

Percentage of firms with zero or negative equity(2)

24

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	123 - Other storage and warehousing industries
SICE Grouping	479

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.2	2.9
Accounts receivable	5.0	15.0
Inventory	1.4	7.6
Capital assets	66.7	53.7
Other assets	1.7	7.5
Total operating assets	79.0	86.7
Investments and accounts with affiliates	16.7	11.7
Portfolio investments and loans with non-affiliates	4.3	1.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	6.4	17.5
Borrowing:		
Banks	14.9	12.9
Short term paper	1.1	5.7
Mortgages	7.3	13.8
Bonds	12.6	11.0
Other loans	8.9	5.9
Amount owing to affiliates	17.3	9.0
Other liabilities	1.2	2.0
Deferred income tax	0.9	2.9
Total liabilities	70.7	80.7
Shareholders' equity		
Share capital	8.5	8.1
Retained earnings	17.3	10.7
Other surplus	3.5	0.5
Total shareholders' equity	29.3	19.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	16.2	33.4
Current liabilities - % of total assets	16.1	41.3

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 124 - Telecommunication broadcasting industries
SICE Grouping 481

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	545					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	13.3	5.2	-0.9	9.4	3.4	2.0
Pretax profit margin	15.2	6.2	-0.9	10.5	4.5	3.0
Operating profit margin	17.9	11.0	-0.6	11.4	7.7	7.3
Gross profit margin
Operating revenue to net operating assets	317.9	169.7	96.9	135.5	179.9	96.3
Return on net operating assets	26.7	12.5	-1.4	21.3	8.6	8.6
Pretax profit to assets	17.9	6.2	-1.4	8.9	4.0	2.2
Return on capital employed	18.8	8.6	-0.5	8.9	8.6	9.6
Return on equity (2)	37.6	14.9	3.1	33.8	9.4	8.3
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	11.56	5.86	13.09	7.28	16.33
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.06	0.92	0.32	1.09	0.64	0.24
Debt to equity	0.05	0.20	1.17	0.90	0.11	2.13
Liabilities to assets	0.30	0.66	1.11	0.71	0.60	0.86
Interest coverage	15.73	2.33	0.92	4.68	1.74	1.48

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	70	30
Pretax profit	69	31
Net profit	69	31
Percentage of firms with zero or negative equity(2)	23	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	124 - Telecommunication broadcasting industries
SICE Grouping	481

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.2	2.4
Accounts receivable	9.4	8.0
Inventory	1.2	1.0
Capital assets	41.8	43.3
Other assets	16.9	29.4
Total operating assets	78.5	84.1
Investments and accounts with affiliates	13.7	14.5
Portfolio investments and loans with non-affiliates	7.8	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.5	12.7
Borrowing:		
Banks	16.8	22.0
Short term paper	0.7	11.9
Mortgages	1.4	0.8
Bonds	9.8	8.2
Other loans	9.4	6.9
Amount owing to affiliates	18.6	17.4
Other liabilities	3.1	8.7
Deferred income tax	0.8	1.2
Total liabilities	71.1	89.8
Shareholders' equity		
Share capital	28.9	14.8
Retained earnings	-1.3	-4.8
Other surplus	1.3	0.1
Total shareholders' equity	28.9	10.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	23.7	14.6
Current liabilities - % of total assets	27.4	42.9

Industry	125 - Telecommunication carriers industry
SICE Grouping	482

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
	Q3	Q2	Q1			
	75%	50%	25%			
<hr/>						
Number of firms in the group	109					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	12.3	-15.8	-56.4	...	1.5	-1.8
Pretax profit margin	23.0	-15.8	-39.1	...	1.8	-2.1
Operating profit margin	29.8	-0.3	-41.6	...	1.8	0.5
Gross profit margin
Operating revenue to net operating assets	122.5	64.9	20.5	...	64.9	112.0
Return on net operating assets	19.6	-2.7	-32.9	...	5.8	2.5
Pretax profit to assets	13.6	-5.9	-20.9	...	5.0	-2.8
Return on capital employed	12.4	-5.5	-26.4	...	4.7	3.8
Return on equity (2)	...	11.8	11.8	...
<u>Efficiency (ratios)</u>						
Receivable turnover	18.57	7.27	3.59	...	8.92	8.82
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.28	1.45	1.00	...	1.31	0.58
Debt to equity	...	0.05	0.05	0.34
Liabilities to assets	0.33	0.52	1.01	...	0.48	0.80
Interest coverage	...	-0.30	1.65	-1.31

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 125 - Telecommunication carriers industry

SICE Grouping 482

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	1.6	5.4
Accounts receivable	3.8	12.7
Inventory	0.7	1.6
Capital assets	57.8	48.2
Other assets	11.4	30.5
Total operating assets	75.3	98.4
Investments and accounts with affiliates	24.3	1.6
Portfolio investments and loans with non-affiliates	0.3	0.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	12.7	13.5
Borrowing:		
Banks	3.9	20.9
Short term paper	0.2	0.1
Mortgages	0.4	0.9
Bonds	9.6	1.4
Other loans	3.1	16.5
Amount owing to affiliates	16.9	31.2
Other liabilities	5.9	2.3
Deferred income tax	0.8	0.1
Total liabilities	53.6	86.9
Shareholders' equity		
Share capital	43.8	16.7
Retained earnings	2.3	-3.6
Other surplus	0.4	-
Total shareholders' equity	46.4	13.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	8.7	20.7
Current liabilities - % of total assets	21.4	24.4

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	126 - Other telecommunication industries
SICE Grouping	483

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million

Number of firms in the group	188
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Financial ratios

Profitability (percentages)

Net profit margin	...	-2.1	2.4	...
Pretax profit margin	...	-2.6	2.6	...
Operating profit margin	...	0.7	2.2	...
Gross profit margin
Operating revenue to net operating assets	...	562.5	289.0	...
Return on net operating assets	...	6.2	0.3	...
Pretax profit to assets	...	-3.9	2.0	...
Return on capital employed	...	4.6	2.5	...
Return on equity (2)	...	6.8	14.0	...

Efficiency (ratios)

Receivable turnover	...	5.13	6.76	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	...	1.11	1.33	...
Debt to equity	...	0.95	0.60	...
Liabilities to assets	...	0.82	0.84	...
Interest coverage	...	-0.01	7.67	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 126 - Other telecommunication industries

SICE Grouping 483

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.1	-
Accounts receivable	26.3	-
Inventory	3.5	-
Capital assets	30.6	-
Other assets	3.4	-
Total operating assets	71.8	-
Investments and accounts with affiliates	27.5	-
Portfolio investments and loans with non-affiliates	0.6	-
Total assets	100.0	-
Liabilities		
Accounts payable	21.5	-
Borrowing:		
Banks	7.0	-
Short term paper	0.5	-
Mortgages	1.3	-
Bonds	5.5	-
Other loans	3.1	-
Amount owing to affiliates	8.9	-
Other liabilities	14.1	-
Deferred income tax	0.2	-
Total liabilities	62.2	-
Shareholders' equity		
Share capital	29.6	-
Retained earnings	8.2	-
Other surplus	0.1	-
Total shareholders' equity	37.8	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	41.9	-
Current liabilities - % of total assets	42.1	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	127 - Postal and courier service industries
SICE Grouping	484

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
Number of firms in the group			954		

Financial ratios

Profitability (percentages)

Net profit margin	5.5	3.1	0.8	3.3	0.6	...
Pretax profit margin	6.8	3.9	1.1	3.9	1.1	...
Operating profit margin	9.2	5.0	2.0	5.4	2.0	...
Gross profit margin
Operating revenue to net operating assets	1415.8	637.4	280.1	356.6	806.3	...
Return on net operating assets	40.0	28.7	7.9	32.2	11.0	...
Pretax profit to assets	16.9	12.4	3.0	12.4	4.3	...
Return on capital employed	36.1	15.8	3.9	17.3	6.4	...
Return on equity (2)	43.8	28.5	6.3	35.4	9.6	...

Efficiency (ratios)

Receivable turnover	17.64	10.04	7.49	9.44	8.87	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	3.27	1.27	0.74	1.42	1.22	...
Debt to equity	0.05	0.40	2.00	0.51	0.17	...
Liabilities to assets	0.44	0.78	1.03	0.77	0.77	...
Interest coverage	4.89	2.81	1.72	2.81	3.00	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	87	13
Pretax profit	78	22
Net profit	78	22
Percentage of firms with zero or negative equity(2)	22	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	127 - Postal and courier service industries
SICE Grouping	484

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.4	-
Accounts receivable	31.7	-
Inventory	5.6	-
Capital assets	31.7	-
Other assets	3.3	-
Total operating assets	87.7	-
Investments and accounts with affiliates	2.8	-
Portfolio investments and loans with non-affiliates	9.5	-
Total assets	100.0	-
Liabilities		
Accounts payable	29.7	-
Borrowing:		
Banks	13.7	-
Short term paper	0.3	-
Mortgages	1.6	-
Bonds	4.6	-
Other loans	6.6	-
Amount owing to affiliates	19.8	-
Other liabilities	2.5	-
Deferred income tax	0.4	-
Total liabilities	79.2	-
Shareholders' equity		
Share capital	2.1	-
Retained earnings	18.5	-
Other surplus	0.1	-
Total shareholders' equity	20.8	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	56.6	-
Current liabilities - % of total assets	47.7	-

Industry 128 - Electric power systems industry

SICE Grouping 491

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group		23				

Financial ratios

Profitability (percentages)

Net profit margin	...	21.2	21.1	...
Pretax profit margin	...	25.9	16.7	...
Operating profit margin	...	25.9	30.1	...
Gross profit margin
Operating revenue to net operating assets	...	36.0	47.1	...
Return on net operating assets	...	11.7	11.9	...
Pretax profit to assets	...	6.6	5.3	...
Return on capital employed	...	9.7	7.6	...
Return on equity (2)	...	3.0

Efficiency (ratios)

Receivable turnover	...	7.28	7.18	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	...	1.75	0.77	...
Debt to equity	...	0.05
Liabilities to assets	...	0.69	0.69	...
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 128 - Electric power systems industry

SICE Grouping 491

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.5	-
Accounts receivable	4.4	-
Inventory	0.4	-
Capital assets	71.4	-
Other assets	1.0	-
Total operating assets	80.7	-
Investments and accounts with affiliates	19.0	-
Portfolio investments and loans with non-affiliates	0.3	-
Total assets	100.0	-
Liabilities		
Accounts payable	2.8	-
Borrowing:		
Banks	23.0	-
Short term paper	0.8	-
Mortgages	1.5	-
Bonds	13.6	-
Other loans	19.2	-
Amount owing to affiliates	13.4	-
Other liabilities	0.9	-
Deferred income tax	-0.1	-
Total liabilities	75.2	-
Shareholders' equity		
Share capital	16.8	-
Retained earnings	2.7	-
Other surplus	5.3	-
Total shareholders' equity	24.8	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	9.8	-
Current liabilities - % of total assets	25.8	-

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Revenue under \$25 million, Reference Year 1993

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Industry	129 - Gas distribution systems industry
SICE Grouping	492

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 76

Financial ratios

Profitability (percentages)

Net profit margin	10.1	7.3	4.5	...	5.8	...
Pretax profit margin	10.7	8.0	4.6	...	5.9	...
Operating profit margin	7.4	4.9	-1.1	...	1.1	...
Gross profit margin
Operating revenue to net operating assets	80.2	42.8	25.3	...	27.4	...
Return on net operating assets	4.3	1.1	-0.1	...	0.7	...
Pretax profit to assets	4.7	2.5	0.9	...	1.2	...
Return on capital employed	4.8	2.7	0.9	...	1.9	...
Return on equity (2)	9.4	3.8	0.9	...	1.8	...

Efficiency (ratios)

Receivable turnover	6.03	4.79	3.71	...	4.48	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	3.58	2.69	1.76	...	2.94	...
Debt to equity	0.05	1.05	1.68	...	0.79	...
Liabilities to assets	0.08	0.12	0.71	...	0.10	...
Interest coverage	50.00	28.33	4.25	...	34.83	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	72	28
Pretax profit	89	11
Net profit	92	8
Percentage of firms with zero or negative equity(2)	5	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 129 - Gas distribution systems industry

SICE Grouping 492

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.7	-
Accounts receivable	5.1	-
Inventory	0.9	-
Capital assets	79.7	-
Other assets	1.9	-
Total operating assets	91.2	-
Investments and accounts with affiliates	0.0	-
Portfolio investments and loans with non-affiliates	8.7	-
Total assets	100.0	-
Liabilities		
Accounts payable	4.9	-
Borrowing:		
Banks	3.4	-
Short term paper	0.2	-
Mortgages	0.4	-
Bonds	2.0	-
Other loans	2.6	-
Amount owing to affiliates	12.1	-
Other liabilities	7.2	-
Deferred income tax	0.2	-
Total liabilities	33.0	-
Shareholders' equity		
Share capital	5.0	-
Retained earnings	15.3	-
Other surplus	46.7	-
Total shareholders' equity	67.0	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	15.2	-
Current liabilities - % of total assets	6.5	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 130 - Other utility industries n.e.c.
SICE Grouping 499

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
	Q3	Q2	Q1			
	75%	50%	25%			
Number of firms in the group	1,023					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.2	0.6	-2.4	0.9	-0.5	0.8
Pretax profit margin	6.0	0.4	-2.5	1.0	0.1	1.0
Operating profit margin	8.1	3.5	-1.0	4.3	-0.9	2.4
Gross profit margin
Operating revenue to net operating assets	374.8	254.2	244.4	253.8	338.9	285.9
Return on net operating assets	16.7	9.5	-3.1	10.6	2.5	8.0
Pretax profit to assets	7.1	1.2	-5.1	1.7	0.5	2.2
Return on capital employed	17.8	8.5	-4.3	9.9	-0.5	4.5
Return on equity (2)	27.1	8.6	-21.2	8.6	5.4	7.0
<u>Efficiency (ratios)</u>						
Receivable turnover	20.36	10.47	7.06	11.59	7.77	5.61
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.57	0.69	0.46	0.62	1.33	1.07
Debt to equity	0.12	0.70	3.54	1.10	0.43	1.42
Liabilities to assets	0.50	0.81	1.00	0.82	0.74	0.67
Interest coverage	3.95	1.55	0.12	1.70	0.99	1.69

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	25	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 130 - Other utility industries n.e.c.

SICE Grouping 499

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.3	1.9
Accounts receivable	14.8	22.3
Inventory	1.3	4.6
Capital assets	55.3	44.9
Other assets	8.9	7.7
Total operating assets	87.8	81.4
Investments and accounts with affiliates	3.4	14.5
Portfolio investments and loans with non-affiliates	8.8	4.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.6	15.1
Borrowing:		
Banks	9.5	26.2
Short term paper	0.4	4.0
Mortgages	4.8	1.4
Bonds	5.1	7.9
Other loans	5.3	8.1
Amount owing to affiliates	36.0	16.9
Other liabilities	4.2	1.6
Deferred income tax	0.7	1.3
Total liabilities	81.7	82.2
Shareholders' equity		
Share capital	5.3	9.9
Retained earnings	10.3	4.3
Other surplus	2.8	3.6
Total shareholders' equity	18.3	17.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	32.8	41.7
Current liabilities - % of total assets	40.4	35.1

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 131 - Farm products, wholesale
SICE Grouping 501

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,061					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	2.6	-0.6	-2.5	-1.9	0.8	0.3
Pretax profit margin	3.8	-0.7	-2.5	-1.9	0.9	0.6
Operating profit margin	5.5	0.4	-1.5	-1.2	2.0	0.6
Gross profit margin	48.1	45.5	13.1	41.3	47.0	44.5
Operating revenue to net operating assets	1021.4	370.4	120.1	208.6	565.9	820.5
Return on net operating assets	12.4	0.9	-14.4	-8.3	7.2	7.1
Pretax profit to assets	6.5	-1.5	-11.4	-6.0	3.8	3.3
Return on capital employed	13.2	3.9	-7.9	-5.5	8.4	6.1
Return on equity (2)	24.3	5.2	-36.1	-6.7	19.2	6.5
<i>Efficiency (ratios)</i>						
Receivable turnover	23.58	13.80	9.02	13.80	11.31	27.12
Inventory turnover	31.86	7.90	2.29	4.61	7.90	17.11
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.11	1.50	0.89	1.82	1.27	1.25
Debt to equity	0.05	0.40	2.07	0.43	0.20	0.46
Liabilities to assets	0.49	0.72	1.08	0.70	0.73	0.62
Interest coverage	2.70	0.66	-2.17	-0.94	1.82	2.96

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	75	25
Pretax profit	72	28
Net profit	72	28
Percentage of firms with zero or negative equity(2)	20	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 131 - Farm products, wholesale

SICE Grouping 501

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.1	7.3
Accounts receivable	18.4	26.6
Inventory	19.3	25.6
Capital assets	26.9	20.6
Other assets	4.5	3.9
Total operating assets	81.3	84.1
Investments and accounts with affiliates	8.6	11.7
Portfolio investments and loans with non-affiliates	10.1	4.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.1	18.9
Borrowing:		
Banks	22.9	18.1
Short term paper	0.1	0.1
Mortgages	5.3	5.6
Bonds	1.6	1.2
Other loans	7.5	6.3
Amount owing to affiliates	17.2	10.8
Other liabilities	5.3	6.3
Deferred income tax	1.3	1.3
Total liabilities	77.4	68.6
Shareholders' equity		
Share capital	3.5	5.6
Retained earnings	16.6	20.4
Other surplus	2.5	5.4
Total shareholders' equity	22.6	31.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	59.5	71.9
Current liabilities - % of total assets	44.6	45.3

Industry	132 - Petroleum products, wholesale
SICE Grouping	511

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	1,566					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	10.0	3.5	-0.3	3.5	2.7	0.7
Pretax profit margin	11.2	5.5	-0.2	6.8	3.4	0.9
Operating profit margin	9.6	4.6	0.2	5.2	3.3	1.8
Gross profit margin	24.7	22.1	19.2	23.0	21.3	19.8
Operating revenue to net operating assets	459.6	285.7	134.4	235.4	375.9	708.9
Return on net operating assets	30.4	13.8	0.6	10.0	16.8	19.0
Pretax profit to assets	21.2	10.8	-0.3	11.0	8.7	3.7
Return on capital employed	26.8	12.7	4.1	11.1	12.7	10.6
Return on equity (2)	38.2	15.6	3.5	24.4	13.3	8.6
<u>Efficiency (ratios)</u>						
Receivable turnover	19.56	11.36	8.53	11.94	9.34	13.64
Inventory turnover	41.92	16.57	5.50	7.38	16.65	38.86
<u>Liquidity/Solvency (ratios)</u>						
Working capital	5.46	1.80	1.11	1.71	1.78	1.11
Debt to equity	0.05	0.36	2.10	0.59	0.08	0.56
Liabilities to assets	0.13	0.47	0.81	0.47	0.46	0.76
Interest coverage	20.93	4.50	0.83	3.30	2.42	1.34

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	69	31
Pretax profit	71	29
Net profit	69	31
Percentage of firms with zero or negative equity(2)	16	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 132 - Petroleum products, wholesale

SICE Grouping 511

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.4	1.9
Accounts receivable	24.3	28.9
Inventory	7.8	9.8
Capital assets	27.4	41.7
Other assets	4.2	5.0
Total operating assets	73.1	87.3
Investments and accounts with affiliates	8.6	8.3
Portfolio investments and loans with non-affiliates	18.2	4.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	12.1	35.7
Borrowing:		
Banks	12.7	20.1
Short term paper	0.2	0.7
Mortgages	1.4	8.0
Bonds	2.3	7.5
Other loans	5.5	7.9
Amount owing to affiliates	15.5	7.5
Other liabilities	6.0	6.6
Deferred income tax	0.1	0.1
Total liabilities	55.8	94.0
Shareholders' equity		
Share capital	12.9	5.3
Retained earnings	30.5	-0.7
Other surplus	0.8	1.3
Total shareholders' equity	44.2	6.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	54.6	46.5
Current liabilities - % of total assets	32.9	56.9

Industry	133 - Food, wholesale
SICE Grouping	521

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	3,579					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	3.3	0.8	-1.0	0.6	1.0	0.9
Pretax profit margin	4.0	1.1	-1.1	0.7	1.2	1.3
Operating profit margin	5.0	1.6	-0.5	2.0	1.5	1.8
Gross profit margin	22.2	15.7	11.3	16.7	14.9	12.9
Operating revenue to net operating assets	1248.4	636.1	329.6	506.1	728.5	812.6
Return on net operating assets	24.8	8.5	-2.1	6.3	10.2	13.5
Pretax profit to assets	13.5	3.8	-4.8	1.6	5.1	6.3
Return on capital employed	19.1	8.1	-0.7	7.9	8.1	10.8
Return on equity (2)	29.8	12.0	0.2	12.0	11.6	15.2
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	17.06	9.45	18.37	16.12	12.03
Inventory turnover	50.00	19.82	8.06	20.16	19.44	19.39
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.73	1.25	0.67	1.02	1.28	1.27
Debt to equity	0.05	0.39	1.76	0.14	0.47	0.58
Liabilities to assets	0.41	0.81	1.02	0.90	0.78	0.79
Interest coverage	6.73	1.75	-0.29	1.26	1.98	3.45

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	69	31
Net profit	68	32
Percentage of firms with zero or negative equity(2)	22	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	133 - Food, wholesale
SICE Grouping	521

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.8	6.8
Accounts receivable	26.2	34.3
Inventory	18.7	25.0
Capital assets	25.9	21.3
Other assets	3.2	3.5
Total operating assets	85.8	90.9
Investments and accounts with affiliates	8.0	6.2
Portfolio investments and loans with non-affiliates	6.2	2.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.7	28.6
Borrowing:		
Banks	19.9	22.8
Short term paper	0.0	0.3
Mortgages	3.6	2.2
Bonds	0.6	3.0
Other loans	6.1	8.9
Amount owing to affiliates	16.5	11.2
Other liabilities	1.5	5.4
Deferred income tax	0.1	0.2
Total liabilities	72.1	82.6
Shareholders' equity		
Share capital	4.9	2.1
Retained earnings	22.2	14.9
Other surplus	0.9	0.5
Total shareholders' equity	27.9	17.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	64.8	71.8
Current liabilities - % of total assets	45.8	55.5

Industry	134 - Beverages, wholesale
SICE Grouping	522

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	378					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	4.9	1.9	1.4	-0.1	2.6	0.9
Pretax profit margin	6.4	2.3	1.8	0.1	3.6	2.0
Operating profit margin	7.3	3.4	1.2	1.0	4.3	0.1
Gross profit margin	19.2	15.2	11.7	13.9	17.0	9.9
Operating revenue to net operating assets	615.0	404.1	178.4	213.5	440.9	492.8
Return on net operating assets	23.8	18.0	8.9	15.2	17.0	4.3
Pretax profit to assets	11.6	8.8	2.5	6.9	10.2	5.9
Return on capital employed	17.5	15.2	7.8	13.4	12.7	8.1
Return on equity (2)	45.9	13.8	4.1	5.2	14.7	...
<i>Efficiency (ratios)</i>						
Receivable turnover	29.74	18.64	8.37	28.50	13.17	14.56
Inventory turnover	16.62	11.16	9.30	...	13.96	6.58
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.69	1.15	1.03	1.03	1.41	1.88
Debt to equity	0.05	0.05	1.03	0.05	0.23	0.33
Liabilities to assets	0.35	0.86	1.32	0.95	0.68	0.44
Interest coverage	8.72	2.89	2.35	2.71	2.71	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	77	23
Pretax profit	77	23
Net profit	77	23
Percentage of firms with zero or negative equity(2)	19	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	134 - Beverages, wholesale
SICE Grouping	522

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.0	4.7
Accounts receivable	18.8	32.0
Inventory	12.8	28.8
Capital assets	26.8	8.3
Other assets	6.4	14.4
Total operating assets	75.8	88.1
Investments and accounts with affiliates	11.3	11.9
Portfolio investments and loans with non-affiliates	13.0	-
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.1	27.2
Borrowing:		
Banks	8.5	16.2
Short term paper	0.0	0.4
Mortgages	2.7	1.2
Bonds	0.4	4.2
Other loans	5.1	2.0
Amount owing to affiliates	16.4	10.9
Other liabilities	3.1	0.7
Deferred income tax	-0.2	7.4
Total liabilities	57.1	70.2
Shareholders' equity		
Share capital	18.1	1.1
Retained earnings	23.8	28.7
Other surplus	0.9	-
Total shareholders' equity	42.9	29.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.6	75.2
Current liabilities - % of total assets	39.3	55.6

Industry	135 - Drugs and toilet preparations, wholesale
SICE Grouping	523

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	919					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	6.4	1.6	-0.5	1.6	2.1	1.8
Pretax profit margin	8.3	1.7	-0.7	1.6	2.3	2.5
Operating profit margin	7.8	1.5	-0.3	1.4	4.0	2.9
Gross profit margin	32.4	28.3	27.3	28.3	29.2	28.6
Operating revenue to net operating assets	637.9	347.7	229.6	406.3	335.5	433.1
Return on net operating assets	20.9	12.1	-2.0	7.2	14.0	14.9
Pretax profit to assets	12.7	4.5	-2.5	4.2	4.3	7.5
Return on capital employed	15.0	7.5	2.8	5.3	9.6	11.4
Return on equity (2)	33.0	12.7	-4.9	12.3	11.9	15.2
<i>Efficiency (ratios)</i>						
Receivable turnover	13.24	8.60	6.48	10.03	7.83	6.84
Inventory turnover	9.54	3.84	2.85	4.94	3.74	4.57
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.48	1.54	0.94	1.06	1.72	1.55
Debt to equity	0.11	0.68	2.15	0.86	0.45	0.45
Liabilities to assets	0.39	0.74	0.88	0.80	0.62	0.66
Interest coverage	4.86	1.22	0.58	0.32	2.14	4.92

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	77	23
Pretax profit	76	24
Net profit	74	26
Percentage of firms with zero or negative equity(2)	12	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 135 - Drugs and toilet preparations, wholesale

SICE Grouping 523

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.3	9.0
Accounts receivable	25.7	28.5
Inventory	29.5	29.6
Capital assets	10.8	11.1
Other assets	5.7	5.6
Total operating assets	85.0	83.8
Investments and accounts with affiliates	11.7	10.3
Portfolio investments and loans with non-affiliates	3.4	5.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	25.0	23.9
Borrowing:		
Banks	12.3	9.6
Short term paper	0.0	0.0
Mortgages	2.9	0.5
Bonds	0.9	1.2
Other loans	2.7	3.5
Amount owing to affiliates	14.4	21.1
Other liabilities	2.8	12.9
Deferred income tax	-0.2	0.1
Total liabilities	60.7	72.8
Shareholders' equity		
Share capital	18.7	14.8
Retained earnings	20.3	11.0
Other surplus	0.3	1.4
Total shareholders' equity	39.3	27.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	75.1	76.7
Current liabilities - % of total assets	44.5	45.3

Industry	136 - Tobacco products, wholesale
SICE Grouping	524

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	...					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	0.3
Pretax profit margin	0.3
Operating profit margin	0.3
Gross profit margin	16.0
Operating revenue to net operating assets	1147.2
Return on net operating assets	2.8
Pretax profit to assets	1.6
Return on capital employed	6.4
Return on equity (2)	5.6
<u>Efficiency (ratios)</u>						
Receivable turnover	21.92
Inventory turnover	12.05
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.51
Debt to equity	0.51
Liabilities to assets	0.61
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit
Pretax profit
Net profit
Percentage of firms with zero or negative equity(2)	...	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	136 - Tobacco products, wholesale
SICE Grouping	524

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	-	3.2
Accounts receivable	-	31.1
Inventory	-	37.5
Capital assets	-	16.0
Other assets	-	5.1
Total operating assets	-	92.9
Investments and accounts with affiliates	-	4.2
Portfolio investments and loans with non-affiliates	-	2.9
Total assets	-	100.0
Liabilities		
Accounts payable	-	37.4
Borrowing:		
Banks	-	13.8
Short term paper	-	0.1
Mortgages	-	1.9
Bonds	-	1.7
Other loans	-	8.9
Amount owing to affiliates	-	5.3
Other liabilities	-	0.9
Deferred income tax	-	0.7
Total liabilities	-	70.8
Shareholders' equity		
Share capital	-	0.5
Retained earnings	-	28.8
Other surplus	-	-
Total shareholders' equity	-	29.2
Total liabilities and shareholders' equity	-	100.0
Current assets - % of total assets	-	80.5
Current liabilities - % of total assets	-	56.2

Industry	137 - Apparel, wholesale
SICE Grouping	531

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	974					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.9	0.6	-2.3	-0.5	0.4	0.4
Pretax profit margin	6.0	0.9	-2.6	-0.7	0.5	0.6
Operating profit margin	7.4	3.0	-1.7	3.5	2.5	2.7
Gross profit margin	25.9	22.4	20.3	23.1	21.9	21.9
Operating revenue to net operating assets	431.8	278.8	183.3	266.6	279.3	308.6
Return on net operating assets	23.7	5.6	-5.3	5.4	5.3	6.6
Pretax profit to assets	11.4	1.9	-4.1	1.4	0.9	1.6
Return on capital employed	15.6	5.3	-1.0	4.9	4.9	6.6
Return on equity (2)	21.6	2.5	-9.0	-5.8	9.0	6.8
<u>Efficiency (ratios)</u>						
Receivable turnover	15.15	7.52	4.60	9.18	5.72	6.34
Inventory turnover	9.25	5.19	3.31	5.20	4.21	5.22
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.52	1.46	1.05	1.40	1.49	1.40
Debt to equity	0.05	0.47	2.46	0.36	0.47	0.94
Liabilities to assets	0.36	0.75	1.02	0.78	0.74	0.75
Interest coverage	2.63	1.40	0.39	1.29	1.25	1.01

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	26	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 137 - Apparel, wholesale

SICE Grouping 531

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.8	6.3
Accounts receivable	30.5	37.4
Inventory	26.1	37.7
Capital assets	8.1	4.8
Other assets	2.8	3.6
Total operating assets	76.4	89.7
Investments and accounts with affiliates	13.5	7.0
Portfolio investments and loans with non-affiliates	10.2	3.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.9	23.9
Borrowing:		
Banks	18.5	26.1
Short term paper	0.2	0.0
Mortgages	3.2	0.2
Bonds	2.0	1.3
Other loans	5.3	1.5
Amount owing to affiliates	20.6	9.6
Other liabilities	2.7	3.4
Deferred income tax	-0.1	0.1
Total liabilities	74.3	66.0
Shareholders' equity		
Share capital	6.0	13.5
Retained earnings	19.4	20.1
Other surplus	0.2	0.4
Total shareholders' equity	25.7	34.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	78.6	88.0
Current liabilities - % of total assets	53.6	53.6

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Revenue under \$25 million, Reference Year 1993

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Industry 138 - Dry goods, wholesale
SICE Grouping 532

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	672					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.2	1.5	-5.9	1.7	0.8	1.0
Pretax profit margin	3.8	2.2	-6.2	2.4	0.8	1.3
Operating profit margin	7.1	2.7	-10.7	2.3	2.1	2.1
Gross profit margin	29.8	27.2	23.6	27.0	26.8	26.7
Operating revenue to net operating assets	421.8	276.6	138.0	187.7	277.7	311.2
Return on net operating assets	23.3	8.8	-9.0	5.6	8.8	5.5
Pretax profit to assets	10.6	3.0	-8.8	2.1	2.5	3.0
Return on capital employed	23.7	7.0	-2.0	5.1	7.0	3.2
Return on equity (2)	40.1	12.8	-3.7	12.8	11.6	3.3
<u>Efficiency (ratios)</u>						
Receivable turnover	11.08	7.33	5.53	7.98	6.89	5.58
Inventory turnover	8.53	3.44	1.93	3.40	3.44	3.80
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.61	2.12	1.38	2.29	2.02	1.67
Debt to equity	0.05	0.47	2.04	0.19	0.76	1.59
Liabilities to assets	0.42	0.81	0.94	0.78	0.79	0.68
Interest coverage	5.64	2.59	-0.63	2.92	2.22	2.01

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	64	36
Net profit	64	36
Percentage of firms with zero or negative equity(2)	20	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 138 - Dry goods, wholesale
 SICE Grouping 532

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.5	4.6
Accounts receivable	28.0	35.0
Inventory	32.7	41.7
Capital assets	7.7	3.5
Other assets	1.6	3.5
Total operating assets	80.5	88.3
Investments and accounts with affiliates	5.9	10.9
Portfolio investments and loans with non-affiliates	13.7	0.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.7	23.0
Borrowing:		
Banks	13.8	18.4
Short term paper	0.4	0.1
Mortgages	0.3	1.2
Bonds	0.4	1.5
Other loans	2.9	1.6
Amount owing to affiliates	44.3	16.0
Other liabilities	2.8	6.8
Deferred income tax	0.2	0.1
Total liabilities	87.8	68.7
Shareholders' equity		
Share capital	3.5	11.4
Retained earnings	7.1	18.7
Other surplus	1.5	1.2
Total shareholders' equity	12.2	31.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	83.6	85.8
Current liabilities - % of total assets	54.4	48.2

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	139	- Electrical and electronic household appliances and part, wholesale
SICE Grouping	541	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	523					
<hr/>						
Financial ratios						
<i><u>Profitability (percentages)</u></i>						
Net profit margin	2.4	-0.6	-2.9	-0.8	0.4	0.6
Pretax profit margin	2.6	-0.9	-4.1	-1.0	0.4	0.7
Operating profit margin	3.3	0.9	-3.5	0.8	-0.7	1.9
Gross profit margin	24.8	22.8	21.7	22.8	23.4	23.8
Operating revenue to net operating assets	631.0	340.2	259.9	269.6	340.2	543.9
Return on net operating assets	11.8	3.9	-13.9	2.6	-0.5	10.5
Pretax profit to assets	5.9	-2.1	-9.7	-2.8	0.2	2.9
Return on capital employed	12.0	3.5	-10.2	2.3	2.7	11.1
Return on equity (2)	6.3	-4.1	-17.3	-4.1	0.4	19.0
<i><u>Efficiency (ratios)</u></i>						
Receivable turnover	19.10	8.74	6.80	11.31	7.72	6.76
Inventory turnover	11.49	6.31	3.06	10.22	4.06	6.60
<i><u>Liquidity/Solvency (ratios)</u></i>						
Working capital	2.65	1.74	1.48	1.61	1.74	1.25
Debt to equity	0.05	0.27	1.19	0.24	0.27	0.96
Liabilities to assets	0.34	0.51	0.80	0.59	0.42	0.84
Interest coverage	4.88	1.28	-3.00	0.86	1.72	1.34

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	63	37
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	17	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	139 - Electrical and electronic household appliances and part, wholesale
SICE Grouping	541

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.1	4.5
Accounts receivable	27.0	39.8
Inventory	32.9	33.0
Capital assets	9.5	5.5
Other assets	2.6	2.8
Total operating assets	86.1	85.6
Investments and accounts with affiliates	10.8	12.2
Portfolio investments and loans with non-affiliates	3.0	2.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	25.2	32.1
Borrowing:		
Banks	12.9	14.6
Short term paper	0.0	0.1
Mortgages	0.3	2.3
Bonds	0.0	1.0
Other loans	4.2	2.7
Amount owing to affiliates	18.8	28.9
Other liabilities	5.1	3.8
Deferred income tax	-0.1	-0.1
Total liabilities	66.5	85.5
Shareholders' equity		
Share capital	1.4	6.7
Retained earnings	31.0	4.2
Other surplus	1.2	3.6
Total shareholders' equity	33.5	14.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	81.4	86.8
Current liabilities - % of total assets	41.4	74.3

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 140 - Household furniture, wholesale
SICE Grouping 542

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	353					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	4.8	-3.8	-8.3	-7.6	-2.5	...
Pretax profit margin	5.2	-4.4	-9.8	-8.8	-2.9	...
Operating profit margin	6.3	-1.3	-8.8	-1.1	-1.6	...
Gross profit margin	30.0	25.4	24.9	...	24.7	...
Operating revenue to net operating assets	389.1	229.7	183.6	202.9	373.5	...
Return on net operating assets	12.3	-3.7	-17.0	-3.2	-8.5	...
Pretax profit to assets	4.1	-8.3	-31.1	-9.3	-10.1	...
Return on capital employed	7.5	-4.4	-20.9	-4.4	-6.6	...
Return on equity (2)	...	-5.0	-17.9	...
<i>Efficiency (ratios)</i>						
Receivable turnover	26.07	11.54	6.46	11.36	10.42	...
Inventory turnover	...	5.16	4.32	...
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.53	2.18	1.00	2.70	1.00	...
Debt to equity	0.05	0.11	3.33	0.11	0.05	...
Liabilities to assets	0.18	0.77	0.97	0.31	0.78	...
Interest coverage	...	-2.94	-2.38	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	25	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 140 - Household furniture, wholesale
 SICE Grouping 542

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	24.9	-
Accounts receivable	25.4	-
Inventory	25.2	-
Capital assets	15.3	-
Other assets	3.6	-
Total operating assets	94.4	-
Investments and accounts with affiliates	4.2	-
Portfolio investments and loans with non-affiliates	1.4	-
Total assets	100.0	-
Liabilities		
Accounts payable	14.5	-
Borrowing:		
Banks	24.2	-
Short term paper	0.1	-
Mortgages	0.3	-
Bonds	1.6	-
Other loans	7.1	-
Amount owing to affiliates	14.5	-
Other liabilities	1.9	-
Deferred income tax	0.0	-
Total liabilities	64.3	-
Shareholders' equity		
Share capital	5.4	-
Retained earnings	30.3	-
Other surplus	0.0	-
Total shareholders' equity	35.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	78.0	-
Current liabilities - % of total assets	40.7	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

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Industry 141 - Household furnishings, wholesale
SICE Grouping 543

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	912					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.0	0.4	-4.6	-0.9	0.5	-0.3
Pretax profit margin	4.9	0.5	-5.4	-0.9	0.6	-0.3
Operating profit margin	7.9	1.3	-3.8	-0.1	1.4	1.6
Gross profit margin	28.7	25.5	23.0	24.8	25.5	26.2
Operating revenue to net operating assets	529.9	175.1	144.6	160.7	175.1	289.8
Return on net operating assets	12.5	3.2	-5.5	3.2	3.2	4.2
Pretax profit to assets	8.4	0.8	-7.5	-4.0	1.3	-0.4
Return on capital employed	9.3	2.1	-6.0	-3.1	3.7	5.2
Return on equity (2)	9.9	5.4	-13.4	-2.8	5.4	3.2
<u>Efficiency (ratios)</u>						
Receivable turnover	16.43	10.17	4.18	11.66	7.54	4.88
Inventory turnover	11.56	5.29	1.39	8.30	2.16	2.85
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.00	1.71	1.03	1.64	1.86	1.54
Debt to equity	0.05	0.43	3.01	0.15	0.75	1.28
Liabilities to assets	0.28	0.63	0.93	0.60	0.60	0.76
Interest coverage	2.88	0.75	-3.00	-2.33	1.42	0.40

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	28	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	141 - Household furnishings, wholesale
SICE Grouping	543

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.6	3.6
Accounts receivable	23.4	31.0
Inventory	41.7	42.6
Capital assets	15.2	7.4
Other assets	4.3	3.7
Total operating assets	90.1	88.2
Investments and accounts with affiliates	6.1	10.5
Portfolio investments and loans with non-affiliates	3.8	1.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.5	24.0
Borrowing:		
Banks	18.7	23.5
Short term paper	0.3	0.4
Mortgages	5.9	2.6
Bonds	3.6	0.5
Other loans	3.1	2.4
Amount owing to affiliates	18.2	14.1
Other liabilities	3.8	4.1
Deferred income tax	0.0	0.1
Total liabilities	74.2	71.7
Shareholders' equity		
Share capital	1.9	13.7
Retained earnings	23.8	13.5
Other surplus	0.0	1.1
Total shareholders' equity	25.8	28.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	77.6	81.4
Current liabilities - % of total assets	45.0	54.5

Small and Medium Firms

Financial Performance Indicators for Canadian Business

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Industry 142 - Motor vehicles, wholesale
SICE Grouping 551

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	778					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.5	0.8	-0.4	-0.1	1.5	0.5
Pretax profit margin	4.4	0.9	-0.4	0.1	2.0	0.6
Operating profit margin	4.5	1.7	-1.6	-1.8	2.4	1.3
Gross profit margin	21.0	18.5	16.2	15.4	18.7	17.2
Operating revenue to net operating assets	636.4	357.8	218.1	158.8	420.3	580.6
Return on net operating assets	19.8	9.8	-5.0	-2.7	13.7	5.6
Pretax profit to assets	11.2	1.7	-1.8	-0.7	5.5	3.0
Return on capital employed	15.7	10.2	1.6	3.3	12.0	6.9
Return on equity (2)	23.4	10.4	-0.3	0.6	12.7	9.0
<u>Efficiency (ratios)</u>						
Receivable turnover	18.27	8.69	5.61	7.91	8.86	19.98
Inventory turnover	22.31	6.81	3.79	10.63	6.34	5.38
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.45	1.65	1.08	1.44	1.68	1.13
Debt to equity	0.21	0.55	2.45	0.25	0.61	2.03
Liabilities to assets	0.43	0.73	0.94	0.70	0.73	0.80
Interest coverage	5.99	1.85	-0.94	-0.72	2.20	2.26

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	69	31
Net profit	71	29
Percentage of firms with zero or negative equity(2)	14	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	142 - Motor vehicles, wholesale
SICE Grouping	551

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.6	3.0
Accounts receivable	21.4	20.1
Inventory	32.0	45.2
Capital assets	18.6	22.9
Other assets	4.0	3.1
Total operating assets	86.5	94.2
Investments and accounts with affiliates	9.2	3.8
Portfolio investments and loans with non-affiliates	4.3	2.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.0	22.2
Borrowing:		
Banks	14.9	25.6
Short term paper	0.2	1.3
Mortgages	2.3	1.8
Bonds	1.6	8.1
Other loans	6.8	16.1
Amount owing to affiliates	12.9	4.4
Other liabilities	3.4	2.4
Deferred income tax	-0.2	1.5
Total liabilities	60.9	83.4
Shareholders' equity		
Share capital	7.1	3.5
Retained earnings	28.1	13.0
Other surplus	3.9	0.2
Total shareholders' equity	39.1	16.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	71.5	71.4
Current liabilities - % of total assets	41.5	66.4

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 143 - Motor vehicle parts and accessories, wholesale
SICE Grouping 552

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	2,280					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.8	-0.2	-3.2	-1.9	1.0	1.7
Pretax profit margin	4.2	0.1	-3.9	-2.0	1.1	2.2
Operating profit margin	5.2	1.1	-3.7	-1.3	2.3	2.7
Gross profit margin	21.6	15.6	13.6	15.1	15.7	16.9
Operating revenue to net operating assets	430.1	316.7	209.9	297.3	324.5	265.3
Return on net operating assets	16.8	3.2	-8.7	-5.3	7.6	8.9
Pretax profit to assets	7.6	0.1	-8.1	-4.0	2.7	4.4
Return on capital employed	14.5	3.8	-7.8	-2.3	7.0	7.5
Return on equity (2)	17.5	2.9	-11.9	-6.5	7.0	9.6
<u>Efficiency (ratios)</u>						
Receivable turnover	16.82	10.73	7.42	13.08	9.27	5.75
Inventory turnover	6.52	4.56	3.25	5.25	4.47	3.71
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.66	1.54	0.98	1.24	1.74	1.85
Debt to equity	0.05	0.63	1.88	0.83	0.49	0.68
Liabilities to assets	0.48	0.74	0.97	0.87	0.64	0.68
Interest coverage	2.87	0.85	-1.85	-0.63	1.54	3.03

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	68	32
Pretax profit	63	37
Net profit	62	38
Percentage of firms with zero or negative equity(2)	17	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	143 - Motor vehicle parts and accessories, wholesale
SICE Grouping	552

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.8	7.9
Accounts receivable	23.2	25.4
Inventory	32.6	34.3
Capital assets	20.5	9.7
Other assets	3.0	9.2
Total operating assets	87.0	86.6
Investments and accounts with affiliates	9.3	8.2
Portfolio investments and loans with non-affiliates	3.7	5.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.8	21.2
Borrowing:		
Banks	16.6	16.2
Short term paper	0.1	0.1
Mortgages	3.2	0.8
Bonds	0.9	1.3
Other loans	6.0	6.3
Amount owing to affiliates	15.3	17.9
Other liabilities	1.2	3.2
Deferred income tax	0.1	0.0
Total liabilities	66.2	67.1
Shareholders' equity		
Share capital	4.2	3.3
Retained earnings	29.3	25.7
Other surplus	0.4	3.9
Total shareholders' equity	33.8	32.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	68.7	70.7
Current liabilities - % of total assets	42.5	45.6

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 144 - Metal and metal products, wholesale
SICE Grouping 561

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	517					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.0	0.7	-42.2	-41.5	1.4	-0.2
Pretax profit margin	5.1	0.9	-42.8	-41.8	1.9	-0.2
Operating profit margin	7.5	2.7	-47.1	-44.8	3.6	1.2
Gross profit margin	31.2	28.6	27.0	...	28.6	26.9
Operating revenue to net operating assets	498.9	352.3	244.5	...	449.3	292.5
Return on net operating assets	26.6	12.4	-20.6	...	21.6	7.1
Pretax profit to assets	11.8	2.0	-50.0	-50.0	4.5	-0.5
Return on capital employed	20.2	6.2	-21.3	-15.8	9.2	7.2
Return on equity (2)	32.1	11.2	4.9	...	11.2	4.7
<u>Efficiency (ratios)</u>						
Receivable turnover	20.13	9.49	5.87	...	7.17	5.93
Inventory turnover	12.44	8.82	4.61	...	8.82	4.39
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.54	0.92	0.94	0.78	1.25	1.18
Debt to equity	0.05	0.28	0.66	...	0.47	1.45
Liabilities to assets	0.44	0.59	1.50	1.50	0.58	0.72
Interest coverage	7.94	4.46	1.55	...	3.94	0.92

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 144 - Metal and metal products, wholesale

SICE Grouping 561

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.2	1.6
Accounts receivable	24.9	27.8
Inventory	25.6	25.7
Capital assets	20.0	18.9
Other assets	2.5	7.9
Total operating assets	82.2	81.9
Investments and accounts with affiliates	17.1	15.2
Portfolio investments and loans with non-affiliates	0.7	3.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	30.6	18.1
Borrowing:		
Banks	9.3	37.8
Short term paper	0.2	0.8
Mortgages	3.8	2.0
Bonds	2.5	8.6
Other loans	2.9	4.2
Amount owing to affiliates	18.1	7.8
Other liabilities	3.0	5.9
Deferred income tax	0.6	0.0
Total liabilities	71.0	85.2
Shareholders' equity		
Share capital	11.8	14.0
Retained earnings	14.6	0.8
Other surplus	2.5	-
Total shareholders' equity	29.0	14.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	70.4	62.8
Current liabilities - % of total assets	59.6	45.8

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	145 - Hardware and plumbing, heating and air conditioning equipment and supplies
SICE Grouping	562

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 2,129

Financial ratios

Profitability (percentages)

Net profit margin	2.9	1.0	-0.9	0.2	0.7	1.2
Pretax profit margin	3.5	1.0	-1.1	0.2	0.8	1.6
Operating profit margin	3.8	1.4	-2.6	0.5	2.2	2.2
Gross profit margin	28.5	26.8	24.1	26.2	27.3	27.3
Operating revenue to net operating assets	631.2	384.6	252.4	270.1	440.8	359.0
Return on net operating assets	23.3	5.9	-4.1	2.1	10.6	8.4
Pretax profit to assets	8.1	2.2	-1.1	1.0	1.9	2.7
Return on capital employed	17.1	4.4	-1.7	2.7	7.3	7.3
Return on equity (2)	17.2	2.6	-2.0	-1.4	8.5	8.7

Efficiency (ratios)

Receivable turnover	16.32	8.27	6.92	13.22	8.02	8.09
Inventory turnover	9.15	4.37	2.91	3.39	4.81	4.07

Liquidity/Solvency (ratios)

Working capital	5.01	2.41	1.19	3.12	1.84	1.44
Debt to equity	0.05	0.32	1.13	0.05	0.49	1.47
Liabilities to assets	0.27	0.63	0.88	0.54	0.63	0.72
Interest coverage	6.70	2.50	0.88	1.75	2.24	1.85

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	63	37
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	21	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	145 - Hardware and plumbing, heating and air conditioning equipment and supplies
SICE Grouping	562

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.7	5.1
Accounts receivable	28.8	31.4
Inventory	35.0	40.4
Capital assets	11.8	10.9
Other assets	1.9	4.2
Total operating assets	85.2	92.0
Investments and accounts with affiliates	7.8	6.8
Portfolio investments and loans with non-affiliates	7.0	1.2
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.8	28.2
Borrowing:		
Banks	11.0	18.0
Short term paper	0.2	1.9
Mortgages	0.8	1.3
Bonds	2.2	5.9
Other loans	3.1	4.6
Amount owing to affiliates	14.2	11.2
Other liabilities	2.3	0.8
Deferred income tax	0.1	0.2
Total liabilities	54.6	72.0
Shareholders' equity		
Share capital	3.6	8.8
Retained earnings	41.8	19.0
Other surplus	0.0	0.2
Total shareholders' equity	45.4	28.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	80.1	81.8
Current liabilities - % of total assets	39.2	56.2

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	146 - Lumber and building materials, wholesale
SICE Grouping	563

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	3,170					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.1	0.4	-2.9	-0.5	0.4	0.7
Pretax profit margin	3.6	0.5	-3.9	-0.3	0.5	1.0
Operating profit margin	4.9	1.2	-2.8	-0.1	1.3	1.9
Gross profit margin	20.0	17.9	15.6	18.5	17.6	17.7
Operating revenue to net operating assets	598.5	352.7	189.2	291.5	375.8	401.2
Return on net operating assets	16.2	3.6	-6.6	-0.2	5.5	7.5
Pretax profit to assets	8.8	1.3	-6.6	0.4	1.3	2.5
Return on capital employed	14.2	5.7	-4.4	4.1	5.8	7.3
Return on equity (2)	17.3	3.4	-9.3	2.2	3.4	8.6
<u>Efficiency (ratios)</u>						
Receivable turnover	20.23	9.53	6.24	5.66	9.88	7.64
Inventory turnover	8.20	4.59	3.02	2.96	5.20	5.03
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.71	1.56	0.97	1.27	1.58	1.46
Debt to equity	0.05	0.51	2.07	0.37	0.43	1.26
Liabilities to assets	0.38	0.73	0.98	0.88	0.69	0.73
Interest coverage	3.42	1.26	-1.08	2.06	1.06	2.06

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	23	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 146 - Lumber and building materials, wholesale**SICE Grouping** 563

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.7	2.5
Accounts receivable	21.8	31.3
Inventory	31.4	34.8
Capital assets	23.0	16.5
Other assets	3.7	2.6
Total operating assets	87.7	87.6
Investments and accounts with affiliates	5.8	6.6
Portfolio investments and loans with non-affiliates	6.5	5.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.9	21.0
Borrowing:		
Banks	20.8	23.6
Short term paper	0.4	0.3
Mortgages	1.5	2.3
Bonds	4.0	3.0
Other loans	7.0	7.3
Amount owing to affiliates	25.0	13.7
Other liabilities	2.5	1.6
Deferred income tax	0.1	0.3
Total liabilities	80.3	72.9
Shareholders' equity		
Share capital	5.3	7.0
Retained earnings	13.9	19.1
Other surplus	0.5	1.0
Total shareholders' equity	19.7	27.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	69.6	75.1
Current liabilities - % of total assets	47.4	51.2

Small and Medium Firms

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Industry 147 - Farm machinery, equipment and supplies, wholesale
SICE Grouping 571

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	1,679					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.2	0.8	-1.9	-1.7	1.3	1.5
Pretax profit margin	3.9	0.9	-2.3	-1.7	1.5	1.9
Operating profit margin	4.7	2.2	-1.3	0.1	2.6	2.2
Gross profit margin	24.2	21.1	15.8	23.7	21.6	20.8
Operating revenue to net operating assets	512.7	297.9	198.6	265.4	320.8	448.9
Return on net operating assets	14.9	7.2	-1.2	4.9	8.8	11.8
Pretax profit to assets	7.3	2.3	-5.0	-2.9	4.2	5.6
Return on capital employed	13.9	7.1	0.5	3.3	7.6	9.9
Return on equity (2)	22.6	8.2	-2.4	6.6	8.8	16.3
<u>Efficiency (ratios)</u>						
Receivable turnover	21.60	13.29	8.38	12.04	15.20	19.06
Inventory turnover	5.24	2.97	1.76	3.41	4.00	3.62
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.56	1.36	1.05	1.29	1.38	1.35
Debt to equity	0.05	0.78	2.38	0.21	1.05	1.06
Liabilities to assets	0.44	0.74	0.96	0.71	0.74	0.75
Interest coverage	4.22	1.54	-0.14	0.67	2.01	4.31

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	77	23
Pretax profit	67	33
Net profit	67	33
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 147 - Farm machinery, equipment and supplies, wholesale
SICE Grouping 571

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.6	4.5
Accounts receivable	17.7	16.3
Inventory	51.6	59.8
Capital assets	16.6	14.4
Other assets	2.0	2.3
Total operating assets	94.5	97.3
Investments and accounts with affiliates	3.4	1.3
Portfolio investments and loans with non-affiliates	2.1	1.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.4	28.7
Borrowing:		
Banks	23.0	15.8
Short term paper	0.2	0.4
Mortgages	2.1	1.9
Bonds	2.0	4.3
Other loans	12.1	11.1
Amount owing to affiliates	14.0	13.8
Other liabilities	1.8	3.2
Deferred income tax	0.2	0.2
Total liabilities	75.8	79.3
Shareholders' equity		
Share capital	3.8	1.6
Retained earnings	19.9	19.1
Other surplus	0.4	0.1
Total shareholders' equity	24.2	20.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	79.0	84.0
Current liabilities - % of total assets	52.3	57.6

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	148 - Construction, forestry and mining machinery, equipment and supplies
SICE Grouping	572

Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million	
Quartile Boundary (1)			Median			
Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Q3	Q2	Q1				
75%	50%	25%				

Number of firms in the group 665

Financial ratios

Profitability (percentages)

Net profit margin	6.3	1.6	-2.6	1.4	2.0	1.4
Pretax profit margin	6.8	1.8	-2.9	1.2	2.6	1.8
Operating profit margin	9.3	2.5	-0.1	2.1	3.4	1.8
Gross profit margin	27.7	23.1	20.9	25.9	23.2	24.8
Operating revenue to net operating assets	540.3	302.2	177.9	313.7	240.4	338.2
Return on net operating assets	14.7	6.8	0.7	6.1	6.9	8.1
Pretax profit to assets	13.1	3.3	-5.2	1.5	3.2	4.0
Return on capital employed	27.0	5.5	0.9	5.5	5.1	9.4
Return on equity (2)	58.7	16.1	-3.8	17.7	14.5	12.9

Efficiency (ratios)

Receivable turnover	11.67	7.73	5.54	6.18	7.88	6.00
Inventory turnover	4.93	2.96	2.00	3.20	3.80	3.70

Liquidity/Solvency (ratios)

Working capital	2.04	1.36	1.00	1.23	1.35	1.63
Debt to equity	0.14	0.76	2.22	0.50	1.05	1.48
Liabilities to assets	0.40	0.74	0.96	0.67	0.77	0.83
Interest coverage	5.50	1.37	0.03	1.00	2.45	3.50

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	69	31
Pretax profit	65	35
Net profit	65	35
Percentage of firms with zero or negative equity(2)	15	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

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Industry	148 - Construction, forestry and mining machinery, equipment and supplies
SICE Grouping	572

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.9	4.0
Accounts receivable	21.6	35.4
Inventory	28.2	37.2
Capital assets	24.9	15.5
Other assets	1.1	3.5
Total operating assets	84.8	95.6
Investments and accounts with affiliates	14.1	2.6
Portfolio investments and loans with non-affiliates	1.2	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	25.6	26.9
Borrowing:		
Banks	18.8	14.5
Short term paper	0.0	0.3
Mortgages	1.4	1.5
Bonds	0.1	2.7
Other loans	7.8	5.1
Amount owing to affiliates	27.6	17.2
Other liabilities	3.7	4.0
Deferred income tax	0.3	1.1
Total liabilities	85.4	73.2
Shareholders' equity		
Share capital	13.1	9.7
Retained earnings	-5.9	15.5
Other surplus	7.5	1.5
Total shareholders' equity	14.6	26.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.6	81.8
Current liabilities - % of total assets	43.4	49.5

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	149	- Industrial machinery, equipment and supplies, wholesale
SICE Grouping	573	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,328					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	3.4	0.5	-2.0	-1.1	0.7	1.1
Pretax profit margin	4.2	0.8	-2.2	-1.1	1.0	1.3
Operating profit margin	5.3	1.1	-2.0	0.7	1.8	2.2
Gross profit margin	25.0	21.1	12.7	23.9	21.7	20.6
Operating revenue to net operating assets	455.3	291.8	187.2	277.3	299.3	383.9
Return on net operating assets	13.1	5.6	-2.9	1.7	7.1	7.0
Pretax profit to assets	7.8	1.9	-4.5	-1.4	2.3	3.6
Return on capital employed	10.9	3.5	-2.3	0.8	6.5	6.7
Return on equity (2)	16.3	4.6	-4.1	1.4	6.5	8.0
<i>Efficiency (ratios)</i>						
Receivable turnover	9.30	7.16	5.10	7.53	6.88	6.28
Inventory turnover	7.60	4.70	3.03	5.80	4.90	5.40
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.22	1.82	1.23	2.12	1.79	1.66
Debt to equity	0.05	0.25	1.15	0.05	0.45	0.60
Liabilities to assets	0.35	0.61	0.97	0.61	0.61	0.63
Interest coverage	3.81	1.44	-0.86	0.79	1.83	2.58

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

24

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	149 - Industrial machinery, equipment and supplies, wholesale
SICE Grouping	573

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.0	4.5
Accounts receivable	28.4	35.9
Inventory	31.7	32.8
Capital assets	16.7	14.1
Other assets	3.1	4.9
Total operating assets	87.8	92.1
Investments and accounts with affiliates	8.3	4.6
Portfolio investments and loans with non-affiliates	3.8	3.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.1	22.3
Borrowing:		
Banks	13.4	14.3
Short term paper	0.2	0.2
Mortgages	2.1	0.5
Bonds	1.7	5.5
Other loans	4.3	4.6
Amount owing to affiliates	17.7	14.4
Other liabilities	2.4	3.6
Deferred income tax	0.6	1.2
Total liabilities	64.4	66.5
Shareholders' equity		
Share capital	4.4	7.9
Retained earnings	30.8	24.7
Other surplus	0.4	0.8
Total shareholders' equity	35.6	33.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	75.8	76.3
Current liabilities - % of total assets	43.3	44.9

Industry	150	- Electrical and electronic machinery, equipment and supplies, wholesale
SICE Grouping	574	

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	4,155					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	2.7	0.1	-4.8	-2.1	0.4	1.1
Pretax profit margin	3.4	0.1	-5.0	-2.4	0.7	1.4
Operating profit margin	4.6	0.6	-4.3	-0.9	1.0	1.4
Gross profit margin	52.9	38.2	24.4	38.1	42.2	25.8
Operating revenue to net operating assets	653.5	417.0	258.1	440.1	344.7	423.0
Return on net operating assets	14.2	4.3	-23.3	-13.0	7.8	7.3
Pretax profit to assets	8.1	0.2	-16.6	-7.1	1.5	4.1
Return on capital employed	12.6	3.3	-19.3	-12.9	7.3	9.2
Return on equity (2)	21.0	3.6	-20.7	-0.6	6.5	16.0
<i>Efficiency (ratios)</i>						
Receivable turnover	14.07	7.65	5.29	8.80	7.40	7.53
Inventory turnover	8.98	4.73	2.19	6.64	4.36	5.49
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.49	1.49	1.02	1.52	1.40	1.52
Debt to equity	0.05	0.30	1.74	0.13	0.42	0.60
Liabilities to assets	0.40	0.74	1.09	0.74	0.73	0.66
Interest coverage	5.00	1.00	-3.50	-2.39	2.16	3.66

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	20	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	150 - Electrical and electronic machinery, equipment and supplies, wholesale
SICE Grouping	574

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.8	5.6
Accounts receivable	30.4	37.7
Inventory	21.3	24.9
Capital assets	10.6	11.5
Other assets	3.1	7.4
Total operating assets	72.2	87.1
Investments and accounts with affiliates	6.2	10.6
Portfolio investments and loans with non-affiliates	21.5	2.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.0	28.1
Borrowing:		
Banks	12.1	12.1
Short term paper	0.1	0.3
Mortgages	1.1	1.7
Bonds	1.4	2.3
Other loans	4.6	5.6
Amount owing to affiliates	36.8	17.9
Other liabilities	2.2	5.7
Deferred income tax	0.3	0.2
Total liabilities	81.6	73.9
Shareholders' equity		
Share capital	8.8	31.7
Retained earnings	7.5	-7.3
Other surplus	2.1	1.6
Total shareholders' equity	18.4	26.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	82.5	77.2
Current liabilities - % of total assets	64.2	55.4

Industry	151 - Other machinery, equipment and supplies, wholesale
SICE Grouping	579

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	4,516					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.2	1.0	-3.1	1.2	0.8	0.8
Pretax profit margin	5.4	1.2	-3.8	1.8	0.9	1.1
Operating profit margin	6.8	2.1	-2.3	2.1	1.7	1.9
Gross profit margin	34.7	30.1	25.2	28.9	27.6	29.3
Operating revenue to net operating assets	628.3	320.7	205.4	299.0	341.3	321.8
Return on net operating assets	18.1	6.5	-6.7	6.3	6.6	7.5
Pretax profit to assets	9.1	2.0	-7.2	1.8	1.9	2.6
Return on capital employed	15.3	6.1	-3.9	7.2	5.4	6.4
Return on equity (2)	22.3	7.2	-8.2	9.6	7.0	7.8
<u>Efficiency (ratios)</u>						
Receivable turnover	16.06	9.58	6.46	10.94	7.99	6.10
Inventory turnover	8.10	4.10	2.40	3.80	5.40	5.10
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.76	1.50	1.00	1.38	1.62	1.57
Debt to equity	0.05	0.59	2.09	0.63	0.58	0.68
Liabilities to assets	0.49	0.74	0.96	0.79	0.69	0.65
Interest coverage	5.42	1.20	-1.38	1.00	1.58	1.98

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	19	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	151 - Other machinery, equipment and supplies, wholesale
SICE Grouping	579

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.9	3.8
Accounts receivable	24.7	30.7
Inventory	29.6	33.8
Capital assets	18.5	11.2
Other assets	3.3	6.5
Total operating assets	85.0	86.0
Investments and accounts with affiliates	9.8	9.6
Portfolio investments and loans with non-affiliates	5.2	4.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.4	23.4
Borrowing:		
Banks	17.3	12.5
Short term paper	0.1	0.5
Mortgages	3.1	0.9
Bonds	1.6	2.0
Other loans	4.4	2.6
Amount owing to affiliates	20.8	17.0
Other liabilities	3.6	7.8
Deferred income tax	0.3	0.4
Total liabilities	72.6	67.0
Shareholders' equity		
Share capital	4.6	15.7
Retained earnings	21.5	16.6
Other surplus	1.2	0.7
Total shareholders' equity	27.4	33.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	70.1	75.5
Current liabilities - % of total assets	46.6	51.9

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 152 - Waste materials, wholesale
SICE Grouping 591

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	1,025					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.4	3.2	-0.8	3.1	1.5	0.5
Pretax profit margin	4.2	3.4	-0.9	2.1	1.9	1.4
Operating profit margin	4.6	3.4	-0.7	1.9	3.2	2.7
Gross profit margin	29.6	28.7	25.9	28.7	28.0	27.2
Operating revenue to net operating assets	572.1	383.9	173.3	511.0	246.6	537.8
Return on net operating assets	28.2	7.0	-2.4	8.1	7.0	13.3
Pretax profit to assets	21.1	6.7	-2.7	12.3	2.5	3.7
Return on capital employed	18.7	5.6	-0.9	6.2	4.6	7.5
Return on equity (2)	19.2	4.9	-18.2	2.7	5.6	9.4
<u>Efficiency (ratios)</u>						
Receivable turnover	19.31	8.68	7.44	12.93	8.68	9.38
Inventory turnover	50.00	14.04	5.60	13.94	6.42	9.75
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.22	1.09	0.65	0.89	1.13	1.48
Debt to equity	0.14	1.04	2.09	1.16	0.32	0.10
Liabilities to assets	0.52	0.70	0.93	0.65	0.53	0.44
Interest coverage	6.05	1.96	-0.30	0.69	3.32	3.28

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	80	20
Net profit	80	20

Percentage of firms with zero or negative equity(2) 14

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	153 - Paper and paper products, wholesale
SICE Grouping	592

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.0	3.5
Accounts receivable	47.5	36.1
Inventory	27.4	37.0
Capital assets	6.6	8.3
Other assets	5.8	4.6
Total operating assets	93.3	89.4
Investments and accounts with affiliates	6.4	4.6
Portfolio investments and loans with non-affiliates	0.3	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	26.8	27.6
Borrowing:		
Banks	16.7	24.8
Short term paper	0.1	0.7
Mortgages	0.3	0.9
Bonds	1.4	2.8
Other loans	2.9	5.5
Amount owing to affiliates	34.5	12.9
Other liabilities	2.6	5.0
Deferred income tax	0.0	0.0
Total liabilities	85.2	80.1
Shareholders' equity		
Share capital	2.6	1.9
Retained earnings	12.2	16.3
Other surplus	0.0	1.6
Total shareholders' equity	14.8	19.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	86.4	81.8
Current liabilities - % of total assets	65.8	61.3

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Industry 154 - Agricultural supplies, wholesale
SICE Grouping 593

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	335					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	4.2	1.7	-1.4	1.1	1.4	0.8
Pretax profit margin	5.0	2.2	-1.7	1.7	1.6	0.9
Operating profit margin	5.0	1.9	-1.7	-4.2	2.4	1.7
Gross profit margin	27.3	25.2	23.0	21.8	25.5	25.3
Operating revenue to net operating assets	747.8	405.7	145.8	379.8	384.9	426.8
Return on net operating assets	16.4	8.6	-5.2	2.6	12.6	9.9
Pretax profit to assets	9.5	3.9	-5.2	0.7	6.0	3.7
Return on capital employed	13.8	9.2	1.5	3.7	11.0	8.8
Return on equity (2)	22.5	10.3	1.8	4.3	11.5	6.4
<i>Efficiency (ratios)</i>						
Receivable turnover	22.27	10.59	4.40	14.98	10.22	10.56
Inventory turnover	12.94	5.41	4.15	4.72	10.71	6.54
<i>Liquidity/Solvency (ratios)</i>						
Working capital	1.66	1.33	1.01	1.11	1.50	1.26
Debt to equity	0.27	0.95	2.48	0.32	1.51	1.50
Liabilities to assets	0.42	0.72	0.85	0.67	0.68	0.70
Interest coverage	5.25	2.79	-0.26	-0.67	2.97	2.37

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	62	38
Net profit	62	38

Percentage of firms with zero or negative equity(2)

19

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three. 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Revenue under \$25 million, Reference Year 1993

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Industry	154 - Agricultural supplies, wholesale
SICE Grouping	593

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.0	2.3
Accounts receivable	26.6	21.8
Inventory	17.5	30.6
Capital assets	26.4	17.3
Other assets	3.9	5.7
Total operating assets	85.3	77.8
Investments and accounts with affiliates	9.0	5.6
Portfolio investments and loans with non-affiliates	5.7	16.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.5	22.4
Borrowing:		
Banks	18.4	19.0
Short term paper	0.5	0.5
Mortgages	5.2	1.9
Bonds	4.8	6.7
Other loans	4.1	4.0
Amount owing to affiliates	8.5	9.6
Other liabilities	3.3	1.9
Deferred income tax	0.2	2.0
Total liabilities	68.5	68.1
Shareholders' equity		
Share capital	4.6	8.1
Retained earnings	26.0	20.1
Other surplus	0.9	3.7
Total shareholders' equity	31.5	31.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.0	57.8
Current liabilities - % of total assets	48.5	48.7

Industry	155 - Toys, amusement and sporting goods, wholesale
SICE Grouping	594

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	698					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	1.3	-0.5	-7.3	-5.1	0.7	0.4
Pretax profit margin	2.3	-0.6	-8.5	-5.1	0.8	0.6
Operating profit margin	4.6	1.7	-7.6	0.3	3.0	2.0
Gross profit margin	32.1	30.3	24.6	30.2	31.9	31.3
Operating revenue to net operating assets	390.9	284.3	178.6	187.2	312.1	209.4
Return on net operating assets	10.4	5.5	-19.4	3.4	5.6	2.8
Pretax profit to assets	3.6	-0.6	-17.3	-14.1	2.5	0.6
Return on capital employed	8.6	5.8	-16.1	4.3	6.7	3.3
Return on equity (2)	10.2	3.9	-10.1	2.4	5.4	3.3
<u>Efficiency (ratios)</u>						
Receivable turnover	11.46	8.77	5.84	7.67	10.56	4.00
Inventory turnover	8.58	3.19	2.16	...	2.93	3.70
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.95	1.67	1.05	1.50	2.18	1.27
Debt to equity	0.05	0.33	1.41	0.78	0.23	1.70
Liabilities to assets	0.33	0.72	1.03	0.76	0.55	0.68
Interest coverage	2.24	1.63	0.81	...	2.55	0.37

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	70	30
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

22

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	155 - Toys, amusement and sporting goods, wholesale
SICE Grouping	594

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.3	4.3
Accounts receivable	24.2	38.8
Inventory	40.0	32.5
Capital assets	11.0	9.5
Other assets	4.8	8.1
Total operating assets	92.3	93.2
Investments and accounts with affiliates	6.9	6.8
Portfolio investments and loans with non-affiliates	0.8	0.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.0	17.7
Borrowing:		
Banks	12.7	28.7
Short term paper	0.2	1.3
Mortgages	0.4	0.6
Bonds	2.0	3.8
Other loans	3.3	2.3
Amount owing to affiliates	24.6	12.3
Other liabilities	3.9	0.9
Deferred income tax	0.0	0.0
Total liabilities	69.1	67.7
Shareholders' equity		
Share capital	1.8	30.7
Retained earnings	28.5	1.6
Other surplus	0.5	-
Total shareholders' equity	30.9	32.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	85.3	78.6
Current liabilities - % of total assets	47.3	59.5

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Industry	156	- Photographic equipment and musical instruments and supplies, wholesale
SICE Grouping	595	

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	173					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	-1.8	1.5	1.5
Pretax profit margin	...	-2.3	2.0	1.8
Operating profit margin	...	-0.1	2.1	3.2
Gross profit margin	39.3	30.9	17.3	...	30.9	26.6
Operating revenue to net operating assets	...	376.2	376.2	298.2
Return on net operating assets	...	7.3	7.3	15.6
Pretax profit to assets	...	-4.5	-0.2	3.9
Return on capital employed	13.6	9.2	-25.1	...	9.2	7.5
Return on equity (2)	...	7.8	11.4	30.6
<u>Efficiency (ratios)</u>						
Receivable turnover	...	6.61	7.51	6.95
Inventory turnover	...	6.19	10.74	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.97	1.10	0.95	...	1.81	1.26
Debt to equity	0.27	0.55	3.62	...	0.55	3.42
Liabilities to assets	0.49	0.56	0.94	...	0.51	0.89
Interest coverage	...	-0.07	-0.07	2.74

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	156 - Photographic equipment and musical instruments and supplies, wholesale
SICE Grouping	595

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.0	4.1
Accounts receivable	37.2	27.0
Inventory	28.2	56.6
Capital assets	9.2	4.5
Other assets	6.5	3.7
Total operating assets	86.1	95.8
Investments and accounts with affiliates	13.1	4.2
Portfolio investments and loans with non-affiliates	0.7	-
Total assets	100.0	100.0
Liabilities		
Accounts payable	31.2	27.2
Borrowing:		
Banks	14.8	12.8
Short term paper	0.2	2.9
Mortgages	0.4	0.9
Bonds	-	5.3
Other loans	2.3	2.5
Amount owing to affiliates	15.8	19.5
Other liabilities	7.4	3.4
Deferred income tax	-3.8	-0.1
Total liabilities	68.3	74.4
Shareholders' equity		
Share capital	11.8	6.3
Retained earnings	19.8	19.3
Other surplus	0.1	0.1
Total shareholders' equity	31.7	25.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	76.9	94.9
Current liabilities - % of total assets	56.6	62.7

Industry	157 - Jewellery and watches, wholesale
SICE Grouping	596

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	518					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	3.9	-0.3	-2.1	-1.3	0.7	0.6
Pretax profit margin	4.9	-0.3	-2.0	-1.3	0.9	0.7
Operating profit margin	6.3	1.4	-3.3	-4.5	4.6	0.7
Gross profit margin	31.4	28.0	24.8	24.7	30.1	27.4
Operating revenue to net operating assets	323.1	257.9	165.1	217.1	204.5	392.4
Return on net operating assets	14.5	4.1	-6.1	-13.6	11.7	1.1
Pretax profit to assets	4.4	-0.5	-6.5	-9.0	1.7	1.8
Return on capital employed	15.5	2.0	-5.0	-13.8	6.8	3.4
Return on equity (2)	2.0	-2.7	-4.4	...	3.6	5.1
<i>Efficiency (ratios)</i>						
Receivable turnover	15.52	10.76	6.77	12.34	5.46	4.89
Inventory turnover	3.12	2.32	1.04	1.71	1.96	2.51
<i>Liquidity/Solvency (ratios)</i>						
Working capital	19.89	1.43	1.13	2.59	1.30	1.69
Debt to equity	0.05	0.05	2.07	0.05	0.05	1.37
Liabilities to assets	0.42	0.88	1.08	0.87	1.01	0.68
Interest coverage	6.75	1.17	-1.29	-0.85	1.25	-0.51

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	71	29
Pretax profit	62	38
Net profit	62	38
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 157 - Jewellery and watches, wholesale

SICE Grouping 596

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	9.0
Accounts receivable	26.0	34.7
Inventory	43.8	38.5
Capital assets	5.5	13.9
Other assets	2.8	0.5
Total operating assets	85.1	96.6
Investments and accounts with affiliates	10.1	0.4
Portfolio investments and loans with non-affiliates	4.9	3.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.7	27.6
Borrowing:		
Banks	18.1	15.6
Short term paper	0.2	0.2
Mortgages	1.6	0.4
Bonds	4.3	2.0
Other loans	4.2	1.0
Amount owing to affiliates	32.9	24.4
Other liabilities	1.8	3.0
Deferred income tax	0.1	0.1
Total liabilities	83.9	74.3
Shareholders' equity		
Share capital	2.9	15.1
Retained earnings	13.3	10.6
Other surplus	0.0	-
Total shareholders' equity	16.1	25.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	80.5	84.8
Current liabilities - % of total assets	47.9	53.2

Industry	158 - Industrial and household chemicals wholesale
SICE Grouping	597

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	364					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	10.3	0.9	-7.7	-0.1	2.6	1.2
Pretax profit margin	13.6	1.2	-9.3	-0.1	3.4	1.5
Operating profit margin	13.7	1.3	-7.3	1.1	2.9	1.7
Gross profit margin	38.4	30.3	24.5	30.0	31.8	30.5
Operating revenue to net operating assets	696.9	295.2	256.5	260.9	322.6	468.2
Return on net operating assets	50.0	8.5	-18.6	4.7	13.4	11.7
Pretax profit to assets	20.3	0.6	-17.4	0.3	5.6	3.9
Return on capital employed	20.6	5.7	-21.5	4.0	6.1	9.0
Return on equity (2)	62.0	4.5	-75.0	-0.6	12.4	20.1
<i>Efficiency (ratios)</i>						
Receivable turnover	13.43	9.54	5.87	9.99	6.69	7.05
Inventory turnover	16.67	6.53	4.00	9.56	6.04	8.51
<i>Liquidity/Solvency (ratios)</i>						
Working capital	1.95	1.27	0.84	0.89	1.74	1.26
Debt to equity	0.42	0.80	1.43	0.71	0.60	0.23
Liabilities to assets	0.40	0.54	0.94	0.52	0.54	0.66
Interest coverage	24.13	1.00	-4.65	0.83	3.65	2.23

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	75	25
Pretax profit	70	30
Net profit	70	30
Percentage of firms with zero or negative equity(2)	16	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	158 - Industrial and household chemicals wholesale
SICE Grouping	597

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.9	9.3
Accounts receivable	20.6	34.4
Inventory	20.0	27.3
Capital assets	15.7	15.8
Other assets	4.6	1.9
Total operating assets	69.8	88.6
Investments and accounts with affiliates	17.5	9.9
Portfolio investments and loans with non-affiliates	12.7	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.5	27.1
Borrowing:		
Banks	8.1	16.1
Short term paper	0.1	0.2
Mortgages	2.7	2.0
Bonds	0.8	2.8
Other loans	2.2	3.5
Amount owing to affiliates	21.9	22.0
Other liabilities	2.9	10.1
Deferred income tax	0.1	-0.7
Total liabilities	56.3	83.1
Shareholders' equity		
Share capital	4.3	4.8
Retained earnings	35.9	12.0
Other surplus	3.6	0.1
Total shareholders' equity	43.7	16.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	66.1	78.2
Current liabilities - % of total assets	43.4	56.9

Industry	159 - General merchandise, wholesale
SICE Grouping	598

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group		326				
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	3.9	...	-5.6
Pretax profit margin	...	4.6	...	-5.6
Operating profit margin	...	5.2	...	-2.3
Gross profit margin	...	23.9
Operating revenue to net operating assets	...	675.0	...	675.0
Return on net operating assets	...	5.4	...	-1.8
Pretax profit to assets	...	6.1	...	-4.1
Return on capital employed	...	8.4	...	-2.8
Return on equity (2)	...	30.4
<u>Efficiency (ratios)</u>						
Receivable turnover	...	9.13
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	1.15	...	0.74
Debt to equity	...	0.05
Liabilities to assets	...	0.89	...	0.72
Interest coverage

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

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Industry	159 - General merchandise, wholesale
SICE Grouping	598

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.7	-
Accounts receivable	11.6	-
Inventory	17.7	-
Capital assets	27.3	-
Other assets	0.9	-
Total operating assets	71.3	-
Investments and accounts with affiliates	12.1	-
Portfolio investments and loans with non-affiliates	16.6	-
Total assets	100.0	-
Liabilities		
Accounts payable	19.1	-
Borrowing:		
Banks	18.6	-
Short term paper	0.1	-
Mortgages	2.8	-
Bonds	0.9	-
Other loans	11.2	-
Amount owing to affiliates	16.8	-
Other liabilities	7.9	-
Deferred income tax	-	-
Total liabilities	77.4	-
Shareholders' equity		
Share capital	0.1	-
Retained earnings	22.6	-
Other surplus	-	-
Total shareholders' equity	22.6	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	72.1	-
Current liabilities - % of total assets	42.5	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 160 - Other products n.e.c., wholesale
SICE Grouping 599

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	6,073					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	5.6	0.8	-2.8	0.1	1.0	0.9
Pretax profit margin	5.7	0.9	-3.0	0.1	1.2	1.2
Operating profit margin	6.9	1.7	-2.2	1.5	2.0	1.3
Gross profit margin	28.6	25.1	22.0	24.3	25.1	24.9
Operating revenue to net operating assets	894.7	351.0	170.0	340.8	349.8	433.7
Return on net operating assets	29.6	6.9	-7.7	5.0	7.0	9.1
Pretax profit to assets	14.2	2.1	-8.7	0.7	3.7	2.5
Return on capital employed	24.1	6.5	-7.0	6.9	6.4	7.7
Return on equity (2)	32.3	7.7	-14.9	6.3	7.7	8.6
<u>Efficiency (ratios)</u>						
Receivable turnover	17.62	10.54	6.42	11.81	8.00	7.25
Inventory turnover	19.33	6.08	2.54	6.96	5.43	5.87
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.63	1.24	0.62	0.88	1.54	1.25
Debt to equity	0.05	0.43	1.72	0.25	0.50	0.67
Liabilities to assets	0.48	0.79	1.08	0.88	0.75	0.72
Interest coverage	5.00	1.07	-1.20	0.88	2.73	2.26

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	61	39
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

27

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Industry 160 - Other products n.e.c., wholesale

SICE Grouping 599

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.2	4.9
Accounts receivable	25.0	33.2
Inventory	27.6	26.2
Capital assets	18.7	17.5
Other assets	2.3	6.3
Total operating assets	83.8	88.1
Investments and accounts with affiliates	10.6	6.0
Portfolio investments and loans with non-affiliates	5.6	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.0	31.5
Borrowing:		
Banks	16.6	12.6
Short term paper	0.1	0.4
Mortgages	4.0	3.5
Bonds	1.4	4.9
Other loans	5.6	2.8
Amount owing to affiliates	20.3	16.1
Other liabilities	3.0	5.4
Deferred income tax	-0.4	0.5
Total liabilities	73.7	77.7
Shareholders' equity		
Share capital	9.8	13.3
Retained earnings	15.2	8.2
Other surplus	1.2	0.8
Total shareholders' equity	26.3	22.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	69.7	72.0
Current liabilities - % of total assets	48.7	58.1

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 161 - Food stores
SICE Grouping 601

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	13,255					

Financial ratios

Profitability (percentages)

Net profit margin	2.2	0.3	-2.4	-0.7	0.8	0.3
Pretax profit margin	3.0	0.6	-2.4	-1.0	0.9	0.4
Operating profit margin	3.4	1.1	-1.5	-0.3	1.6	0.7
Gross profit margin	43.2	39.7	20.4	41.6	21.9	20.2
Operating revenue to net operating assets	1030.3	513.1	282.3	403.4	629.7	1666.4
Return on net operating assets	18.8	5.3	-11.0	-0.5	9.2	12.1
Pretax profit to assets	13.6	2.4	-10.4	-2.3	4.2	2.7
Return on capital employed	19.8	7.1	-6.1	3.2	8.9	8.3
Return on equity (2)	33.4	9.4	-8.7	4.8	10.0	12.1

Efficiency (ratios)

Receivable turnover
Inventory turnover	21.04	11.49	6.49	7.95	13.15	21.25

Liquidity/Solvency (ratios)

Working capital	3.02	1.35	0.77	1.42	1.27	1.15
Debt to equity	0.05	0.15	1.17	0.05	0.46	0.38
Liabilities to assets	0.35	0.77	1.12	0.96	0.71	0.82
Interest coverage	3.72	1.32	-0.64	0.91	1.81	1.58

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	70	30
Pretax profit	64	36
Net profit	63	37
Percentage of firms with zero or negative equity(2)	25	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 161 - Food stores
SICE Grouping 601

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.1	11.2
Accounts receivable	6.5	7.7
Inventory	20.6	24.9
Capital assets	40.9	37.5
Other assets	5.8	4.5
Total operating assets	87.8	85.7
Investments and accounts with affiliates	6.8	8.4
Portfolio investments and loans with non-affiliates	5.4	5.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.6	30.5
Borrowing:		
Banks	14.5	20.8
Short term paper	0.3	1.4
Mortgages	7.4	4.8
Bonds	3.4	15.3
Other loans	7.8	10.1
Amount owing to affiliates	18.0	14.4
Other liabilities	3.0	1.6
Deferred income tax	0.2	0.2
Total liabilities	72.0	99.1
Shareholders' equity		
Share capital	8.3	4.8
Retained earnings	18.7	-4.0
Other surplus	0.9	0.2
Total shareholders' equity	28.0	0.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	45.8	52.6
Current liabilities - % of total assets	33.0	54.7

Industry	162 - Prescription drugs and patent medicine stores
SICE Grouping	603

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	3,303					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	5.0	2.4	0.3	3.2	2.0	0.6
Pretax profit margin	6.1	2.7	0.3	1.8	2.8	0.7
Operating profit margin	6.4	3.5	0.7	2.7	3.5	1.0
Gross profit margin	29.2	27.2	25.1	25.0	27.2	25.4
Operating revenue to net operating assets	697.5	481.6	278.0	197.4	585.6	1613.5
Return on net operating assets	26.5	14.0	6.1	5.1	16.4	17.5
Pretax profit to assets	15.6	6.9	1.1	1.9	7.9	4.9
Return on capital employed	20.6	12.3	5.7	7.6	12.9	13.7
Return on equity (2)	28.9	13.4	5.3	12.9	15.8	19.8
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	26.60	15.70	11.48	27.54	30.00
Inventory turnover	6.04	4.58	3.59	3.13	4.82	6.50
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.21	1.97	1.19	2.66	1.89	1.22
Debt to equity	0.09	0.42	2.06	0.31	0.45	0.78
Liabilities to assets	0.28	0.50	0.83	0.56	0.47	0.80
Interest coverage	11.36	3.58	1.26	1.28	4.82	4.03

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	84	16
Pretax profit	84	16
Net profit	84	16

Percentage of firms with zero or negative equity(2)

9

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 162 - Prescription drugs and patent medicine stores

SICE Grouping 603

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.1	2.8
Accounts receivable	14.2	16.1
Inventory	41.9	58.5
Capital assets	13.6	8.7
Other assets	5.3	3.7
Total operating assets	84.1	89.8
Investments and accounts with affiliates	7.6	7.0
Portfolio investments and loans with non-affiliates	8.3	3.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	27.6	44.7
Borrowing:		
Banks	10.9	14.9
Short term paper	0.2	0.3
Mortgages	1.9	1.1
Bonds	3.1	3.9
Other loans	4.4	4.2
Amount owing to affiliates	7.0	5.0
Other liabilities	1.5	2.3
Deferred income tax	0.0	0.2
Total liabilities	56.7	76.6
Shareholders' equity		
Share capital	1.7	1.6
Retained earnings	40.9	21.5
Other surplus	0.8	0.3
Total shareholders' equity	43.3	23.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	72.2	80.5
Current liabilities - % of total assets	41.6	64.1

Industry	163 - Shoe stores
SICE Grouping	611

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	983					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.3	1.5	-0.6	-0.2	2.7	...
Pretax profit margin	4.4	1.7	-0.6	-0.2	3.5	...
Operating profit margin	6.5	4.1	1.1	3.9	4.1	...
Gross profit margin	40.0	38.2	36.0	38.1	38.2	...
Operating revenue to net operating assets	283.4	202.8	164.8	171.5	243.2	...
Return on net operating assets	15.0	7.5	3.5	5.4	13.1	...
Pretax profit to assets	7.1	2.8	-1.3	-0.4	6.8	...
Return on capital employed	12.2	7.5	3.8	6.1	12.2	...
Return on equity (2)	...	5.5	...	2.7	11.8	...
<u>Efficiency (ratios)</u>						
Receivable turnover	...	30.00	15.22	...
Inventory turnover	2.57	1.34	1.12	1.23	2.43	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.67	2.09	1.15	2.09	1.59	...
Debt to equity	...	0.23	0.07	...
Liabilities to assets	0.23	0.71	0.97	0.63	0.71	...
Interest coverage	2.63	1.06	0.48	0.59	2.20	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	85	15
Pretax profit	74	26
Net profit	74	26
Percentage of firms with zero or negative equity(2)	21	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	163 - Shoe stores
SICE Grouping	611

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.8	-
Accounts receivable	5.2	-
Inventory	56.1	-
Capital assets	13.7	-
Other assets	1.7	-
Total operating assets	88.6	-
Investments and accounts with affiliates	1.3	-
Portfolio investments and loans with non-affiliates	10.1	-
Total assets	100.0	-
Liabilities		
Accounts payable	22.7	-
Borrowing:		
Banks	9.0	-
Short term paper	0.2	-
Mortgages	1.5	-
Bonds	2.6	-
Other loans	3.2	-
Amount owing to affiliates	19.1	-
Other liabilities	0.9	-
Deferred income tax	0.2	-
Total liabilities	59.4	-
Shareholders' equity		
Share capital	0.7	-
Retained earnings	39.9	-
Other surplus	-	-
Total shareholders' equity	40.6	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	84.1	-
Current liabilities - % of total assets	42.5	-

Industry	164 - Men's clothing stores
SICE Grouping	612

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,313					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	5.3	0.5	-4.6	-0.1
Pretax profit margin	6.3	0.5	-4.6	-0.1
Operating profit margin	8.4	2.6	-6.8	2.7
Gross profit margin	37.6	34.1	28.0	34.1
Operating revenue to net operating assets	...	383.1	...	411.8
Return on net operating assets	...	10.4	...	39.3
Pretax profit to assets	19.1	0.7	-9.8	-0.1
Return on capital employed	27.5	8.3	-8.7	38.8
Return on equity (2)	...	1.7	...	-0.1
<i>Efficiency (ratios)</i>						
Receivable turnover	...	11.43
Inventory turnover	...	3.28	...	3.28
<i>Liquidity/Solvency (ratios)</i>						
Working capital	1.80	1.10	0.73	0.88
Debt to equity	...	0.06	...	0.10
Liabilities to assets	0.55	0.92	1.44	0.92
Interest coverage	...	1.21	...	1.02

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	69	31
Pretax profit	63	37
Net profit	63	37
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 164 - Men's clothing stores

SICE Grouping 612

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	-
Accounts receivable	10.2	-
Inventory	50.5	-
Capital assets	18.0	-
Other assets	1.4	-
Total operating assets	91.1	-
Investments and accounts with affiliates	8.3	-
Portfolio investments and loans with non-affiliates	0.7	-
Total assets	100.0	-
Liabilities		
Accounts payable	40.2	-
Borrowing:		
Banks	7.7	-
Short term paper	0.2	-
Mortgages	5.8	-
Bonds	2.9	-
Other loans	3.3	-
Amount owing to affiliates	20.7	-
Other liabilities	4.6	-
Deferred income tax	-0.1	-
Total liabilities	85.3	-
Shareholders' equity		
Share capital	1.1	-
Retained earnings	13.6	-
Other surplus	-	-
Total shareholders' equity	14.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	73.0	-
Current liabilities - % of total assets	55.9	-

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Industry 165 - Women's clothing stores
SICE Grouping 613

Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
Quartile Boundary (1)			Median		Median
Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
Q3 75%	Q2 50%	Q1 25%			

Number of firms in the group 3,182

Financial ratios

Profitability (percentages)

Net profit margin	3.4	-0.5	-3.1	0.9	-2.2	...
Pretax profit margin	3.7	-0.5	-3.6	1.0	-2.2	...
Operating profit margin	5.2	2.5	-2.2	2.5	0.2	...
Gross profit margin	36.3	34.1	31.9	34.1	32.2	...
Operating revenue to net operating assets	641.8	287.4	155.7	237.2	467.2	...
Return on net operating assets	17.3	8.6	-5.2	8.6	1.3	...
Pretax profit to assets	9.8	-1.2	-8.4	2.7	-5.0	...
Return on capital employed	18.8	7.4	-6.2	8.8	1.1	...
Return on equity (2)	19.5	-0.2	-36.9	3.6	-4.3	...

Efficiency (ratios)

Receivable turnover
Inventory turnover	4.80	2.08	1.68	1.97	2.59	...

Liquidity/Solvency (ratios)

Working capital	3.07	1.32	0.90	1.32	1.19	...
Debt to equity	0.05	0.12	2.63	0.09	0.47	...
Liabilities to assets	0.63	0.93	1.48	0.91	0.84	...
Interest coverage	1.80	0.86	-2.08	1.00	-0.65	...

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	64	36
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 165 - Women's clothing stores

SICE Grouping 613

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.9	-
Accounts receivable	5.4	-
Inventory	46.0	-
Capital assets	17.1	-
Other assets	2.9	-
Total operating assets	85.3	-
Investments and accounts with affiliates	8.8	-
Portfolio investments and loans with non-affiliates	5.9	-
Total assets	100.0	-
Liabilities		
Accounts payable	26.0	-
Borrowing:		
Banks	17.4	-
Short term paper	0.1	-
Mortgages	3.3	-
Bonds	1.1	-
Other loans	4.4	-
Amount owing to affiliates	25.6	-
Other liabilities	6.0	-
Deferred income tax	-0.1	-
Total liabilities	83.8	-
Shareholders' equity		
Share capital	2.6	-
Retained earnings	13.6	-
Other surplus	-	-
Total shareholders' equity	16.2	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	74.7	-
Current liabilities - % of total assets	44.7	-

Small and Medium Firms

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Industry 166 - Clothing stores n.e.c.
SICE Grouping 614

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	1,527					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	2.2	-0.3	-9.4	-0.1	-0.4	...
Pretax profit margin	2.8	-0.4	-9.4	-0.2	-0.4	...
Operating profit margin	3.0	0.8	-7.2	1.9	0.5	...
Gross profit margin	34.5	33.3	27.8	33.9	32.8	...
Operating revenue to net operating assets	439.6	242.1	161.9	188.5	450.3	...
Return on net operating assets	11.0	3.7	-17.2	3.7	5.9	...
Pretax profit to assets	4.5	-0.8	-17.9	-0.1	-1.4	...
Return on capital employed	11.0	4.8	-12.6	3.9	9.1	...
Return on equity (2)	15.0	6.7	1.0	5.5	5.3	...
<u>Efficiency (ratios)</u>						
Receivable turnover
Inventory turnover	2.82	2.15	1.05	1.36	2.82	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.67	1.23	0.68	1.80	0.89	...
Debt to equity	0.05	0.05	0.96	0.05	0.09	...
Liabilities to assets	0.74	1.00	1.09	1.03	0.82	...
Interest coverage	3.54	0.79	-2.82	0.96	-0.89	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	65	35
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	166 - Clothing stores n.e.c.
SICE Grouping	614

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	17.4	-
Accounts receivable	3.3	-
Inventory	49.1	-
Capital assets	21.5	-
Other assets	2.4	-
Total operating assets	93.7	-
Investments and accounts with affiliates	6.1	-
Portfolio investments and loans with non-affiliates	0.1	-
Total assets	100.0	-
Liabilities		
Accounts payable	35.5	-
Borrowing:		
Banks	9.4	-
Short term paper	0.2	-
Mortgages	6.9	-
Bonds	2.2	-
Other loans	1.3	-
Amount owing to affiliates	35.3	-
Other liabilities	0.5	-
Deferred income tax	-	-
Total liabilities	91.3	-
Shareholders' equity		
Share capital	4.6	-
Retained earnings	1.3	-
Other surplus	2.8	-
Total shareholders' equity	8.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	71.1	-
Current liabilities - % of total assets	52.6	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 167 - Fabric and yarn stores

SICE Grouping 615

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	432					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	-0.6
Pretax profit margin	...	-0.5
Operating profit margin	...	1.0
Gross profit margin	...	33.5
Operating revenue to net operating assets	...	124.1
Return on net operating assets	...	1.5
Pretax profit to assets	...	-0.5
Return on capital employed	...	1.7
Return on equity (2)
<u>Efficiency (ratios)</u>						
Receivable turnover
Inventory turnover	...	1.14
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	4.11
Debt to equity
Liabilities to assets	...	0.32
Interest coverage	...	0.93

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 167 - Fabric and yarn stores

SICE Grouping 615

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	20.5	-
Accounts receivable	6.9	-
Inventory	63.8	-
Capital assets	5.9	-
Other assets	1.4	-
Total operating assets	98.4	-
Investments and accounts with affiliates	-	-
Portfolio investments and loans with non-affiliates	1.6	-
Total assets	100.0	-
Liabilities		
Accounts payable	14.9	-
Borrowing:		
Banks	23.0	-
Short term paper	0.0	-
Mortgages	0.0	-
Bonds	0.1	-
Other loans	13.2	-
Amount owing to affiliates	15.5	-
Other liabilities	0.7	-
Deferred income tax	0.0	-
Total liabilities	67.5	-
Shareholders' equity		
Share capital	2.4	-
Retained earnings	30.1	-
Other surplus	-	-
Total shareholders' equity	32.5	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	93.1	-
Current liabilities - % of total assets	37.7	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 168 - Household furniture stores
SICE Grouping 621

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	2,201					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	4.5	0.5	-7.4	0.6	-0.1	1.9
Pretax profit margin	4.4	0.5	-7.9	0.7	0.1	2.6
Operating profit margin	6.3	2.3	-3.5	2.5	0.8	3.2
Gross profit margin	34.7	33.2	29.6	33.3	32.7	34.3
Operating revenue to net operating assets	559.6	348.6	190.5	288.0	384.0	402.3
Return on net operating assets	15.2	4.1	-10.7	4.1	4.8	10.0
Pretax profit to assets	9.0	0.9	-14.3	1.5	0.4	4.9
Return on capital employed	14.6	5.6	-5.0	5.6	4.5	8.5
Return on equity (2)	32.2	6.3	-3.4	11.7	1.3	8.7
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	20.00	12.34	16.36	22.93	30.00
Inventory turnover	7.43	3.38	2.17	2.79	3.34	3.22
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.08	1.42	0.79	0.94	1.73	1.56
Debt to equity	0.05	0.66	1.57	0.79	0.52	1.04
Liabilities to assets	0.53	0.72	0.96	0.90	0.67	0.50
Interest coverage	4.66	1.00	...	1.14	0.97	2.26

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	66	34
Pretax profit	66	34
Net profit	66	34
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 168 - Household furniture stores
SICE Grouping 621

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.3	4.0
Accounts receivable	11.5	12.4
Inventory	37.9	42.6
Capital assets	30.4	17.0
Other assets	2.8	3.3
Total operating assets	87.8	79.3
Investments and accounts with affiliates	7.5	3.6
Portfolio investments and loans with non-affiliates	4.7	17.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.9	23.3
Borrowing:		
Banks	16.3	10.4
Short term paper	0.3	0.2
Mortgages	6.2	7.5
Bonds	3.2	2.5
Other loans	8.2	2.8
Amount owing to affiliates	16.5	10.0
Other liabilities	2.8	3.8
Deferred income tax	0.0	0.7
Total liabilities	72.4	61.3
Shareholders' equity		
Share capital	4.5	5.9
Retained earnings	21.6	32.6
Other surplus	1.5	0.3
Total shareholders' equity	27.6	38.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.5	77.8
Current liabilities - % of total assets	38.4	49.1

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 169 - Appliance, television, radio and stereo stores
SICE Grouping 622

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	4,361					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	2.4	-0.1	-4.0	-1.1	0.3	0.5
Pretax profit margin	2.7	0.1	-4.6	-1.7	0.3	0.6
Operating profit margin	3.7	0.9	-3.9	0.6	1.5	1.2
Gross profit margin	35.1	32.8	30.1	32.8	32.9	32.9
Operating revenue to net operating assets	582.3	335.8	207.5	335.8	351.8	539.0
Return on net operating assets	15.7	3.5	-10.2	1.3	6.8	10.8
Pretax profit to assets	7.4	-0.1	-12.6	-4.5	1.2	2.1
Return on capital employed	16.3	3.5	-11.0	1.4	8.8	7.3
Return on equity (2)	15.8	2.2	-16.0	1.4	3.5	8.1
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	19.93	11.46	14.87	24.54	14.91
Inventory turnover	7.48	4.46	2.85	4.77	3.97	5.53
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.89	1.72	0.82	1.54	1.72	1.12
Debt to equity	0.05	0.23	1.15	0.16	0.31	0.19
Liabilities to assets	0.36	0.67	1.08	0.69	0.63	0.76
Interest coverage	2.00	1.00	-1.69	0.90	1.29	2.21

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	63	37
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	26	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 169 - Appliance, television, radio and stereo stores
SICE Grouping 622

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.6	3.6
Accounts receivable	12.1	30.7
Inventory	35.6	40.0
Capital assets	20.6	10.5
Other assets	3.0	1.7
Total operating assets	79.0	86.4
Investments and accounts with affiliates	14.1	10.2
Portfolio investments and loans with non-affiliates	7.0	3.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.2	35.4
Borrowing:		
Banks	13.7	12.1
Short term paper	0.2	0.4
Mortgages	4.4	1.0
Bonds	2.1	4.5
Other loans	4.7	2.6
Amount owing to affiliates	18.0	30.8
Other liabilities	2.9	3.3
Deferred income tax	0.2	-0.2
Total liabilities	68.4	89.8
Shareholders' equity		
Share capital	6.8	7.8
Retained earnings	24.3	2.4
Other surplus	0.5	-
Total shareholders' equity	31.6	10.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	64.7	79.5
Current liabilities - % of total assets	38.5	79.7

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 170 - Household furnishings stores

SICE Grouping 623

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
	Q3	Q2	Q1			
	75%	50%	25%			

Number of firms in the group 2,212

Financial ratios

Profitability (percentages)

Net profit margin	2.6	0.8	-2.3	0.6	1.1	1.9
Pretax profit margin	3.5	0.9	-2.3	0.7	1.5	2.2
Operating profit margin	4.2	2.2	-0.7	1.9	1.5	3.9
Gross profit margin	35.1	33.6	32.1	33.9	33.2	34.8
Operating revenue to net operating assets	1007.0	430.0	281.5	566.1	362.8	443.8
Return on net operating assets	30.2	7.4	1.9	7.3	7.5	19.6
Pretax profit to assets	9.7	2.3	-7.3	2.1	3.1	6.6
Return on capital employed	33.9	8.7	2.3	7.9	8.5	17.1
Return on equity (2)	27.4	13.6	2.8	22.3	11.7	25.9

Efficiency (ratios)

Receivable turnover	30.00	14.43	7.98	20.50	11.19	9.14
Inventory turnover	9.80	5.07	2.49	4.55	4.54	4.20

Liquidity/Solvency (ratios)

Working capital	2.49	1.42	0.92	1.29	1.57	1.45
Debt to equity	0.05	0.05	0.76	0.05	0.32	1.65
Liabilities to assets	0.54	0.89	1.24	1.04	0.54	0.74
Interest coverage	4.06	1.73	-0.25	1.54	2.06	1.62

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	76	24
Pretax profit	71	29
Net profit	69	31

Percentage of firms with zero or negative equity(2) 30

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 170 - Household furnishings stores

SICE Grouping 623

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.1	3.7
Accounts receivable	18.2	25.7
Inventory	38.4	46.6
Capital assets	20.7	12.3
Other assets	2.4	3.1
Total operating assets	90.6	91.3
Investments and accounts with affiliates	8.0	5.1
Portfolio investments and loans with non-affiliates	1.3	3.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	28.7	39.4
Borrowing:		
Banks	15.7	18.5
Short term paper	0.2	0.2
Mortgages	2.6	0.3
Bonds	2.2	2.0
Other loans	3.6	1.8
Amount owing to affiliates	22.3	15.3
Other liabilities	5.1	5.8
Deferred income tax	-0.3	0.5
Total liabilities	80.1	83.6
Shareholders' equity		
Share capital	0.4	20.8
Retained earnings	19.5	-8.6
Other surplus	-	4.3
Total shareholders' equity	19.9	16.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	74.3	77.9
Current liabilities - % of total assets	53.1	66.4

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 171 - Automobile dealers
SICE Grouping 631

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	4,121					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	1.9	0.3	-2.6	0.9	0.2	0.3
Pretax profit margin	2.3	0.4	-2.8	0.8	0.2	0.4
Operating profit margin	3.7	1.0	-1.7	1.5	0.7	1.0
Gross profit margin	17.4	15.6	14.3	16.0	15.4	15.6
Operating revenue to net operating assets	794.8	410.5	208.9	305.0	536.7	401.6
Return on net operating assets	12.6	5.4	-4.3	5.8	4.0	3.9
Pretax profit to assets	7.6	1.2	-5.9	2.0	0.7	1.2
Return on capital employed	12.8	5.2	-1.4	5.3	4.9	4.1
Return on equity (2)	25.2	4.2	-4.3	5.3	4.0	5.1
<u>Efficiency (ratios)</u>						
Receivable turnover
Inventory turnover	9.43	5.68	3.61	5.50	5.85	4.66
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.42	1.51	1.03	1.68	1.36	1.17
Debt to equity	0.05	0.61	2.72	0.26	0.84	2.69
Liabilities to assets	0.49	0.80	1.01	0.81	0.77	0.80
Interest coverage	3.47	1.24	-0.47	1.81	1.08	1.47

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	68	32
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	22	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 171 - Automobile dealers

SICE Grouping 631

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.6	2.8
Accounts receivable	7.9	10.4
Inventory	41.2	60.4
Capital assets	26.2	19.8
Other assets	3.2	2.1
Total operating assets	87.0	95.6
Investments and accounts with affiliates	6.3	3.4
Portfolio investments and loans with non-affiliates	6.6	1.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	11.5	7.7
Borrowing:		
Banks	26.0	31.5
Short term paper	0.6	3.8
Mortgages	4.0	2.1
Bonds	5.0	8.6
Other loans	13.1	23.9
Amount owing to affiliates	15.9	5.6
Other liabilities	2.4	1.7
Deferred income tax	0.3	0.4
Total liabilities	78.7	85.4
Shareholders' equity		
Share capital	5.7	4.2
Retained earnings	14.7	9.6
Other surplus	0.8	0.8
Total shareholders' equity	21.3	14.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	65.2	75.5
Current liabilities - % of total assets	46.6	63.8

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	172 - Recreational vehicle dealers
SICE Grouping	632

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,302					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	1.7	0.4	-3.2	-3.6	0.7	1.3
Pretax profit margin	2.1	0.3	-3.6	-3.1	0.8	1.6
Operating profit margin	4.6	1.3	-2.4	0.3	2.3	3.4
Gross profit margin	28.9	27.2	25.0	26.5	27.3	28.1
Operating revenue to net operating assets	578.0	379.8	153.2	198.2	416.0	280.8
Return on net operating assets	17.2	7.1	-5.4	4.2	8.1	10.4
Pretax profit to assets	4.4	0.8	-7.4	-5.1	1.6	3.3
Return on capital employed	16.3	9.8	-2.5	6.1	9.1	9.4
Return on equity (2)	19.3	5.6	-5.2	0.4	7.2	9.8
<i>Efficiency (ratios)</i>						
Receivable turnover
Inventory turnover	5.33	2.78	1.90	2.41	2.98	2.60
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.09	1.31	0.99	1.20	1.33	1.30
Debt to equity	0.05	0.74	2.38	0.05	0.75	2.18
Liabilities to assets	0.56	0.82	1.01	0.82	0.80	0.75
Interest coverage	2.11	1.14	-0.21	0.24	1.27	1.55

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	75	25
Pretax profit	62	38
Net profit	64	36

Percentage of firms with zero or negative equity(2)

22

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 172 - Recreational vehicle dealers

SICE Grouping 632

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.9	2.5
Accounts receivable	8.2	8.3
Inventory	54.9	57.4
Capital assets	21.6	19.6
Other assets	1.4	2.4
Total operating assets	92.2	90.3
Investments and accounts with affiliates	7.1	4.5
Portfolio investments and loans with non-affiliates	0.7	5.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.5	16.9
Borrowing:		
Banks	26.8	30.7
Short term paper	2.6	3.6
Mortgages	2.6	2.8
Bonds	1.6	1.3
Other loans	11.9	15.8
Amount owing to affiliates	14.5	3.3
Other liabilities	3.8	1.7
Deferred income tax	0.1	1.2
Total liabilities	82.4	77.2
Shareholders' equity		
Share capital	2.6	4.9
Retained earnings	14.4	17.0
Other surplus	0.6	0.9
Total shareholders' equity	17.6	22.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	71.9	68.8
Current liabilities - % of total assets	57.0	56.9

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Industry 173 - Gasoline service stations

SICE Grouping 633

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	5,121					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	2.0	-0.1	-2.2	-2.1	0.2	0.4
Pretax profit margin	2.1	-0.2	-2.4	-2.4	0.2	0.4
Operating profit margin	3.0	0.7	-1.3	-0.9	0.9	1.2
Gross profit margin	20.4	18.9	17.6	17.9	18.9	19.2
Operating revenue to net operating assets	1451.2	615.0	305.8	354.1	846.9	763.0
Return on net operating assets	16.1	5.4	-8.1	-3.0	7.4	9.6
Pretax profit to assets	7.9	-0.6	-11.9	-5.1	1.6	2.3
Return on capital employed	16.4	6.3	-4.8	3.0	6.9	7.4
Return on equity (2)	17.7	3.5	-16.0	-5.1	4.8	8.5
<i>Efficiency (ratios)</i>						
Receivable turnover
Inventory turnover	37.99	23.03	11.04	14.60	25.84	35.25
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.58	1.40	0.80	1.19	1.44	1.01
Debt to equity	0.05	0.45	2.11	0.33	0.48	0.94
Liabilities to assets	0.39	0.72	0.99	0.75	0.70	0.72
Interest coverage	2.96	1.00	-0.77	0.86	1.00	2.11

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	68	32
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	19	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 173 - Gasoline service stations
 SICE Grouping 633

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.9	7.8
Accounts receivable	9.9	10.7
Inventory	15.9	12.3
Capital assets	45.6	48.6
Other assets	3.3	6.5
Total operating assets	85.5	85.9
Investments and accounts with affiliates	9.6	11.6
Portfolio investments and loans with non-affiliates	4.9	2.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	14.0	18.8
Borrowing:		
Banks	18.2	23.8
Short term paper	0.1	0.2
Mortgages	9.0	8.6
Bonds	0.9	2.7
Other loans	7.7	9.6
Amount owing to affiliates	13.9	8.3
Other liabilities	3.8	8.5
Deferred income tax	0.2	0.6
Total liabilities	67.8	81.1
Shareholders' equity		
Share capital	3.0	3.6
Retained earnings	28.9	14.8
Other surplus	0.2	0.4
Total shareholders' equity	32.2	18.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	41.2	38.2
Current liabilities - % of total assets	30.0	42.9

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Industry	174 - Automotive parts and accessories stores
SICE Grouping	634

Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
Quartile Boundary (1)			Median		
Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Q3	Q2	Q1			
75%	50%	25%			

Number of firms in the group	2,379
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Financial ratios

Profitability (percentages)

Net profit margin	3.9	1.8	-3.2	2.4	1.1	0.9
Pretax profit margin	4.6	1.9	-3.2	1.0	1.4	1.2
Operating profit margin	6.1	2.0	-0.7	0.5	2.4	2.0
Gross profit margin	29.4	26.3	24.6	25.3	26.7	40.7
Operating revenue to net operating assets	568.2	335.5	205.4	311.3	354.8	534.1
Return on net operating assets	18.3	8.6	0.9	7.7	8.6	11.2
Pretax profit to assets	11.2	3.3	-6.0	3.5	3.0	4.0
Return on capital employed	19.2	10.0	2.1	9.7	9.3	8.3
Return on equity (2)	22.0	8.7	-5.5	5.6	9.5	8.9

Efficiency (ratios)

Receivable turnover	30.00	15.02	8.07	17.02	10.74	30.00
Inventory turnover	7.50	4.04	2.94	3.78	4.10	3.12

Liquidity/Solvency (ratios)

Working capital	2.76	1.37	0.94	1.49	1.36	1.30
Debt to equity	0.05	0.22	1.61	0.06	0.56	0.86
Liabilities to assets	0.41	0.76	1.07	0.77	0.72	0.72
Interest coverage	4.32	1.36	0.03	1.08	1.36	2.02

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	67	33
Net profit	68	32

Percentage of firms with zero or negative equity(2) 24

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 174 - Automotive parts and accessories stores

SICE Grouping 634

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.7	6.9
Accounts receivable	18.2	4.9
Inventory	34.2	59.0
Capital assets	22.8	17.0
Other assets	2.0	1.9
Total operating assets	81.8	89.7
Investments and accounts with affiliates	8.6	5.2
Portfolio investments and loans with non-affiliates	9.7	5.1
Total assets	100.0	100.0
Liabilities		
Accounts payable	23.7	31.2
Borrowing:		
Banks	18.0	28.1
Short term paper	0.3	0.2
Mortgages	3.7	0.8
Bonds	2.9	2.0
Other loans	6.4	4.7
Amount owing to affiliates	21.7	7.4
Other liabilities	2.8	0.6
Deferred income tax	0.2	0.3
Total liabilities	79.6	75.4
Shareholders' equity		
Share capital	3.7	2.8
Retained earnings	16.4	21.8
Other surplus	0.3	0.0
Total shareholders' equity	20.4	24.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	69.9	74.3
Current liabilities - % of total assets	52.2	58.4

Small and Medium Firms

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Industry 175 - Motor vehicle repair shops

SICE Grouping 635

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	9,486					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.4	0.4	-2.9	-0.6	1.0	...
Pretax profit margin	4.0	0.3	-3.4	-0.8	1.4	...
Operating profit margin	4.9	1.5	-1.5	1.0	2.4	...
Gross profit margin	55.0	52.6	50.8	52.4	53.1	...
Operating revenue to net operating assets	682.5	381.9	218.3	341.7	452.9	...
Return on net operating assets	18.1	6.5	-4.6	4.2	9.6	...
Pretax profit to assets	9.4	0.9	-11.6	-2.2	3.7	...
Return on capital employed	17.5	6.4	-4.3	4.1	9.1	...
Return on equity (2)	22.0	6.0	-12.1	4.6	7.6	...
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	15.77	10.35	15.77	15.55	...
Inventory turnover	15.41	7.89	3.71	7.71	7.89	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.41	1.24	0.80	1.33	1.22	...
Debt to equity	0.05	0.32	1.30	0.29	0.34	...
Liabilities to assets	0.41	0.73	1.03	0.74	0.63	...
Interest coverage	3.58	1.00	-1.01	1.00	1.74	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	69	31
Pretax profit	61	39
Net profit	62	38

Percentage of firms with zero or negative equity(2)

26

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 175 - Motor vehicle repair shops
 SICE Grouping 635

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.9	-
Accounts receivable	16.5	-
Inventory	18.2	-
Capital assets	35.4	-
Other assets	3.2	-
Total operating assets	88.2	-
Investments and accounts with affiliates	7.3	-
Portfolio investments and loans with non-affiliates	4.5	-
Total assets	100.0	-
Liabilities		
Accounts payable	19.2	-
Borrowing:		
Banks	15.1	-
Short term paper	0.2	-
Mortgages	5.0	-
Bonds	1.9	-
Other loans	6.2	-
Amount owing to affiliates	14.9	-
Other liabilities	1.9	-
Deferred income tax	0.2	-
Total liabilities	64.6	-
Shareholders' equity		
Share capital	1.6	-
Retained earnings	32.9	-
Other surplus	0.9	-
Total shareholders' equity	35.4	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	55.5	-
Current liabilities - % of total assets	34.3	-

Industry	176 - Other motor vehicle services
SICE Grouping	639

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,062					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	6.2	2.1	-3.9	3.6	-0.9	...
Pretax profit margin	6.5	2.8	-4.0	4.4	-1.0	...
Operating profit margin	8.1	3.7	-5.7	4.8	1.5	...
Gross profit margin	57.5	54.2	50.7	56.3	52.6	...
Operating revenue to net operating assets	471.4	319.6	166.2	284.8	453.4	...
Return on net operating assets	28.0	8.5	-27.1	6.8	2.7	...
Pretax profit to assets	15.6	2.9	-4.6	6.9	-0.5	...
Return on capital employed	20.2	5.2	-26.0	5.2	2.7	...
Return on equity (2)	29.7	10.8	-10.2	8.0	13.1	...
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	16.37	8.12	12.01	29.74	...
Inventory turnover	21.77	15.20	4.47	9.78	14.44	...
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.89	1.48	0.69	1.58	0.96	...
Debt to equity	0.05	0.22	1.24	0.12	2.21	...
Liabilities to assets	0.34	0.73	1.06	0.65	0.73	...
Interest coverage	6.75	4.44	1.16	4.44	0.93	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	71	29
Pretax profit	68	32
Net profit	68	32
Percentage of firms with zero or negative equity(2)	29	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 176 - Other motor vehicle services

SICE Grouping 639

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.4	-
Accounts receivable	10.8	-
Inventory	7.9	-
Capital assets	47.7	-
Other assets	2.6	-
Total operating assets	84.5	-
Investments and accounts with affiliates	8.6	-
Portfolio investments and loans with non-affiliates	6.9	-
Total assets	100.0	-
Liabilities		
Accounts payable	10.6	-
Borrowing:		
Banks	23.0	-
Short term paper	-	-
Mortgages	6.1	-
Bonds	-	-
Other loans	7.0	-
Amount owing to affiliates	29.8	-
Other liabilities	4.8	-
Deferred income tax	0.0	-
Total liabilities	81.3	-
Shareholders' equity		
Share capital	3.5	-
Retained earnings	14.1	-
Other surplus	1.1	-
Total shareholders' equity	18.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	40.8	-
Current liabilities - % of total assets	29.4	-

Industry	177 - General merchandise stores
SICE Grouping	641

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,446					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	3.4	0.5	-2.1	-0.1	0.8	1.7
Pretax profit margin	3.8	0.6	-2.2	-0.1	0.9	2.2
Operating profit margin	4.1	1.0	-1.1	0.4	1.6	2.5
Gross profit margin	17.4	15.4	14.2	15.0	15.5	16.0
Operating revenue to net operating assets	559.2	413.7	242.8	325.7	464.7	408.7
Return on net operating assets	15.2	5.6	-3.6	2.4	9.0	17.9
Pretax profit to assets	7.2	1.2	-7.3	1.1	3.4	5.3
Return on capital employed	13.4	6.6	-3.1	2.2	8.9	12.1
Return on equity (2)	19.5	9.2	-0.1	6.2	10.0	12.2
<i>Efficiency (ratios)</i>						
Receivable turnover
Inventory turnover	9.44	5.83	3.19	5.73	6.21	6.93
<i>Liquidity/Solvency (ratios)</i>						
Working capital	6.44	2.59	1.10	2.32	2.38	1.20
Debt to equity	0.05	0.29	2.46	0.21	0.26	0.31
Liabilities to assets	0.26	0.71	0.99	0.75	0.65	0.54
Interest coverage	5.00	1.49	-2.19	1.03	1.35	2.77

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	75	25
Pretax profit	70	30
Net profit	70	30
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 177 - General merchandise stores

SICE Grouping 641

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.5	3.2
Accounts receivable	9.5	11.4
Inventory	36.4	30.6
Capital assets	24.8	29.6
Other assets	2.2	2.0
Total operating assets	81.4	76.7
Investments and accounts with affiliates	8.7	13.5
Portfolio investments and loans with non-affiliates	9.9	9.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.3	22.9
Borrowing:		
Banks	12.3	13.8
Short term paper	0.1	0.3
Mortgages	5.3	4.2
Bonds	1.1	3.7
Other loans	6.7	5.9
Amount owing to affiliates	16.7	3.4
Other liabilities	2.5	3.1
Deferred income tax	0.0	0.0
Total liabilities	62.0	57.4
Shareholders' equity		
Share capital	18.6	24.5
Retained earnings	18.0	17.0
Other surplus	1.5	1.1
Total shareholders' equity	38.0	42.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	59.2	47.9
Current liabilities - % of total assets	32.2	39.2

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Industry 178 - Book and stationery stores
SICE Grouping 651

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	898					

Financial ratios

Profitability (percentages)

Net profit margin	6.1	1.2	-4.6	-0.5	1.3	-0.4
Pretax profit margin	7.8	1.3	-5.2	-0.5	1.6	-0.4
Operating profit margin	7.3	1.8	-4.2	1.0	2.2	0.2
Gross profit margin	33.7	30.3	26.5	29.3	30.4	29.3
Operating revenue to net operating assets	660.8	358.1	227.4	277.9	485.5	427.9
Return on net operating assets	21.5	6.6	-15.5	-1.5	11.1	-0.7
Pretax profit to assets	12.4	3.5	-8.8	-2.5	6.4	-1.0
Return on capital employed	24.8	9.0	-8.6	7.4	10.7	1.4
Return on equity (2)	36.9	9.9	-10.9	4.4	16.0	-5.4

Efficiency (ratios)

Receivable turnover	30.00	14.28	8.30	16.82	11.27	26.05
Inventory turnover	5.73	3.20	2.13	2.42	3.93	4.04

Liquidity/Solvency (ratios)

Working capital	3.66	1.79	0.96	3.56	1.53	1.21
Debt to equity	0.05	0.52	1.18	0.54	0.52	0.82
Liabilities to assets	0.35	0.64	0.95	0.68	0.61	0.65
Interest coverage	7.00	0.83	-5.29	0.50	1.98	0.30

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	63	37
Net profit	63	37
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 178 - Book and stationery stores**SICE Grouping** 651

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.0	5.9
Accounts receivable	21.0	14.0
Inventory	37.8	44.0
Capital assets	15.4	22.4
Other assets	4.0	11.8
Total operating assets	89.2	98.0
Investments and accounts with affiliates	6.1	1.0
Portfolio investments and loans with non-affiliates	4.7	1.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	25.2	24.3
Borrowing:		
Banks	15.7	19.9
Short term paper	0.1	0.1
Mortgages	1.7	3.4
Bonds	0.6	1.2
Other loans	4.0	11.3
Amount owing to affiliates	13.2	8.0
Other liabilities	3.8	0.7
Deferred income tax	0.7	-0.1
Total liabilities	64.9	68.8
Shareholders' equity		
Share capital	1.4	2.0
Retained earnings	33.7	20.4
Other surplus	0.0	8.9
Total shareholders' equity	35.1	31.2
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	75.8	68.4
Current liabilities - % of total assets	42.8	40.0

Industry	179 - Florists, lawn and garden centres
SICE Grouping	652

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,251					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	1.8	-1.3	-4.7	-2.2	0.7	...
Pretax profit margin	2.1	-1.4	-5.2	-2.2	0.8	...
Operating profit margin	5.0	0.1	-4.7	-2.0	2.8	...
Gross profit margin	32.0	29.2	26.5	28.8	31.1	...
Operating revenue to net operating assets	521.1	433.8	294.1	406.0	336.8	...
Return on net operating assets	17.8	0.3	-25.0	-8.2	7.5	...
Pretax profit to assets	4.1	-7.5	-20.0	-9.2	1.5	...
Return on capital employed	11.8	-0.6	-31.7	-8.0	7.6	...
Return on equity (2)	29.9	-1.6	-51.5	-34.7	8.0	...
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	29.12	23.27	29.57	28.55	...
Inventory turnover	17.56	8.42	4.85	7.76	7.86	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.68	1.31	0.99	1.56	1.21	...
Debt to equity	0.05	0.40	1.95	0.25	0.95	...
Liabilities to assets	0.46	0.73	0.97	0.73	0.78	...
Interest coverage	2.87	0.42	-3.61	0.23	1.28	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	62	38
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	15	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	179 - Florists, lawn and garden centres
SICE Grouping	652

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.0	-
Accounts receivable	13.9	-
Inventory	22.3	-
Capital assets	42.2	-
Other assets	3.1	-
Total operating assets	90.4	-
Investments and accounts with affiliates	6.0	-
Portfolio investments and loans with non-affiliates	3.6	-
Total assets	100.0	-
Liabilities		
Accounts payable	16.2	-
Borrowing:		
Banks	18.5	-
Short term paper	0.1	-
Mortgages	4.0	-
Bonds	0.7	-
Other loans	8.3	-
Amount owing to affiliates	18.2	-
Other liabilities	2.5	-
Deferred income tax	1.6	-
Total liabilities	70.1	-
Shareholders' equity		
Share capital	2.6	-
Retained earnings	24.4	-
Other surplus	2.8	-
Total shareholders' equity	29.9	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	51.2	-
Current liabilities - % of total assets	33.9	-

Industry	180 - Hardware, paint, glass and wallpaper stores
SICE Grouping	653

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	2,997					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	2.7	0.2	-4.2	-2.8	1.2	0.2
Pretax profit margin	3.3	0.2	-4.3	-3.2	1.4	0.3
Operating profit margin	5.5	1.7	-3.5	-1.2	2.6	2.9
Gross profit margin	31.0	28.5	26.1	27.2	29.3	29.0
Operating revenue to net operating assets	458.2	282.2	189.5	227.9	316.9	307.0
Return on net operating assets	16.3	4.4	-10.8	-2.3	9.0	8.5
Pretax profit to assets	7.0	0.3	-8.3	-3.9	3.1	0.3
Return on capital employed	12.0	4.0	-7.6	-1.7	8.0	7.9
Return on equity (2)	17.1	5.0	-7.4	-2.4	9.3	7.3
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	23.43	10.94	24.81	21.38	13.97
Inventory turnover	4.88	3.05	2.00	2.81	3.16	3.72
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.52	1.88	1.22	2.32	1.70	1.23
Debt to equity	0.05	0.53	1.98	0.19	0.86	1.62
Liabilities to assets	0.45	0.70	0.95	0.76	0.63	0.76
Interest coverage	3.90	1.25	-1.10	0.43	1.52	1.32

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	70	30
Pretax profit	65	35
Net profit	65	35

Percentage of firms with zero or negative equity(2)

11

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 180 - Hardware, paint, glass and wallpaper stores

SICE Grouping 653

Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm****Assets**

	%	%
Cash	6.2	0.6
Accounts receivable	13.4	13.9
Inventory	43.1	42.3
Capital assets	24.3	31.0
Other assets	1.7	2.4
Total operating assets	88.7	90.2
Investments and accounts with affiliates	4.2	4.6
Portfolio investments and loans with non-affiliates	7.1	5.1
Total assets	100.0	100.0

Liabilities

Accounts payable	18.9	21.5
Borrowing:		
Banks	17.9	27.3
Short term paper	0.1	0.5
Mortgages	5.3	11.6
Bonds	1.7	5.1
Other loans	4.6	6.7
Amount owing to affiliates	13.9	5.3
Other liabilities	0.8	1.9
Deferred income tax	0.1	0.3
Total liabilities	63.4	80.3

Shareholders' equity

Share capital	4.3	0.7
Retained earnings	31.1	19.0
Other surplus	1.2	-
Total shareholders' equity	36.6	19.7

Total liabilities and shareholders' equity

100.0 100.0

Current assets - % of total assets

65.5

60.7

Current liabilities - % of total assets

37.5

47.8

Industry	181 - Sporting goods and bicycle shops
SICE Grouping	654

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
	Q3 75%	Q2 50%	Q1 25%			

Number of firms in the group	1,452
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Financial ratios

Profitability (percentages)

Net profit margin	2.3	0.2	-4.0	-1.0	1.0	2.3
Pretax profit margin	3.0	0.2	-4.2	-1.2	1.2	2.8
Operating profit margin	5.0	1.9	-1.7	0.4	2.9	3.0
Gross profit margin	36.8	34.7	32.7	33.7	35.2	35.2
Operating revenue to net operating assets	459.9	320.5	194.9	281.7	345.1	509.7
Return on net operating assets	16.1	8.0	-4.9	1.0	9.6	19.6
Pretax profit to assets	6.7	0.2	-9.3	-1.6	2.1	6.1
Return on capital employed	13.2	6.4	-2.6	4.0	8.7	9.0
Return on equity (2)	14.8	5.1	-7.0	3.3	6.9	...

Efficiency (ratios)

Receivable turnover
Inventory turnover	3.38	2.09	1.51	2.09	2.15	2.01

Liquidity/Solvency (ratios)

Working capital	3.04	1.69	1.15	1.63	1.77	2.03
Debt to equity	0.05	0.24	1.15	0.10	0.50	0.14
Liabilities to assets	0.37	0.70	1.01	0.70	0.70	0.40
Interest coverage	3.69	1.00	-0.40	0.80	1.41	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	72	28
Pretax profit	62	38
Net profit	61	39

Percentage of firms with zero or negative equity(2)	19
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(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 181 - Sporting goods and bicycle shops

SICE Grouping 654

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.9	4.9
Accounts receivable	6.5	2.7
Inventory	58.8	71.1
Capital assets	15.4	5.4
Other assets	1.5	2.5
Total operating assets	89.1	86.5
Investments and accounts with affiliates	7.5	6.7
Portfolio investments and loans with non-affiliates	3.5	6.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	24.5	40.6
Borrowing:		
Banks	18.6	2.6
Short term paper	0.0	-
Mortgages	1.9	-
Bonds	0.7	-
Other loans	6.3	0.6
Amount owing to affiliates	13.6	11.9
Other liabilities	1.7	0.6
Deferred income tax	0.1	-
Total liabilities	67.4	56.2
Shareholders' equity		
Share capital	4.3	9.8
Retained earnings	26.5	34.0
Other surplus	1.8	-
Total shareholders' equity	32.6	43.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	79.2	92.7
Current liabilities - % of total assets	43.6	44.6

Industry 182 - Musical instrument and record stores

SICE Grouping 655

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	451					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	1.8	-0.7	-4.0	-2.3	-0.2	...
Pretax profit margin	2.2	-0.9	-3.7	-1.4	-0.4	...
Operating profit margin	4.6	-0.3	-1.9	-1.2	1.6	...
Gross profit margin	31.7	29.0	27.8	28.3	30.3	...
Operating revenue to net operating assets	454.1	303.3	189.1	412.3	274.1	...
Return on net operating assets	14.5	0.8	-4.5	-3.4	5.3	...
Pretax profit to assets	3.5	-2.7	-6.1	-4.3	-0.7	...
Return on capital employed	8.3	-1.4	-4.9	-4.2	4.8	...
Return on equity (2)	7.0	-5.0	-9.3	-5.3	5.5	...
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	25.70	14.43	29.33	22.30	...
Inventory turnover	4.58	2.48	1.62	3.27	2.47	...
<i>Liquidity/Solvency (ratios)</i>						
Working capital	5.50	3.07	1.31	4.20	1.89	...
Debt to equity	0.05	0.08	0.92	0.05	0.13	...
Liabilities to assets	0.16	0.31	0.77	0.18	0.60	...
Interest coverage	3.93	0.58	-3.13	-2.46	1.04	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

13

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	182 - Musical instrument and record stores
SICE Grouping	655

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.7	-
Accounts receivable	9.5	-
Inventory	58.1	-
Capital assets	17.1	-
Other assets	1.2	-
Total operating assets	92.5	-
Investments and accounts with affiliates	4.0	-
Portfolio investments and loans with non-affiliates	3.4	-
Total assets	100.0	-
Liabilities		
Accounts payable	17.8	-
Borrowing:		
Banks	13.8	-
Short term paper	0.1	-
Mortgages	0.9	-
Bonds	1.2	-
Other loans	4.3	-
Amount owing to affiliates	18.1	-
Other liabilities	2.1	-
Deferred income tax	0.0	-
Total liabilities	58.3	-
Shareholders' equity		
Share capital	2.5	-
Retained earnings	38.1	-
Other surplus	1.1	-
Total shareholders' equity	41.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	77.6	-
Current liabilities - % of total assets	43.6	-

Industry	183 - Jewellery stores and watch and jewellery repair shops
SICE Grouping	656

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	1,589					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	2.8	0.2	-8.6	-2.2	1.4	0.4
Pretax profit margin	3.3	0.2	-9.0	-2.4	1.9	0.5
Operating profit margin	5.2	1.9	-5.3	0.5	4.0	2.7
Gross profit margin	37.8	32.6	28.2	31.1	34.2	33.9
Operating revenue to net operating assets	263.4	176.6	111.1	165.9	232.3	469.1
Return on net operating assets	10.4	2.7	-9.3	0.6	8.6	8.1
Pretax profit to assets	5.7	0.3	-9.6	-1.9	3.1	0.7
Return on capital employed	10.0	3.1	-8.5	1.0	8.4	6.7
Return on equity (2)	13.9	3.4	-11.9	1.7	9.4	...
<u>Efficiency (ratios)</u>						
Receivable turnover
Inventory turnover	1.41	0.97	0.60	0.80	0.71	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	5.05	2.73	1.54	3.29	1.92	1.16
Debt to equity	0.05	0.43	1.63	0.30	0.60	0.75
Liabilities to assets	0.30	0.66	0.88	0.67	0.63	0.66
Interest coverage	2.96	1.05	-1.63	0.92	2.10	1.20

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	63	37
Net profit	62	38

Percentage of firms with zero or negative equity(2)

17

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Industry	183 - Jewellery stores and watch and jewellery repair shops
SICE Grouping	656

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.8	6.0
Accounts receivable	5.1	5.2
Inventory	63.6	60.4
Capital assets	12.4	13.0
Other assets	2.6	3.5
Total operating assets	91.5	88.1
Investments and accounts with affiliates	5.4	6.0
Portfolio investments and loans with non-affiliates	3.0	5.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.8	36.2
Borrowing:		
Banks	12.9	16.8
Short term paper	0.1	0.3
Mortgages	4.1	0.6
Bonds	1.0	3.9
Other loans	2.8	4.8
Amount owing to affiliates	27.9	20.1
Other liabilities	1.1	3.2
Deferred income tax	0.0	-0.4
Total liabilities	67.6	85.5
Shareholders' equity		
Share capital	4.6	0.2
Retained earnings	27.6	14.3
Other surplus	0.2	-
Total shareholders' equity	32.4	14.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	80.4	80.0
Current liabilities - % of total assets	38.5	68.4

Industry 184 - Camera and photographic supply stores

SICE Grouping 657

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	436					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	3.8	2.2	-0.8	3.2	0.9	...
Pretax profit margin	4.2	2.7	-0.3	3.5	1.1	...
Operating profit margin	7.1	4.9	-0.3	5.2	2.5	...
Gross profit margin	34.2	32.2	29.4	33.0	30.9	...
Operating revenue to net operating assets	681.8	496.1	230.9	514.8	453.4	...
Return on net operating assets	35.3	16.8	2.1	23.6	10.2	...
Pretax profit to assets	19.5	6.8	-0.1	18.3	4.7	...
Return on capital employed	44.3	15.5	2.5	21.9	12.2	...
Return on equity (2)	...	22.5	...	32.9	7.9	...
<i>Efficiency (ratios)</i>						
Receivable turnover
Inventory turnover	8.20	5.16	3.73	5.24	3.85	...
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.78	1.60	0.90	1.39	1.67	...
Debt to equity	0.05	0.05	0.67	0.05	0.67	...
Liabilities to assets	0.44	0.69	1.02	0.77	0.54	...
Interest coverage	5.10	2.41	0.63	2.15	1.81	...

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	72	28
Pretax profit	72	28
Net profit	67	33
Percentage of firms with zero or negative equity(2)	28	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 184 - Camera and photographic supply stores**SICE Grouping** 657Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	14.1	-
Accounts receivable	12.2	-
Inventory	35.4	-
Capital assets	29.8	-
Other assets	3.1	-
Total operating assets	94.6	-
Investments and accounts with affiliates	1.4	-
Portfolio investments and loans with non-affiliates	4.0	-
Total assets	100.0	-

Liabilities

Accounts payable	20.7	-
Borrowing:		
Banks	14.8	-
Short term paper	0.0	-
Mortgages	3.2	-
Bonds	-	-
Other loans	7.4	-
Amount owing to affiliates	20.6	-
Other liabilities	5.8	-
Deferred income tax	0.2	-
Total liabilities	72.5	-

Shareholders' equity

Share capital	2.6	-
Retained earnings	24.8	-
Other surplus	0.0	-
Total shareholders' equity	27.5	-

Total liabilities and shareholders' equity

100.0

-

Current assets - % of total assets

67.5

-

Current liabilities - % of total assets

41.8

-

Industry	185 - Toy, hobby, novelty and souvenir stores
SICE Grouping	658

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	1,272					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.9	1.3	-1.3	1.1	1.4	...
Pretax profit margin	6.3	1.3	-0.7	1.1	1.9	...
Operating profit margin	6.3	2.9	-0.8	2.2	2.8	...
Gross profit margin	33.7	31.2	28.6	31.1	31.1	...
Operating revenue to net operating assets	565.3	316.1	190.4	346.9	221.7	...
Return on net operating assets	18.7	5.2	-1.0	4.2	5.2	...
Pretax profit to assets	9.0	2.0	-1.1	2.0	2.3	...
Return on capital employed	19.0	7.2	1.9	9.0	4.4	...
Return on equity (2)	39.2	7.0	1.8	8.6	2.9	...
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	23.00	11.10	15.10	22.95	...
Inventory turnover	3.07	2.61	1.73	2.44	2.59	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.82	1.73	1.23	1.73	1.52	...
Debt to equity	0.05	0.97	2.41	1.08	0.25	...
Liabilities to assets	0.48	0.74	0.98	0.74	0.62	...
Interest coverage	3.27	1.20	1.00	1.20	1.08	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	83	17
Pretax profit	76	24
Net profit	76	24
Percentage of firms with zero or negative equity(2)	17	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 185 - Toy, hobby, novelty and souvenir stores**SICE Grouping** 658Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	9.1	-
Accounts receivable	5.5	-
Inventory	46.9	-
Capital assets	23.8	-
Other assets	1.7	-
Total operating assets	86.9	-
Investments and accounts with affiliates	9.7	-
Portfolio investments and loans with non-affiliates	3.3	-
Total assets	100.0	-

Liabilities

Accounts payable	19.0	-
Borrowing:		
Banks	14.8	-
Short term paper	0.1	-
Mortgages	4.8	-
Bonds	1.3	-
Other loans	5.2	-
Amount owing to affiliates	20.2	-
Other liabilities	1.2	-
Deferred income tax	0.5	-
Total liabilities	67.0	-

Shareholders' equity

Share capital	4.4	-
Retained earnings	27.1	-
Other surplus	1.5	-
Total shareholders' equity	33.0	-

Total liabilities and shareholders' equity**100.0** -

Current assets - % of total assets	69.1	-
Current liabilities - % of total assets	38.6	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 186 - Other retail stores
SICE Grouping 659

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	6,773					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	2.7	0.2	-4.5	-1.3	1.3	0.7
Pretax profit margin	3.4	0.2	-4.8	-1.4	1.5	0.9
Operating profit margin	4.6	1.1	-3.4	0.5	2.4	1.8
Gross profit margin	31.9	30.0	27.0	29.5	30.6	30.4
Operating revenue to net operating assets	763.0	393.7	193.7	348.1	479.5	400.3
Return on net operating assets	18.4	4.9	-10.1	2.3	11.3	6.4
Pretax profit to assets	7.1	0.6	-13.3	-2.8	4.4	2.1
Return on capital employed	17.2	5.4	-7.8	2.7	10.7	5.8
Return on equity (2)	22.9	5.4	-12.3	-0.9	11.4	8.6
<i>Efficiency (ratios)</i>						
Receivable turnover	30.00	28.39	11.59	29.10	26.06	30.00
Inventory turnover	8.51	4.36	2.25	3.94	4.66	4.12
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.18	1.65	0.89	1.58	1.65	1.52
Debt to equity	0.05	0.38	1.98	0.18	0.50	0.70
Liabilities to assets	0.52	0.81	1.02	0.89	0.74	0.67
Interest coverage	3.46	1.00	-2.58	0.66	1.90	1.74

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	68	32
Pretax profit	61	39
Net profit	61	39
Percentage of firms with zero or negative equity(2)	20	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 186 - Other retail stores
SICE Grouping 659

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.3	2.0
Accounts receivable	9.5	7.7
Inventory	37.7	35.6
Capital assets	25.8	20.6
Other assets	4.0	4.1
Total operating assets	86.3	70.0
Investments and accounts with affiliates	7.3	29.5
Portfolio investments and loans with non-affiliates	6.4	0.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	18.9	18.5
Borrowing:		
Banks	13.3	18.5
Short term paper	0.2	0.2
Mortgages	4.9	2.7
Bonds	1.4	2.7
Other loans	5.5	4.1
Amount owing to affiliates	18.8	10.9
Other liabilities	4.1	1.5
Deferred income tax	0.2	0.2
Total liabilities	67.4	59.4
Shareholders' equity		
Share capital	4.1	30.4
Retained earnings	27.9	9.7
Other surplus	0.6	0.5
Total shareholders' equity	32.6	40.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	61.5	47.5
Current liabilities - % of total assets	36.5	40.7

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 187 - Vending machine operators
SICE Grouping 691

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%		\$5 million	
Number of firms in the group	1,171					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	6.5	1.6	-1.7	1.4	1.6	...
Pretax profit margin	7.2	1.9	-2.0	1.9	1.9	...
Operating profit margin	7.7	3.9	-0.2	3.9	3.6	...
Gross profit margin	21.2	19.4	17.6	18.2	17.1	...
Operating revenue to net operating assets	433.4	283.8	157.5	238.9	308.4	...
Return on net operating assets	20.9	9.9	0.2	8.4	13.5	...
Pretax profit to assets	12.6	3.9	-3.5	2.8	5.8	...
Return on capital employed	19.2	10.2	2.2	9.7	12.4	...
Return on equity (2)	32.3	11.0	-2.0	6.8	12.9	...
<u>Efficiency (ratios)</u>						
Receivable turnover	24.50	13.00	9.00	19.20	17.40	...
Inventory turnover	...	0.42	...	0.84
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.09	0.80	0.30	0.84	0.69	...
Debt to equity	0.05	0.39	1.84	0.05	1.16	...
Liabilities to assets	0.49	0.80	1.07	0.93	0.64	...
Interest coverage	4.43	1.19	0.51	1.00	2.15	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	80	20
Pretax profit	70	30
Net profit	70	30
Percentage of firms with zero or negative equity(2)	20	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 187 - Vending machine operators

SICE Grouping 691

Small firms with revenue
under \$5 million

Medium firms with revenue
from \$5 million to \$25 million

Balance Sheet Structure for a typical firm

%

%

Assets

Cash 9.0 -

Accounts receivable 6.1 -

Inventory 13.0 -

Capital assets 56.8 -

Other assets 7.0 -

Total operating assets 92.0 -

Investments and accounts with affiliates 3.3 -

Portfolio investments and loans with non-affiliates 4.7 -

Total assets 100.0 -

Liabilities

Accounts payable 16.2 -

Borrowing:

Banks 18.8 -

Short term paper - -

Mortgages 1.5 -

Bonds - -

Other loans 9.4 -

Amount owing to affiliates 21.4 -

Other liabilities 1.1 -

Deferred income tax 0.8 -

Total liabilities 69.3 -

Shareholders' equity

Share capital 1.8 -

Retained earnings 27.4 -

Other surplus 1.6 -

Total shareholders' equity 30.7 -

Total liabilities and shareholders' equity

100.0 -

Current assets - % of total assets 34.5 -

Current liabilities - % of total assets 31.6 -

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 188 - Direct sellers
SICE Grouping 692

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	800					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.0	-0.6	-3.5	-1.1	1.2	...
Pretax profit margin	3.8	-0.7	-3.5	-1.1	2.3	...
Operating profit margin	5.6	1.0	-1.7	0.9	2.5	...
Gross profit margin	23.7	20.1	17.2	19.4	20.5	...
Operating revenue to net operating assets	1103.6	570.0	270.6	625.3	327.9	...
Return on net operating assets	18.4	4.7	-9.1	3.7	4.7	...
Pretax profit to assets	6.3	-3.1	-13.5	-5.3	4.0	...
Return on capital employed	28.2	8.8	-4.8	5.3	8.8	...
Return on equity (2)	18.7	0.7	-47.3	-7.9	11.8	...
<u>Efficiency (ratios)</u>						
Receivable turnover	20.50	10.70	4.80	7.30	8.10	...
Inventory turnover	...	0.84	0.84	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.84	0.93	0.46	0.83	0.86	...
Debt to equity	0.05	0.20	2.27	0.28	0.05	...
Liabilities to assets	0.40	0.89	1.14	0.88	0.84	...
Interest coverage	2.40	0.93	-2.55	0.80	2.57	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2)

27

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	188 - Direct sellers
SICE Grouping	692

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.5	-
Accounts receivable	17.8	-
Inventory	13.2	-
Capital assets	31.0	-
Other assets	17.5	-
Total operating assets	90.0	-
Investments and accounts with affiliates	7.0	-
Portfolio investments and loans with non-affiliates	3.0	-
Total assets	100.0	-
Liabilities		
Accounts payable	25.8	-
Borrowing:		
Banks	15.8	-
Short term paper	0.1	-
Mortgages	3.2	-
Bonds	1.1	-
Other loans	11.9	-
Amount owing to affiliates	22.2	-
Other liabilities	5.9	-
Deferred income tax	0.1	-
Total liabilities	86.1	-
Shareholders' equity		
Share capital	3.0	-
Retained earnings	9.3	-
Other surplus	1.6	-
Total shareholders' equity	13.9	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	49.0	-
Current liabilities - % of total assets	57.2	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 189 - Operators of buildings and dwellings
SICE Grouping 751

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	21,725					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	23.9	2.5	-9.0	3.0	1.3	-1.0
Pretax profit margin	30.4	3.2	-9.1	3.2	2.9	-0.7
Operating profit margin	49.8	30.8	4.2	31.6	26.9	23.1
Gross profit margin
Operating revenue to net operating assets	61.4	29.4	16.5	29.3	30.2	30.0
Return on net operating assets	16.5	7.8	2.1	7.8	7.8	7.1
Pretax profit to assets	7.7	0.8	-1.7	0.8	0.6	-0.1
Return on capital employed	12.3	7.0	2.7	6.9	7.7	7.3
Return on equity (2)	25.5	5.6	-2.5	5.1	6.9	4.3
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	25.98	9.32	24.03	30.00	26.21
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.90	0.92	0.30	0.97	0.78	0.87
Debt to equity	0.05	0.45	3.36	0.39	1.02	1.41
Liabilities to assets	0.47	0.87	1.05	0.83	0.96	0.93
Interest coverage	1.95	1.03	0.75	1.03	1.02	1.00

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	76	24
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 189 - Operators of buildings and dwellings

SICE Grouping 751

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.8	1.5
Accounts receivable	1.7	2.1
Inventory	3.4	5.7
Capital assets	67.1	68.2
Other assets	2.3	2.9
Total operating assets	78.3	80.4
Investments and accounts with affiliates	13.2	13.6
Portfolio investments and loans with non-affiliates	8.4	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	3.4	3.6
Borrowing:		
Banks	15.3	16.1
Short term paper	0.8	1.3
Mortgages	25.5	29.6
Bonds	8.4	12.4
Other loans	8.8	8.5
Amount owing to affiliates	20.3	12.5
Other liabilities	5.2	6.4
Deferred income tax	0.8	2.0
Total liabilities	88.5	92.2
Shareholders' equity		
Share capital	8.8	9.2
Retained earnings	-0.5	-5.1
Other surplus	3.2	3.8
Total shareholders' equity	11.5	7.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	13.0	10.9
Current liabilities - % of total assets	14.9	13.0

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 190 - Other real estate operators
SICE Grouping 759

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	

Number of firms in the group 1,253

Financial ratios

Profitability (percentages)

Net profit margin	19.6	6.1	-1.6	6.5	6.1	...
Pretax profit margin	24.6	6.1	-1.6	6.5	6.1	...
Operating profit margin	39.9	17.4	1.8	24.8	4.6	...
Gross profit margin
Operating revenue to net operating assets	197.3	27.7	12.4	25.8	34.2	...
Return on net operating assets	16.4	6.1	0.2	6.1	5.4	...
Pretax profit to assets	11.9	2.1	-1.3	1.9	1.9	...
Return on capital employed	19.7	6.3	1.4	5.9	5.6	...
Return on equity (2)	14.9	1.1	-0.4	15.3	4.5	...

Efficiency (ratios)

Receivable turnover	30.00	21.03	12.69	21.03	13.85	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.91	0.83	0.18	0.83	0.91	...
Debt to equity	0.05	0.05	0.84	0.05	0.45	...
Liabilities to assets	0.47	0.95	1.03	0.98	0.71	...
Interest coverage	3.95	1.48	0.58	1.39	1.98	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

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Industry 190 - Other real estate operators**SICE Grouping** 759

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	3.1	-
Accounts receivable	1.7	-
Inventory	2.7	-
Capital assets	68.1	-
Other assets	1.9	-
Total operating assets	77.5	-
Investments and accounts with affiliates	15.6	-
Portfolio investments and loans with non-affiliates	6.9	-
Total assets	100.0	-
Liabilities		
Accounts payable	3.6	-
Borrowing:		
Banks	19.7	-
Short term paper	1.0	-
Mortgages	9.0	-
Bonds	11.0	-
Other loans	11.7	-
Amount owing to affiliates	26.5	-
Other liabilities	3.7	-
Deferred income tax	1.0	-
Total liabilities	87.2	-
Shareholders' equity		
Share capital	9.4	-
Retained earnings	-1.4	-
Other surplus	4.8	-
Total shareholders' equity	12.8	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	14.4	-
Current liabilities - % of total assets	22.8	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 191 - Insurance and real estate agencies
SICE Grouping 761

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms \$500,000 to	
	Q3	Q2	Q1	\$500,000	\$5 million	
	75%	50%	25%			
<hr/>						
Number of firms in the group	10,639					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	10.3	2.0	-3.5	3.1	1.6	0.8
Pretax profit margin	13.2	2.9	-4.2	4.2	1.9	1.1
Operating profit margin	14.8	3.9	-3.5	4.0	3.0	1.5
Gross profit margin
Operating revenue to net operating assets	954.9	353.5	155.8	339.5	383.2	1715.0
Return on net operating assets	41.0	10.2	-8.3	9.6	13.2	14.3
Pretax profit to assets	18.2	3.3	-8.4	3.3	2.8	4.7
Return on capital employed	30.4	7.7	-5.4	7.6	7.7	10.1
Return on equity (2)	39.5	8.4	-5.7	6.6	12.7	17.6
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	11.48	3.50	8.53	16.22	22.21
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.97	1.13	0.62	1.13	1.13	1.23
Debt to equity	0.05	0.17	0.96	0.12	0.29	0.50
Liabilities to assets	0.39	0.72	1.06	0.74	0.68	0.76
Interest coverage	6.96	2.44	-1.00	2.25	2.30	3.37

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	66	34
Net profit	66	34
Percentage of firms with zero or negative equity(2)	21	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	191 - Insurance and real estate agencies
SICE Grouping	761

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.4	15.0
Accounts receivable	19.9	42.0
Inventory	1.4	0.1
Capital assets	18.0	14.8
Other assets	11.1	7.2
Total operating assets	63.8	79.1
Investments and accounts with affiliates	18.0	14.4
Portfolio investments and loans with non-affiliates	18.3	6.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	24.8	46.1
Borrowing:		
Banks	12.5	4.1
Short term paper	0.6	0.3
Mortgages	6.5	1.0
Bonds	5.8	3.1
Other loans	6.4	2.0
Amount owing to affiliates	15.0	11.0
Other liabilities	4.5	4.6
Deferred income tax	1.1	2.6
Total liabilities	77.2	74.7
Shareholders' equity		
Share capital	7.5	5.3
Retained earnings	13.3	20.0
Other surplus	2.0	0.1
Total shareholders' equity	22.8	25.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	29.5	27.5
Current liabilities - % of total assets	26.5	19.0

Industry	192 - Employment agencies and personnel suppliers
SICE Grouping	771

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	1,568					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	7.5	1.2	-6.0	3.5	-0.1	1.2
Pretax profit margin	9.2	1.5	-2.6	3.9	-0.1	1.8
Operating profit margin	9.3	1.1	-2.9	4.3	0.1	1.8
Gross profit margin
Operating revenue to net operating assets	2095.4	850.2	284.1	672.6	1101.2	1031.6
Return on net operating assets	50.0	9.0	-11.5	9.3	8.5	30.4
Pretax profit to assets	30.1	3.4	-24.0	5.0	0.2	13.3
Return on capital employed	34.5	11.5	-7.3	10.5	11.8	18.1
Return on equity (2)	43.8	18.1	-3.7	19.1	15.2	19.6
<u>Efficiency (ratios)</u>						
Receivable turnover	16.24	10.94	7.31	10.28	10.00	9.68
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.60	1.24	0.82	1.50	1.10	1.77
Debt to equity	0.05	0.13	1.75	0.05	0.22	0.20
Liabilities to assets	0.51	0.79	1.17	0.70	0.88	0.59
Interest coverage	5.70	0.83	-4.85	-4.35	0.83	7.61

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	64	36
Pretax profit	63	37
Net profit	63	37
Percentage of firms with zero or negative equity(2)	19	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 192 - Employment agencies and personnel suppliers

SICE Grouping 771

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.7	14.1
Accounts receivable	28.6	55.8
Inventory	0.4	-
Capital assets	14.7	8.9
Other assets	3.0	5.8
Total operating assets	62.3	84.6
Investments and accounts with affiliates	27.4	13.5
Portfolio investments and loans with non-affiliates	10.3	1.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.8	31.3
Borrowing:		
Banks	9.7	9.8
Short term paper	0.0	0.2
Mortgages	0.1	0.3
Bonds	0.5	1.9
Other loans	4.6	2.6
Amount owing to affiliates	25.3	14.0
Other liabilities	7.9	5.6
Deferred income tax	0.0	0.3
Total liabilities	69.0	65.9
Shareholders' equity		
Share capital	3.0	15.6
Retained earnings	23.3	17.7
Other surplus	4.6	0.8
Total shareholders' equity	31.0	34.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	52.7	74.9
Current liabilities - % of total assets	43.4	50.9

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 193 - Computer and related services
SICE Grouping 772

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%		\$5 million	
<hr/>						
Number of firms in the group	5,566					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	13.6	3.4	-4.6	1.9	4.6	2.9
Pretax profit margin	16.6	3.3	-4.7	1.9	6.1	4.0
Operating profit margin	17.2	3.4	-0.9	2.5	6.1	4.2
Gross profit margin
Operating revenue to net operating assets	1004.6	449.0	227.7	446.4	451.9	366.8
Return on net operating assets	50.0	16.5	-3.3	16.5	16.8	34.2
Pretax profit to assets	38.3	10.6	-9.9	8.8	12.0	9.6
Return on capital employed	33.6	14.8	-9.4	12.8	16.8	23.7
Return on equity (2)	42.7	23.1	-9.0	19.2	26.1	25.2
<u>Efficiency (ratios)</u>						
Receivable turnover	19.26	11.46	7.08	11.75	8.59	7.18
Inventory turnover	...	2.11	0.05	...
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.88	1.28	0.64	1.24	1.46	1.18
Debt to equity	0.05	0.10	0.67	0.08	0.31	0.31
Liabilities to assets	0.35	0.74	1.02	0.76	0.60	0.63
Interest coverage	15.43	0.90	-3.35	0.14	4.24	4.46

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	73	27
Pretax profit	70	30
Net profit	69	31
Percentage of firms with zero or negative equity(2)	22	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 193 - Computer and related services

SICE Grouping 772

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.3	9.7
Accounts receivable	24.2	24.8
Inventory	3.4	9.1
Capital assets	19.8	18.3
Other assets	12.3	12.1
Total operating assets	73.0	73.9
Investments and accounts with affiliates	14.2	17.0
Portfolio investments and loans with non-affiliates	12.8	9.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.9	21.4
Borrowing:		
Banks	9.9	6.4
Short term paper	0.2	0.7
Mortgages	2.3	0.9
Bonds	2.4	2.4
Other loans	5.2	3.3
Amount owing to affiliates	20.6	10.6
Other liabilities	7.1	10.3
Deferred income tax	0.5	0.3
Total liabilities	69.1	56.2
Shareholders' equity		
Share capital	12.7	31.4
Retained earnings	15.5	9.0
Other surplus	2.7	3.4
Total shareholders' equity	30.9	43.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	60.1	64.0
Current liabilities - % of total assets	48.1	37.0

Industry	194 - Accounting and bookkeeping services
SICE Grouping	773

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%		\$5 million	
Number of firms in the group	1,747					

Financial ratios

Profitability (percentages)

Net profit margin	15.3	6.6	0.1	6.4	-2.2	...
Pretax profit margin	18.7	8.5	1.1	8.9	-1.5	...
Operating profit margin	18.9	8.9	1.7	8.9	0.1	...
Gross profit margin
Operating revenue to net operating assets	716.5	452.6	183.8	452.6	386.6	...
Return on net operating assets	50.0	19.3	3.1	21.5	0.7	...
Pretax profit to assets	39.6	10.9	1.5	11.4	-3.3	...
Return on capital employed	28.4	8.7	-3.2	9.4	-0.5	...
Return on equity (2)	43.5	11.9	1.6	12.5	-12.4	...

Efficiency (ratios)

Receivable turnover	14.22	9.42	4.81	9.60	8.17	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	3.00	1.55	0.46	1.31	1.53	...
Debt to equity	0.05	0.38	0.75	0.24	0.42	...
Liabilities to assets	0.27	0.50	0.88	0.50	0.46	...
Interest coverage	14.50	6.40	2.29	6.40	0.20	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	84	16
Pretax profit	87	13
Net profit	87	13
Percentage of firms with zero or negative equity(2)	13	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	194 - Accounting and bookkeeping services
SICE Grouping	773

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.6	-
Accounts receivable	18.3	-
Inventory	1.5	-
Capital assets	14.1	-
Other assets	6.8	-
Total operating assets	46.3	-
Investments and accounts with affiliates	25.8	-
Portfolio investments and loans with non-affiliates	27.8	-
Total assets	100.0	-
Liabilities		
Accounts payable	10.1	-
Borrowing:		
Banks	12.6	-
Short term paper	0.0	-
Mortgages	2.3	-
Bonds	0.6	-
Other loans	4.9	-
Amount owing to affiliates	11.5	-
Other liabilities	4.8	-
Deferred income tax	0.3	-
Total liabilities	47.1	-
Shareholders' equity		
Share capital	4.9	-
Retained earnings	38.1	-
Other surplus	9.8	-
Total shareholders' equity	52.9	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	41.3	-
Current liabilities - % of total assets	29.8	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

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Industry 195 - Advertising services
SICE Grouping 774

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	3,010					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	6.0	-0.1	-7.6	-1.2	1.3	1.6
Pretax profit margin	7.7	-0.1	-7.6	-1.2	1.4	2.1
Operating profit margin	7.7	1.2	-6.6	0.9	2.9	2.2
Gross profit margin
Operating revenue to net operating assets	872.7	416.7	240.1	329.9	641.5	690.1
Return on net operating assets	28.5	6.0	-12.0	2.7	15.9	11.2
Pretax profit to assets	17.1	-0.2	-17.3	-1.9	6.8	3.4
Return on capital employed	37.5	6.7	-8.7	4.5	18.5	9.2
Return on equity (2)	37.1	7.4	-17.2	2.5	19.7	11.7
<i>Efficiency (ratios)</i>						
Receivable turnover	12.61	7.95	5.02	7.74	9.09	4.82
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	1.67	1.05	0.55	0.94	1.06	1.16
Debt to equity	0.05	0.08	1.28	0.07	0.18	0.30
Liabilities to assets	0.48	0.78	1.23	0.77	0.78	0.77
Interest coverage	9.96	1.69	-1.51	1.15	3.16	4.14

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	68	32
Pretax profit	62	38
Net profit	61	39
Percentage of firms with zero or negative equity(2)	23	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 195 - Advertising services

SICE Grouping 774

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.5	9.7
Accounts receivable	37.0	38.7
Inventory	2.2	1.7
Capital assets	16.5	9.6
Other assets	5.7	7.0
Total operating assets	77.0	66.6
Investments and accounts with affiliates	12.2	27.4
Portfolio investments and loans with non-affiliates	10.8	5.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	37.0	40.8
Borrowing:		
Banks	8.6	19.9
Short term paper	0.1	0.0
Mortgages	2.1	0.3
Bonds	1.0	0.4
Other loans	3.2	0.8
Amount owing to affiliates	11.9	12.8
Other liabilities	7.7	4.1
Deferred income tax	0.2	1.1
Total liabilities	71.8	80.3
Shareholders' equity		
Share capital	7.5	9.4
Retained earnings	19.6	9.2
Other surplus	1.0	1.0
Total shareholders' equity	28.2	19.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	69.7	59.8
Current liabilities - % of total assets	55.2	48.9

Industry	196 - Architectural, engineering and other scientific and technical services
SICE Grouping	775

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	8,724					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	9.4	1.8	-4.4	0.7	3.1	1.8
Pretax profit margin	12.3	2.0	-5.0	0.7	3.9	2.4
Operating profit margin	11.7	3.2	-4.4	1.5	4.4	3.6
Gross profit margin
Operating revenue to net operating assets	618.4	345.9	176.4	337.1	369.6	383.1
Return on net operating assets	31.9	7.4	-11.7	4.2	14.8	13.2
Pretax profit to assets	18.5	3.3	-7.6	1.6	7.1	5.9
Return on capital employed	21.9	6.7	-9.2	4.2	12.3	10.8
Return on equity (2)	34.9	9.0	-10.0	5.3	14.6	14.2
<u>Efficiency (ratios)</u>						
Receivable turnover	11.95	7.17	4.23	7.76	5.12	4.57
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.03	1.43	0.87	1.40	1.48	1.27
Debt to equity	0.05	0.24	1.19	0.18	0.43	0.52
Liabilities to assets	0.30	0.58	0.95	0.56	0.61	0.72
Interest coverage	8.05	1.96	-1.88	1.00	3.61	4.34

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	62	38
Pretax profit	61	39
Net profit	61	39
Percentage of firms with zero or negative equity(2)	15	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	196 - Architectural, engineering and other scientific and technical services
SICE Grouping	775

Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	13.7	7.5
Accounts receivable	28.1	32.8
Inventory	2.6	3.6
Capital assets	24.9	25.2
Other assets	5.5	6.5
Total operating assets	74.7	75.6
Investments and accounts with affiliates	14.1	10.1
Portfolio investments and loans with non-affiliates	11.1	14.3
Total assets	100.0	100.0

Liabilities

Accounts payable	18.6	20.2
Borrowing:		
Banks	12.0	9.3
Short term paper	0.2	0.2
Mortgages	3.0	1.2
Bonds	2.7	2.2
Other loans	6.2	5.3
Amount owing to affiliates	14.1	15.1
Other liabilities	4.4	5.0
Deferred income tax	0.4	0.6
Total liabilities	61.7	59.1

Shareholders' equity

Share capital	25.6	38.5
Retained earnings	11.7	-0.9
Other surplus	1.0	3.2
Total shareholders' equity	38.3	40.9

Total liabilities and shareholders' equity

100.0

100.0

Current assets - % of total assets

56.2

63.1

Current liabilities - % of total assets

35.2

39.1

Industry	197 - Offices of lawyers and notaries
SICE Grouping	776

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	1,224					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	20.7	8.4	-4.1	5.4	19.3	...
Pretax profit margin	26.8	8.7	-4.7	6.5	26.1	...
Operating profit margin	27.6	6.8	-4.3	4.7	26.4	...
Gross profit margin
Operating revenue to net operating assets	516.1	221.2	131.0	211.6	224.6	...
Return on net operating assets	50.0	15.1	-21.0	11.5	50.0	...
Pretax profit to assets	29.6	12.9	-8.5	12.0	31.4	...
Return on capital employed	36.0	13.5	-14.9	13.2	34.5	...
Return on equity (2)	40.8	13.2	-8.9	10.2	43.0	...
<u>Efficiency (ratios)</u>						
Receivable turnover	20.31	6.15	5.14	6.28	3.37	...
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.88	1.13	0.26	0.81	1.65	...
Debt to equity	0.05	0.12	0.93	0.08	0.24	...
Liabilities to assets	0.28	0.73	1.37	0.82	0.40	...
Interest coverage	7.80	1.50	-1.69	1.32

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	82	18
Pretax profit	84	16
Net profit	84	16
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Industry 197 - Offices of lawyers and notaries
SICE Grouping 776

Small firms with revenue
under \$5 million

Medium firms with revenue
from \$5 million to \$25 million

Balance Sheet Structure for a typical firm

%

%

Assets

Cash	14.4	-
Accounts receivable	25.7	-
Inventory	3.5	-
Capital assets	24.9	-
Other assets	4.8	-
Total operating assets	73.5	-
Investments and accounts with affiliates	15.9	-
Portfolio investments and loans with non-affiliates	10.6	-
Total assets	100.0	-

Liabilities

Accounts payable	17.1	-
Borrowing:		
Banks	10.2	-
Short term paper	0.2	-
Mortgages	9.3	-
Bonds	2.3	-
Other loans	3.7	-
Amount owing to affiliates	9.6	-
Other liabilities	3.8	-
Deferred income tax	0.3	-
Total liabilities	56.5	-

Shareholders' equity

Share capital	3.2	-
Retained earnings	39.0	-
Other surplus	1.3	-
Total shareholders' equity	43.5	-

Total liabilities and shareholders' equity

100.0

-

Current assets - % of total assets

50.5

-

Current liabilities - % of total assets

33.7

-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 198 - Management consulting services
SICE Grouping 777

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	10,386					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	22.2	4.2	-2.7	4.1	4.6	2.1
Pretax profit margin	26.7	4.2	-3.2	4.1	5.4	3.0
Operating profit margin	24.8	4.0	-3.5	3.4	5.6	2.6
Gross profit margin
Operating revenue to net operating assets	682.5	272.9	113.6	241.2	425.8	486.5
Return on net operating assets	47.5	12.2	-9.2	11.7	15.1	16.1
Pretax profit to assets	27.1	6.3	-5.5	5.5	11.4	8.6
Return on capital employed	29.9	9.3	-4.1	7.8	13.2	15.1
Return on equity (2)	44.5	15.1	-2.4	13.4	15.8	19.3
<i>Efficiency (ratios)</i>						
Receivable turnover	23.34	12.08	5.87	12.08	10.76	13.05
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	3.89	1.49	0.58	1.59	1.34	1.12
Debt to equity	0.05	0.18	1.17	0.15	0.30	0.74
Liabilities to assets	0.23	0.56	0.99	0.54	0.67	0.71
Interest coverage	12.11	1.80	-2.25	1.11	6.18	4.02

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	68	32
Net profit	67	33
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

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Industry 198 - Management consulting services**SICE Grouping** 777Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	10.5	9.4
Accounts receivable	10.5	14.5
Inventory	2.5	1.8
Capital assets	19.2	17.9
Other assets	3.9	12.0
Total operating assets	46.6	55.6
Investments and accounts with affiliates	32.3	20.2
Portfolio investments and loans with non-affiliates	21.1	24.1
Total assets	100.0	100.0

Liabilities

Accounts payable	10.9	21.9
Borrowing:		
Banks	10.4	6.3
Short term paper	0.3	1.3
Mortgages	4.9	4.5
Bonds	3.4	1.8
Other loans	5.8	2.9
Amount owing to affiliates	20.6	24.4
Other liabilities	2.7	6.9
Deferred income tax	0.2	2.5
Total liabilities	59.2	72.4

Shareholders' equity

Share capital	9.8	15.1
Retained earnings	27.5	9.6
Other surplus	3.5	2.9
Total shareholders' equity	40.8	27.6

Total liabilities and shareholders' equity

100.0

100.0

Current assets - % of total assets

38.0

49.6

Current liabilities - % of total assets

25.5

35.3

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 199 - Other business services
SICE Grouping 779

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	11,497					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	14.6	3.9	-0.9	4.2	3.5	1.4
Pretax profit margin	18.2	4.7	-0.9	4.7	4.3	1.9
Operating profit margin	18.4	5.6	-0.3	5.6	5.3	2.2
Gross profit margin
Operating revenue to net operating assets	733.7	344.0	144.4	310.6	441.3	458.3
Return on net operating assets	50.0	16.7	-0.8	13.9	20.2	11.6
Pretax profit to assets	25.6	7.2	-1.1	7.1	7.4	2.6
Return on capital employed	39.0	12.4	2.3	10.7	15.1	7.6
Return on equity (2)	42.9	16.7	0.9	14.2	23.5	12.1
<u>Efficiency (ratios)</u>						
Receivable turnover	17.89	9.33	5.11	9.32	9.46	6.76
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.41	1.38	0.71	1.57	1.16	1.08
Debt to equity	0.05	0.24	1.30	0.20	0.44	0.49
Liabilities to assets	0.27	0.59	0.93	0.56	0.62	0.82
Interest coverage	16.23	2.96	0.71	2.96	3.41	2.62

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	73	27
Net profit	72	28

Percentage of firms with zero or negative equity(2) 15

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 199 - Other business services

SICE Grouping 779

Small firms with revenue
under \$5 million

Medium firms with revenue
from \$5 million to \$25 million

Balance Sheet Structure for a typical firm

Assets

	%	%
Cash	9.5	6.8
Accounts receivable	17.2	28.8
Inventory	2.8	5.6
Capital assets	23.0	21.2
Other assets	4.2	11.8
Total operating assets	56.6	74.2
Investments and accounts with affiliates	28.7	18.8
Portfolio investments and loans with non-affiliates	14.7	7.0
Total assets	100.0	100.0

Liabilities

Accounts payable	14.7	21.9
Borrowing:		
Banks	12.5	14.4
Short term paper	0.4	0.5
Mortgages	5.7	1.4
Bonds	4.0	5.1
Other loans	6.3	5.3
Amount owing to affiliates	19.6	16.5
Other liabilities	3.6	10.2
Deferred income tax	0.5	1.4
Total liabilities	67.2	76.7

Shareholders' equity

Share capital	10.0	8.9
Retained earnings	19.7	14.0
Other surplus	3.2	0.4
Total shareholders' equity	32.8	23.3

Total liabilities and shareholders' equity

100.0 100.0

Current assets - % of total assets	42.4	49.3
Current liabilities - % of total assets	33.7	49.1

Industry 200 - Elementary and secondary education

SICE Grouping 851

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	176					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	11.9	11.1	6.2	...	9.1	...
Pretax profit margin	13.8	10.7	7.6	...	9.1	...
Operating profit margin	14.5	10.6	8.9	...	11.7	...
Gross profit margin
Operating revenue to net operating assets	618.7	456.1	184.0	...	152.4	...
Return on net operating assets	50.0	42.8	15.1	...	15.1	...
Pretax profit to assets	44.8	41.2	8.6	...	8.6	...
Return on capital employed	21.7	13.7	7.4	...	13.1	...
Return on equity (2)	35.1	14.2	5.2	...	18.1	...
<u>Efficiency (ratios)</u>						
Receivable turnover
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.64	2.21	0.30	...	0.70	...
Debt to equity	0.16	0.76	14.50	...	0.76	...
Liabilities to assets	0.24	0.47	0.95	...	0.53	...
Interest coverage	...	7.30	4.63	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	90	10
Pretax profit	90	10
Net profit	90	10
Percentage of firms with zero or negative equity(2)	10	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 200 - Elementary and secondary education

SICE Grouping 851

Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm**

%

%

Assets

Cash	8.5	-
Accounts receivable	4.1	-
Inventory	0.6	-
Capital assets	63.8	-
Other assets	9.5	-
Total operating assets	86.4	-
Investments and accounts with affiliates	5.9	-
Portfolio investments and loans with non-affiliates	7.7	-
Total assets	100.0	-

Liabilities

Accounts payable	9.2	-
Borrowing:		
Banks	10.7	-
Short term paper	0.1	-
Mortgages	10.1	-
Bonds	1.1	-
Other loans	7.4	-
Amount owing to affiliates	5.8	-
Other liabilities	15.2	-
Deferred income tax	0.1	-
Total liabilities	59.7	-

Shareholders' equity

Share capital	8.2	-
Retained earnings	32.0	-
Other surplus	0.1	-
Total shareholders' equity	40.3	-

Total liabilities and shareholders' equity

100.0 -

Current assets - % of total assets	22.9	-
Current liabilities - % of total assets	26.6	-

Industry 201 - Post-secondary non-university education

SICE Grouping 852

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

Quartile Boundary (1)

Median

Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
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Number of firms in the group

483

Financial ratios

Profitability (percentages)

Net profit margin	7.1	2.3	-2.8	-0.1	3.4	...
Pretax profit margin	9.4	1.6	-2.7	-0.1	3.9	...
Operating profit margin	5.5	0.7	-3.5	-1.9	5.1	...
Gross profit margin
Operating revenue to net operating assets	548.2	442.6	283.0	460.0	416.7	...
Return on net operating assets	18.8	7.7	-7.8	-6.6	16.0	...
Pretax profit to assets	16.8	3.8	-7.4	-1.3	8.7	...
Return on capital employed	28.1	10.1	-11.0	7.7	17.1	...
Return on equity (2)	37.5	0.1	-20.8	...	37.5	...

Efficiency (ratios)

Receivable turnover	30.00	6.81	4.57	...	6.81	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.85	1.38	0.76	1.18	1.38	...
Debt to equity	0.05	0.19	1.25	0.05	0.58	...
Liabilities to assets	0.55	0.88	1.08	0.78	0.83	...
Interest coverage	11.53	2.92	0.96	...	5.41	...

Distribution of firms by profits/losses

Firms with
profits (%)Firms with
losses (%)

Operating profit	66	34
Pretax profit	66	34
Net profit	66	34

Percentage of firms with zero or negative equity(2)

26

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 201 - Post-secondary non-university education

SICE Grouping 852

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.2	-
Accounts receivable	25.2	-
Inventory	3.1	-
Capital assets	35.6	-
Other assets	5.6	-
Total operating assets	80.7	-
Investments and accounts with affiliates	12.3	-
Portfolio investments and loans with non-affiliates	7.0	-
Total assets	100.0	-
Liabilities		
Accounts payable	18.8	-
Borrowing:		
Banks	4.3	-
Short term paper	0.0	-
Mortgages	9.2	-
Bonds	0.1	-
Other loans	1.1	-
Amount owing to affiliates	39.9	-
Other liabilities	25.3	-
Deferred income tax	0.2	-
Total liabilities	98.8	-
Shareholders' equity		
Share capital	4.1	-
Retained earnings	-3.2	-
Other surplus	0.3	-
Total shareholders' equity	1.2	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	50.7	-
Current liabilities - % of total assets	64.6	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 202 - Other educational services
SICE Grouping 859

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	619					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.5	1.6	-4.5	2.2	-2.1	...
Pretax profit margin	6.1	1.5	-5.6	2.2	-2.5	...
Operating profit margin	9.0	1.7	-3.1	2.2	-1.1	...
Gross profit margin
Operating revenue to net operating assets	1042.0	335.2	232.4	331.6	534.3	...
Return on net operating assets	30.4	15.0	-10.2	12.1	15.0	...
Pretax profit to assets	22.4	2.7	-17.3	2.7	-4.7	...
Return on capital employed	27.2	10.3	-3.7	10.3	9.1	...
Return on equity (2)	52.7	16.0	-11.8	15.7	9.6	...
<u>Efficiency (ratios)</u>						
Receivable turnover
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	0.85	0.46	0.26	0.46	0.77	...
Debt to equity	0.05	0.35	1.51	0.24	0.26	...
Liabilities to assets	0.70	0.89	1.12	0.82	0.84	...
Interest coverage	2.98	0.75	-1.54	0.75	2.98	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	70	30
Net profit	70	30
Percentage of firms with zero or negative equity(2)	26	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 202 - Other educational services

SICE Grouping 859

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	16.4	-
Accounts receivable	12.3	-
Inventory	1.6	-
Capital assets	47.1	-
Other assets	11.5	-
Total operating assets	88.8	-
Investments and accounts with affiliates	1.3	-
Portfolio investments and loans with non-affiliates	9.8	-
Total assets	100.0	-
Liabilities		
Accounts payable	21.9	-
Borrowing:		
Banks	20.7	-
Short term paper	0.2	-
Mortgages	3.1	-
Bonds	2.4	-
Other loans	10.6	-
Amount owing to affiliates	20.1	-
Other liabilities	10.2	-
Deferred income tax	0.1	-
Total liabilities	89.3	-
Shareholders' equity		
Share capital	2.8	-
Retained earnings	7.9	-
Other surplus	-	-
Total shareholders' equity	10.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	39.1	-
Current liabilities - % of total assets	42.9	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	203 - Other institutional health and social services
SICE Grouping	862

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
	Q3 75%	Q2 50%	Q1 25%			

Number of firms in the group 972

Financial ratios

Profitability (percentages)

Net profit margin	8.2	2.5	-0.8	0.2	2.5	1.5
Pretax profit margin	10.3	3.1	-0.3	0.5	3.1	1.7
Operating profit margin	18.3	10.4	2.4	3.1	11.0	2.0
Gross profit margin
Operating revenue to net operating assets	779.8	121.3	62.1	118.1	102.2	300.3
Return on net operating assets	21.2	14.4	3.4	9.4	12.2	14.0
Pretax profit to assets	17.2	3.0	-0.2	9.0	3.0	1.6
Return on capital employed	20.6	11.5	2.4	9.1	11.3	7.1
Return on equity (2)	41.4	17.0	1.0	...	17.5	19.6

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.45	0.88	0.24	0.84	0.85	0.51
Debt to equity	0.05	0.57	1.83	0.21	1.17	1.24
Liabilities to assets	0.58	0.69	1.02	0.63	0.82	0.76
Interest coverage	4.28	1.83	0.95	3.10	1.43	1.20

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	86	14
Pretax profit	68	32
Net profit	64	36

Percentage of firms with zero or negative equity(2) 24

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 203 - Other institutional health and social services

SICE Grouping 862

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.5	4.2
Accounts receivable	2.9	3.4
Inventory	1.3	0.3
Capital assets	58.7	54.8
Other assets	8.6	8.0
Total operating assets	76.9	70.7
Investments and accounts with affiliates	12.9	24.0
Portfolio investments and loans with non-affiliates	10.2	5.3
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.1	13.5
Borrowing:		
Banks	15.5	10.7
Short term paper	0.7	0.5
Mortgages	31.1	41.2
Bonds	7.7	5.7
Other loans	6.4	4.9
Amount owing to affiliates	12.0	23.4
Other liabilities	3.0	2.9
Deferred income tax	0.3	0.3
Total liabilities	84.9	103.1
Shareholders' equity		
Share capital	6.2	3.7
Retained earnings	5.0	-8.8
Other surplus	3.9	2.1
Total shareholders' equity	15.1	-3.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	22.2	11.3
Current liabilities - % of total assets	22.7	20.8

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 204 - Non-institutional health services

SICE Grouping 863

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 340

Financial ratios

Profitability (percentages)

Net profit margin	...	0.8	4.0	...
Pretax profit margin	...	1.0	5.9	...
Operating profit margin	...	1.6	5.2	...
Gross profit margin
Operating revenue to net operating assets	...	450.6	343.7	...
Return on net operating assets	...	12.0	12.6	...
Pretax profit to assets	...	4.3	11.0	...
Return on capital employed	...	12.3	12.3	...
Return on equity (2)	...	9.1	25.7	...

Efficiency (ratios)

Receivable turnover	...	10.09	20.15	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	...	0.94	0.94	...
Debt to equity	...	0.72	1.13	...
Liabilities to assets	...	0.65	0.65	...
Interest coverage	...	4.06	6.84	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 204 - Non-institutional health services

SICE Grouping 863

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	21.1	-
Accounts receivable	21.3	-
Inventory	0.7	-
Capital assets	37.9	-
Other assets	13.1	-
Total operating assets	94.1	-
Investments and accounts with affiliates	1.1	-
Portfolio investments and loans with non-affiliates	4.8	-
Total assets	100.0	-
Liabilities		
Accounts payable	28.3	-
Borrowing:		
Banks	15.7	-
Short term paper	0.4	-
Mortgages	1.0	-
Bonds	5.0	-
Other loans	6.0	-
Amount owing to affiliates	10.3	-
Other liabilities	3.0	-
Deferred income tax	0.1	-
Total liabilities	69.7	-
Shareholders' equity		
Share capital	2.9	-
Retained earnings	27.4	-
Other surplus	-	-
Total shareholders' equity	30.3	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	52.0	-
Current liabilities - % of total assets	42.6	-

Industry	205 - Non-institutional social services
SICE Grouping	864

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75 %	50 %	25 %	\$500,000	\$5 million	
Number of firms in the group	1,151					

Financial ratios

Profitability (percentages)

Net profit margin	3.2	-0.7	-3.8	0.3	-1.8	...
Pretax profit margin	3.0	0.3	-5.0	0.3	1.9	...
Operating profit margin	6.6	2.2	-2.8	2.2	3.7	...
Gross profit margin
Operating revenue to net operating assets	1172.2	641.1	244.4	641.1	628.0	...
Return on net operating assets	32.5	7.4	-33.4	7.4	7.6	...
Pretax profit to assets	12.6	0.4	-15.6	0.7	-0.4	...
Return on capital employed	30.4	7.5	-40.6	7.5	7.2	...
Return on equity (2)	...	20.5	...	5.7	0.3	...

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.47	1.17	0.95	1.17	1.27	...
Debt to equity	...	0.05	...	0.05	0.07	...
Liabilities to assets	0.37	0.82	1.04	0.82	0.74	...
Interest coverage	...	1.24	5.67	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Industry 205 - Non-institutional social services

SICE Grouping 864

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.2	-
Accounts receivable	11.5	-
Inventory	1.2	-
Capital assets	49.5	-
Other assets	7.1	-
Total operating assets	80.5	-
Investments and accounts with affiliates	12.3	-
Portfolio investments and loans with non-affiliates	7.2	-
Total assets	100.0	-
Liabilities		
Accounts payable	11.9	-
Borrowing:		
Banks	27.4	-
Short term paper	-	-
Mortgages	9.3	-
Bonds	-	-
Other loans	11.9	-
Amount owing to affiliates	17.0	-
Other liabilities	7.7	-
Deferred income tax	3.6	-
Total liabilities	88.9	-
Shareholders' equity		
Share capital	3.1	-
Retained earnings	8.0	-
Other surplus	-	-
Total shareholders' equity	11.1	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	35.7	-
Current liabilities - % of total assets	34.1	-

Small and Medium Firms

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Industry	206 - Offices of physicians, surgeons and dentists, private practice
SICE Grouping	865

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	7,268					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	30.3	16.5	6.6	16.2	16.3	...
Pretax profit margin	37.9	21.0	8.4	21.1	21.0	...
Operating profit margin	37.4	21.5	12.6	23.4	21.4	...
Gross profit margin
Operating revenue to net operating assets	742.9	329.9	175.1	321.1	389.3	...
Return on net operating assets	50.0	46.5	23.3	47.0	50.0	...
Pretax profit to assets	50.0	28.1	11.4	25.9	28.8	...
Return on capital employed	48.5	25.9	10.7	31.2	31.3	...
Return on equity (2)	59.8	33.4	11.8	53.3	36.3	...
<u>Efficiency (ratios)</u>						
Receivable turnover	23.18	14.19	9.96	14.87	13.10	...
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.56	1.49	0.49	1.48	1.49	...
Debt to equity	0.05	0.25	1.16	0.31	0.17	...
Liabilities to assets	0.15	0.44	0.92	0.47	0.34	...
Interest coverage	35.75	15.08	3.71	10.40	27.92	...

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	93	7
Pretax profit	92	8
Net profit	92	8
Percentage of firms with zero or negative equity(2)	14	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Revenue under \$25 million, Reference Year 1993

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Industry	206 - Offices of physicians, surgeons and dentists, private practice
SICE Grouping	865

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.1	-
Accounts receivable	10.6	-
Inventory	0.6	-
Capital assets	24.7	-
Other assets	5.5	-
Total operating assets	56.5	-
Investments and accounts with affiliates	19.2	-
Portfolio investments and loans with non-affiliates	24.3	-
Total assets	100.0	-
Liabilities		
Accounts payable	10.3	-
Borrowing:		
Banks	9.1	-
Short term paper	0.2	-
Mortgages	5.0	-
Bonds	2.1	-
Other loans	3.0	-
Amount owing to affiliates	10.1	-
Other liabilities	3.7	-
Deferred income tax	0.1	-
Total liabilities	43.6	-
Shareholders' equity		
Share capital	5.5	-
Retained earnings	49.7	-
Other surplus	1.2	-
Total shareholders' equity	56.4	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	39.4	-
Current liabilities - % of total assets	21.5	-

Small and Medium Firms

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Industry 207 - Offices of other health practitioners
SICE Grouping 866

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	1,725					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	9.1	3.5	0.6	3.6
Pretax profit margin	11.3	4.5	0.6	4.8
Operating profit margin	11.8	6.2	1.4	6.2
Gross profit margin
Operating revenue to net operating assets	766.4	344.8	203.2	339.0
Return on net operating assets	50.0	26.8	5.0	21.3
Pretax profit to assets	22.9	11.8	1.1	11.8
Return on capital employed	32.9	15.9	2.1	15.9
Return on equity (2)	38.7	28.2	5.2	28.2
<u>Efficiency (ratios)</u>						
Receivable turnover	26.80	15.89	9.50	15.89
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.96	1.21	0.71	1.25
Debt to equity	0.05	0.68	1.39	0.68
Liabilities to assets	0.27	0.60	0.86	0.58
Interest coverage	11.06	3.50	1.00	3.50

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	89	11
Pretax profit	78	22
Net profit	78	22

Percentage of firms with zero or negative equity(2)

11

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 207 - Offices of other health practitioners**SICE Grouping** 866

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	20.7	-
Accounts receivable	16.5	-
Inventory	3.8	-
Capital assets	34.2	-
Other assets	6.9	-
Total operating assets	82.2	-
Investments and accounts with affiliates	6.6	-
Portfolio investments and loans with non-affiliates	11.2	-
Total assets	100.0	-
Liabilities		
Accounts payable	17.8	-
Borrowing:		
Banks	12.5	-
Short term paper	0.1	-
Mortgages	6.5	-
Bonds	1.6	-
Other loans	2.7	-
Amount owing to affiliates	12.3	-
Other liabilities	3.9	-
Deferred income tax	-0.2	-
Total liabilities	57.2	-
Shareholders' equity		
Share capital	0.9	-
Retained earnings	41.3	-
Other surplus	0.6	-
Total shareholders' equity	42.8	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	48.3	-
Current liabilities - % of total assets	36.5	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 208 - Medical and other health laboratories
SICE Grouping 868

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	609					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	17.7	1.9	-8.8	4.7	1.9	-6.1
Pretax profit margin	21.7	2.3	-5.2	4.7	2.3	-4.4
Operating profit margin	24.5	9.6	-2.4	18.1	3.6	-10.6
Gross profit margin
Operating revenue to net operating assets	290.7	190.5	75.4	88.5	390.0	110.2
Return on net operating assets	33.5	15.2	5.6	21.1	15.2	2.7
Pretax profit to assets	25.7	6.0	-3.0	9.7	6.0	-2.6
Return on capital employed	23.5	12.4	6.2	16.5	12.4	-4.0
Return on equity (2)	35.5	25.7	19.3	...	23.9	...
<u>Efficiency (ratios)</u>						
Receivable turnover	15.18	11.32	4.81	...	11.30	11.73
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.30	1.68	0.61	1.51	1.53	...
Debt to equity	0.05	0.42	0.87	0.05	0.42	...
Liabilities to assets	0.43	0.53	1.27	0.61	0.48	0.45
Interest coverage	6.81	1.35	-7.12	...	2.63	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	80	20
Pretax profit	64	36
Net profit	64	36
Percentage of firms with zero or negative equity(2)	28	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 208 - Medical and other health laboratories**SICE Grouping** 868

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.4	11.1
Accounts receivable	13.7	9.8
Inventory	0.7	1.4
Capital assets	31.3	17.7
Other assets	11.9	33.8
Total operating assets	64.9	73.8
Investments and accounts with affiliates	21.8	7.7
Portfolio investments and loans with non-affiliates	13.3	18.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	7.6	14.7
Borrowing:		
Banks	18.0	12.0
Short term paper	0.1	0.1
Mortgages	5.9	0.2
Bonds	2.3	1.2
Other loans	12.2	10.2
Amount owing to affiliates	21.5	24.5
Other liabilities	7.4	11.4
Deferred income tax	-4.2	0.5
Total liabilities	70.8	74.9
Shareholders' equity		
Share capital	20.9	42.3
Retained earnings	8.2	-17.9
Other surplus	0.1	0.7
Total shareholders' equity	29.2	25.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	31.5	25.0
Current liabilities - % of total assets	32.2	43.0

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	209	- Health and social service associations and agencies
SICE Grouping	869	

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms \$500,000 to	
	Q3	Q2	Q1	\$500,000	\$5 million	
	75%	50%	25%			
Number of firms in the group	261					

Financial ratios

Profitability (percentages)

Net profit margin	...	10.9
Pretax profit margin	...	16.0
Operating profit margin	...	16.0
Gross profit margin
Operating revenue to net operating assets	...	249.6
Return on net operating assets	...	13.8
Pretax profit to assets	...	9.8
Return on capital employed	...	3.0
Return on equity (2)

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	...	0.65
Debt to equity
Liabilities to assets	...	1.50
Interest coverage

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 209 - Health and social service associations and agencies

SICE Grouping 869

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	17.7	-
Accounts receivable	6.9	-
Inventory	4.8	-
Capital assets	46.2	-
Other assets	14.2	-
Total operating assets	89.8	-
Investments and accounts with affiliates	-	-
Portfolio investments and loans with non-affiliates	10.2	-
Total assets	100.0	-
Liabilities		
Accounts payable	5.5	-
Borrowing:		
Banks	5.5	-
Short term paper	-	-
Mortgages	24.1	-
Bonds	-	-
Other loans	4.8	-
Amount owing to affiliates	42.4	-
Other liabilities	38.7	-
Deferred income tax	-0.8	-
Total liabilities	120.2	-
Shareholders' equity		
Share capital	7.7	-
Retained earnings	-27.8	-
Other surplus	-	-
Total shareholders' equity	-20.2	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	51.6	-
Current liabilities - % of total assets	56.2	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 210 - Hotels, motels and tourist courts
SICE Grouping 911

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group	3,982					

Financial ratios

Profitability (percentages)

Net profit margin	5.6	-0.3	-6.9	-1.6	-0.1	-1.6
Pretax profit margin	6.5	-0.3	-8.1	-1.8	-0.2	-1.5
Operating profit margin	13.0	3.8	-2.1	1.6	4.3	4.5
Gross profit margin
Operating revenue to net operating assets	193.1	116.4	48.8	86.5	128.1	84.7
Return on net operating assets	9.8	3.3	-3.8	2.0	6.1	5.0
Pretax profit to assets	6.0	-0.2	-6.2	-0.2	-0.2	-0.8
Return on capital employed	9.9	4.3	-2.2	3.0	6.5	5.8
Return on equity (2)	13.5	0.9	-23.7	1.2	0.4	2.5

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.87	0.75	0.28	1.39	0.44	0.76
Debt to equity	0.05	1.31	5.48	1.58	0.51	1.10
Liabilities to assets	0.58	0.87	1.02	0.83	0.94	0.96
Interest coverage	2.13	0.93	-0.20	0.80	0.98	0.82

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	70	30
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 210 - Hotels, motels and tourist courts
SICE Grouping 911

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	4.7	1.8
Accounts receivable	2.7	2.9
Inventory	2.6	1.9
Capital assets	74.0	79.2
Other assets	3.2	5.1
Total operating assets	87.2	90.8
Investments and accounts with affiliates	10.1	7.8
Portfolio investments and loans with non-affiliates	2.7	1.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	7.7	5.8
Borrowing:		
Banks	22.0	24.6
Short term paper	0.9	1.9
Mortgages	14.6	25.6
Bonds	11.7	9.0
Other loans	11.4	11.1
Amount owing to affiliates	18.8	26.7
Other liabilities	1.6	2.8
Deferred income tax	0.5	0.9
Total liabilities	89.2	108.4
Shareholders' equity		
Share capital	5.9	11.6
Retained earnings	2.3	-22.4
Other surplus	2.7	2.4
Total shareholders' equity	10.8	-8.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	13.4	9.6
Current liabilities - % of total assets	23.1	28.1

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 211 - Lodging houses and residential clubs
SICE Grouping 912

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	306					

Financial ratios

Profitability (percentages)

Net profit margin	...	-3.5	-7.2	...
Pretax profit margin	...	-3.5	-6.9	...
Operating profit margin	...	-6.5	-15.6	...
Gross profit margin
Operating revenue to net operating assets	...	53.8	189.2	...
Return on net operating assets	...	2.9	3.1	...
Pretax profit to assets	...	-4.7	-4.7	...
Return on capital employed	...	3.9	4.0	...
Return on equity (2)	...	-12.2

Efficiency (ratios)

Receivable turnover	...	19.50
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	...	0.73	0.69	...
Debt to equity	...	0.05
Liabilities to assets	...	0.85	0.80	...
Interest coverage	...	0.62

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	211 - Lodging houses and residential clubs
SICE Grouping	912

Small firms with revenue
under \$5 millionMedium firms with revenue
from \$5 million to \$25 million**Balance Sheet Structure for a typical firm****Assets**

	%	%
Cash	2.7	-
Accounts receivable	3.3	-
Inventory	0.7	-
Capital assets	81.7	-
Other assets	4.2	-
Total operating assets	92.5	-
Investments and accounts with affiliates	0.9	-
Portfolio investments and loans with non-affiliates	6.6	-
Total assets	100.0	-

Liabilities

Accounts payable	5.5	-
Borrowing:		
Banks	16.3	-
Short term paper	1.0	-
Mortgages	26.3	-
Bonds	10.9	-
Other loans	6.2	-
Amount owing to affiliates	7.6	-
Other liabilities	5.4	-
Deferred income tax	-	-
Total liabilities	79.1	-

Shareholders' equity

Share capital	5.7	-
Retained earnings	14.8	-
Other surplus	0.3	-
Total shareholders' equity	20.9	-

Total liabilities and shareholders' equity

100.0	-
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Current assets - % of total assets	11.5	-
Current liabilities - % of total assets	15.2	-

Industry	212 - Camping grounds and travel trailer parks
SICE Grouping	913

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3 75%	Q2 50%	Q1 25%	under \$500,000	\$500,000 to \$5 million	
Number of firms in the group		683				

Financial ratios

Profitability (percentages)

Net profit margin	...	-3.2	...	-3.2
Pretax profit margin	...	-4.2	...	-4.2
Operating profit margin	...	1.8	...	-2.4
Gross profit margin
Operating revenue to net operating assets	...	81.2	...	81.2
Return on net operating assets	...	0.8	...	0.8
Pretax profit to assets	...	-2.4	...	-2.4
Return on capital employed	...	3.7	...	1.9
Return on equity (2)	...	-5.9	...	-8.7

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	...	0.76	...	0.60
Debt to equity	...	0.57	...	0.57
Liabilities to assets	...	0.77	...	0.59
Interest coverage	...	0.93	...	-0.04

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	212 - Camping grounds and travel trailer parks
SICE Grouping	913

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	1.9	-
Accounts receivable	2.2	-
Inventory	2.0	-
Capital assets	82.6	-
Other assets	1.8	-
Total operating assets	90.5	-
Investments and accounts with affiliates	9.3	-
Portfolio investments and loans with non-affiliates	0.3	-
Total assets	100.0	-
Liabilities		
Accounts payable	9.3	-
Borrowing:		
Banks	14.5	-
Short term paper	0.7	-
Mortgages	4.5	-
Bonds	8.5	-
Other loans	5.5	-
Amount owing to affiliates	23.6	-
Other liabilities	1.2	-
Deferred income tax	0.8	-
Total liabilities	68.6	-
Shareholders' equity		
Share capital	5.8	-
Retained earnings	21.8	-
Other surplus	3.9	-
Total shareholders' equity	31.4	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	14.3	-
Current liabilities - % of total assets	20.0	-

Industry	213 - Recreation and vacation camps
SICE Grouping	914

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
	Q3	Q2	Q1			
	75%	50%	25%			
Number of firms in the group	340					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	6.5	1.7	-6.0	-0.6
Pretax profit margin	8.1	2.2	-6.0	-0.4
Operating profit margin	7.6	2.3	-10.1	0.3
Gross profit margin
Operating revenue to net operating assets	284.3	119.0	87.4	119.0
Return on net operating assets	14.2	2.1	-8.0	-0.3
Pretax profit to assets	6.0	3.5	-6.0	2.5
Return on capital employed	10.4	2.2	-6.7	2.2
Return on equity (2)	...	-1.2	...	-9.9
<i>Efficiency (ratios)</i>						
Receivable turnover
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.42	1.31	0.52	1.27
Debt to equity	...	0.30	...	0.26
Liabilities to assets	0.18	0.69	1.01	0.69
Interest coverage	...	2.56

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	63	37
Pretax profit	63	37
Net profit	63	37
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	213 - Recreation and vacation camps
SICE Grouping	914

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.8	-
Accounts receivable	1.2	-
Inventory	5.8	-
Capital assets	50.7	-
Other assets	6.8	-
Total operating assets	70.4	-
Investments and accounts with affiliates	11.5	-
Portfolio investments and loans with non-affiliates	18.1	-
Total assets	100.0	-
Liabilities		
Accounts payable	9.7	-
Borrowing:		
Banks	6.8	-
Short term paper	0.2	-
Mortgages	4.3	-
Bonds	2.7	-
Other loans	4.2	-
Amount owing to affiliates	21.8	-
Other liabilities	2.4	-
Deferred income tax	-0.1	-
Total liabilities	52.0	-
Shareholders' equity		
Share capital	23.0	-
Retained earnings	19.7	-
Other surplus	5.3	-
Total shareholders' equity	48.0	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	20.8	-
Current liabilities - % of total assets	20.6	-

Small and Medium Firms

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Industry 214 - Food services
SICE Grouping 921

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Better Q3 75%	Quartile Boundary (1) Average Q2 50%	Worse Q1 25%	Median Firms under \$500,000	Median Firms \$500,000 to \$5 million
Number of firms in the group	20,894				

Financial ratios

Profitability (percentages)

Net profit margin	3.2	-0.4	-4.6	-1.0	0.2	0.9
Pretax profit margin	3.7	-0.4	-4.7	-1.0	0.3	0.9
Operating profit margin	4.9	0.9	-3.4	0.5	1.6	2.5
Gross profit margin
Operating revenue to net operating assets	914.8	471.9	231.0	402.5	542.4	436.5
Return on net operating assets	19.7	4.2	-16.3	1.9	8.1	10.0
Pretax profit to assets	10.3	-1.3	-13.0	-2.4	0.6	3.1
Return on capital employed	18.8	4.7	-13.4	2.8	7.6	7.3
Return on equity (2)	43.2	8.3	-13.2	4.6	15.5	11.0

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.35	0.67	0.29	0.67	0.68	0.48
Debt to equity	0.05	0.05	1.21	0.05	0.15	1.33
Liabilities to assets	0.55	0.95	1.26	1.00	0.89	0.82
Interest coverage	3.56	0.89	-1.65	0.51	1.16	1.57

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	65	35
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 214 - Food services**SICE Grouping** 921

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.1	4.0
Accounts receivable	3.6	4.9
Inventory	5.8	5.3
Capital assets	54.1	50.4
Other assets	9.5	18.8
Total operating assets	81.1	83.4
Investments and accounts with affiliates	12.3	11.8
Portfolio investments and loans with non-affiliates	6.5	4.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.7	16.6
Borrowing:		
Banks	15.9	16.0
Short term paper	0.5	1.3
Mortgages	7.6	9.8
Bonds	4.8	4.1
Other loans	8.2	8.6
Amount owing to affiliates	31.7	27.9
Other liabilities	2.3	1.9
Deferred income tax	0.2	0.4
Total liabilities	87.9	86.6
Shareholders' equity		
Share capital	4.0	8.0
Retained earnings	6.5	4.1
Other surplus	1.6	1.3
Total shareholders' equity	12.1	13.4
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	23.4	20.5
Current liabilities - % of total assets	35.7	51.5

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Industry 215 - Taverns, bars and night clubs
SICE Grouping 922

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
	Q3	Q2	Q1			
	75%	50%	25%			
Number of firms in the group	1,954					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	3.0	-1.0	-7.9	-1.0	-2.2	...
Pretax profit margin	3.3	-1.0	-8.2	-1.0	-2.1	...
Operating profit margin	5.5	0.9	-7.9	0.7	1.0	...
Gross profit margin
Operating revenue to net operating assets	1566.7	503.6	146.7	245.3	569.9	...
Return on net operating assets	16.3	2.4	-22.2	-2.4	4.1	...
Pretax profit to assets	10.6	-5.2	-11.8	-6.4	-4.9	...
Return on capital employed	15.8	6.7	-12.2	7.1	3.3	...
Return on equity (2)	45.5	9.1	-9.0	15.4	9.1	...
<u>Efficiency (ratios)</u>						
Receivable turnover
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.53	0.60	0.24	0.86	0.44	...
Debt to equity	0.05	0.05	0.83	0.05	0.05	...
Liabilities to assets	0.47	0.87	1.42	0.84	0.81	...
Interest coverage	1.87	0.64	-12.75	0.58	0.55	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	73	27
Pretax profit	61	39
Net profit	61	39
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 215 - Taverns, bars and night clubs

SICE Grouping 922

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.3	-
Accounts receivable	0.9	-
Inventory	7.9	-
Capital assets	57.7	-
Other assets	12.3	-
Total operating assets	85.1	-
Investments and accounts with affiliates	11.5	-
Portfolio investments and loans with non-affiliates	3.4	-
Total assets	100.0	-
Liabilities		
Accounts payable	12.5	-
Borrowing:		
Banks	15.0	-
Short term paper	1.1	-
Mortgages	11.9	-
Bonds	12.2	-
Other loans	9.4	-
Amount owing to affiliates	17.9	-
Other liabilities	2.5	-
Deferred income tax	0.2	-
Total liabilities	82.6	-
Shareholders' equity		
Share capital	4.9	-
Retained earnings	11.4	-
Other surplus	1.1	-
Total shareholders' equity	17.4	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	17.5	-
Current liabilities - % of total assets	27.7	-

Small and Medium Firms

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Industry	216 - Motion picture, audio and video production and distribution
SICE Grouping	961

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	1,267					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.2	-0.3	-9.8	-1.0	2.7	-2.4
Pretax profit margin	5.3	-0.3	-8.4	-1.0	4.3	3.2
Operating profit margin	5.5	1.3	-5.3	-1.1	4.6	2.9
Gross profit margin
Operating revenue to net operating assets	585.4	340.1	169.9	339.7	313.4	496.1
Return on net operating assets	26.4	2.5	-15.5	-1.9	7.2	11.3
Pretax profit to assets	14.5	-1.3	-7.4	-1.4	4.7	3.7
Return on capital employed	18.8	4.3	-17.0	-2.8	8.8	12.1
Return on equity (2)	27.3	4.5	-13.0	-3.6	8.0	9.3
<u>Efficiency (ratios)</u>						
Receivable turnover	25.65	11.26	7.13	11.33	9.31	6.88
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.78	1.04	0.59	1.02	1.00	1.25
Debt to equity	0.05	0.17	0.92	0.06	0.30	0.38
Liabilities to assets	0.35	0.74	1.01	0.74	0.76	0.56
Interest coverage	7.90	0.81	-4.50	-0.63	4.17	7.61

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	65	35
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	24	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	216 - Motion picture, audio and video production and distribution
SICE Grouping	961

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	11.6	2.1
Accounts receivable	18.3	22.5
Inventory	1.3	22.4
Capital assets	27.9	6.9
Other assets	6.0	9.1
Total operating assets	65.1	62.9
Investments and accounts with affiliates	22.8	31.1
Portfolio investments and loans with non-affiliates	12.1	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	13.5	18.3
Borrowing:		
Banks	19.8	23.2
Short term paper	0.8	0.3
Mortgages	4.1	0.9
Bonds	9.3	2.9
Other loans	12.3	6.3
Amount owing to affiliates	45.9	7.1
Other liabilities	6.7	4.0
Deferred income tax	0.5	4.6
Total liabilities	112.9	67.5
Shareholders' equity		
Share capital	20.1	29.5
Retained earnings	-35.3	2.9
Other surplus	2.2	0.1
Total shareholders' equity	-12.9	32.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	45.6	56.0
Current liabilities - % of total assets	32.3	29.2

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Industry	217 - Motion picture exhibition
SICE Grouping	962

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	199					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	-1.9
Pretax profit margin	...	-1.9
Operating profit margin	...	1.2	-0.2	...
Gross profit margin
Operating revenue to net operating assets	...	1571.6
Return on net operating assets	...	16.8
Pretax profit to assets	...	-3.0
Return on capital employed	...	6.3	0.7	...
Return on equity (2)	...	20.9
<u>Efficiency (ratios)</u>						
Receivable turnover	...	22.21
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	0.74	1.35	...
Debt to equity	...	0.05	0.19	...
Liabilities to assets	...	0.46	0.52	...
Interest coverage	...	0.37

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry	217 - Motion picture exhibition
SICE Grouping	962

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.1	-
Accounts receivable	6.8	-
Inventory	6.9	-
Capital assets	54.3	-
Other assets	3.2	-
Total operating assets	77.2	-
Investments and accounts with affiliates	21.4	-
Portfolio investments and loans with non-affiliates	1.4	-
Total assets	100.0	-
Liabilities		
Accounts payable	20.9	-
Borrowing:		
Banks	15.1	-
Short term paper	-	-
Mortgages	9.0	-
Bonds	1.8	-
Other loans	2.3	-
Amount owing to affiliates	17.8	-
Other liabilities	1.4	-
Deferred income tax	0.6	-
Total liabilities	68.8	-
Shareholders' equity		
Share capital	9.6	-
Retained earnings	11.2	-
Other surplus	10.5	-
Total shareholders' equity	31.2	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	29.1	-
Current liabilities - % of total assets	29.7	-

Industry 218 - Theatrical and other staged entertainment services

SICE Grouping 963

	Small firms with revenue under \$5 million			Medium firms with revenue from \$5 million to \$25 million	
	Quartile Boundary (1)			Median	
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million
Number of firms in the group	742				Median

Financial ratios**Profitability (percentages)**

Net profit margin	11.9	4.0	0.7	4.6	1.8	...
Pretax profit margin	15.1	4.4	0.4	5.3	2.2	...
Operating profit margin	13.5	6.3	0.7	6.1	2.8	...
Gross profit margin
Operating revenue to net operating assets	1848.3	538.6	238.9	538.6	657.4	...
Return on net operating assets	50.0	20.9	7.8	19.5	23.2	...
Pretax profit to assets	25.5	7.8	2.9	10.0	4.2	...
Return on capital employed	32.5	13.9	4.3	11.7	10.1	...
Return on equity (2)	33.3	12.1	5.9	12.1	15.0	...

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	3.43	1.30	0.66	1.31	1.20	...
Debt to equity	0.05	0.05	0.69	0.05	0.14	...
Liabilities to assets	0.22	0.49	0.99	0.48	0.56	...
Interest coverage	6.58	1.93	-2.00	1.63	2.66	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	84	16
Pretax profit	81	19
Net profit	81	19
Percentage of firms with zero or negative equity(2)	16	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	218 - Theatrical and other staged entertainment services
SICE Grouping	963

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	31.9	-
Accounts receivable	9.0	-
Inventory	4.3	-
Capital assets	18.6	-
Other assets	4.2	-
Total operating assets	68.1	-
Investments and accounts with affiliates	18.0	-
Portfolio investments and loans with non-affiliates	13.9	-
Total assets	100.0	-
Liabilities		
Accounts payable	17.1	-
Borrowing:		
Banks	5.3	-
Short term paper	0.0	-
Mortgages	3.2	-
Bonds	0.4	-
Other loans	2.8	-
Amount owing to affiliates	8.6	-
Other liabilities	8.2	-
Deferred income tax	0.2	-
Total liabilities	45.9	-
Shareholders' equity		
Share capital	6.6	-
Retained earnings	47.1	-
Other surplus	0.4	-
Total shareholders' equity	54.1	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	64.6	-
Current liabilities - % of total assets	31.5	-

Industry	219 • Commercial spectator sports
SICE Grouping	964

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	191					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	...	-0.6	...	3.5	-6.9	...
Pretax profit margin	...	-0.3	...	3.5	-7.9	...
Operating profit margin	...	1.1	...	2.8	-5.3	...
Gross profit margin
Operating revenue to net operating assets	...	65.0	...	65.0
Return on net operating assets	...	2.8	...	4.7
Pretax profit to assets	...	1.3	...	2.6	-14.2	...
Return on capital employed	...	6.6	...	4.7	0.9	...
Return on equity (2)	...	3.3
<u>Efficiency (ratios)</u>						
Receivable turnover	...	15.32
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	...	0.94	...	1.27	0.21	...
Debt to equity	...	0.16	...	0.45	0.16	...
Liabilities to assets	...	0.72	...	0.70	0.97	...
Interest coverage	...	0.98

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

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Industry	219 - Commercial spectator sports
SICE Grouping	964

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	2.8	-
Accounts receivable	18.8	-
Inventory	7.8	-
Capital assets	39.2	-
Other assets	7.0	-
Total operating assets	75.5	-
Investments and accounts with affiliates	9.6	-
Portfolio investments and loans with non-affiliates	14.9	-
Total assets	100.0	-
Liabilities		
Accounts payable	3.6	-
Borrowing:		
Banks	24.9	-
Short term paper	0.1	-
Mortgages	0.8	-
Bonds	0.7	-
Other loans	20.7	-
Amount owing to affiliates	27.1	-
Other liabilities	9.1	-
Deferred income tax	-0.2	-
Total liabilities	86.7	-
Shareholders' equity		
Share capital	5.8	-
Retained earnings	4.0	-
Other surplus	3.5	-
Total shareholders' equity	13.3	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	32.2	-
Current liabilities - % of total assets	23.2	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 220 - Sports and recreation clubs and services
SICE Grouping 965

Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
Quartile Boundary (1)			Median		Median
Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
Q3 75%	Q2 50%	Q1 25%			

Number of firms in the group 1,223

Financial ratios

Profitability (percentages)

Net profit margin	4.6	0.1	-7.3	-3.6	1.8	-0.2
Pretax profit margin	6.2	0.1	-7.3	-3.3	1.8	-0.2
Operating profit margin	10.4	2.8	-4.4	0.6	7.2	1.4
Gross profit margin
Operating revenue to net operating assets	395.2	127.3	66.4	181.5	112.8	157.8
Return on net operating assets	15.1	6.4	-2.4	1.6	6.5	4.9
Pretax profit to assets	7.9	0.1	-8.8	-1.1	2.4	0.1
Return on capital employed	17.7	6.7	-2.3	5.4	8.0	5.1
Return on equity (2)	20.7	4.8	-10.6	3.4	7.7	2.1

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.66	0.89	0.33	0.52	1.02	1.15
Debt to equity	0.05	0.30	2.17	0.05	1.11	2.00
Liabilities to assets	0.41	0.81	1.15	1.00	0.62	0.84
Interest coverage	2.67	1.00	-0.67	0.82	1.19	1.02

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	61	39
Pretax profit	60	40
Net profit	60	40

Percentage of firms with zero or negative equity(2) 27

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 220 - Sports and recreation clubs and services

SICE Grouping 965

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.9	1.0
Accounts receivable	2.8	8.2
Inventory	5.0	11.2
Capital assets	69.1	62.2
Other assets	3.5	6.9
Total operating assets	86.3	89.6
Investments and accounts with affiliates	6.7	4.5
Portfolio investments and loans with non-affiliates	7.0	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	6.8	7.9
Borrowing:		
Banks	14.5	25.6
Short term paper	0.4	0.2
Mortgages	6.2	5.8
Bonds	5.7	2.9
Other loans	6.5	16.4
Amount owing to affiliates	29.6	16.2
Other liabilities	10.6	19.7
Deferred income tax	0.6	1.6
Total liabilities	81.0	96.3
Shareholders' equity		
Share capital	15.1	3.1
Retained earnings	0.3	-6.2
Other surplus	3.6	6.9
Total shareholders' equity	19.0	3.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	21.5	25.5
Current liabilities - % of total assets	25.4	27.4

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 221 - Gambling operations
SICE Grouping 966

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	395					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	6.2	2.0	-19.7	-0.2	1.5	...
Pretax profit margin	7.8	2.3	-26.5	-0.2	2.0	...
Operating profit margin	9.8	3.4	-21.5	1.6	2.8	...
Gross profit margin
Operating revenue to net operating assets	...	203.4	...	186.5	170.1	...
Return on net operating assets	...	9.1	...	2.2	15.7	...
Pretax profit to assets	30.6	2.3	-33.0	0.1	6.9	...
Return on capital employed	44.0	8.7	-47.0	1.9	14.1	...
Return on equity (2)	...	20.2	...	0.1	20.5	...
<i>Efficiency (ratios)</i>						
Receivable turnover
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	4.78	2.32	0.97	3.36	0.97	...
Debt to equity	...	0.16
Liabilities to assets	0.19	0.41	0.72	0.37	0.72	...
Interest coverage	...	1.79	1.83	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	82	18
Pretax profit	75	25
Net profit	75	25
Percentage of firms with zero or negative equity(2)	12	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	221 - Gambling operations
SICE Grouping	966

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	26.3	-
Accounts receivable	9.1	-
Inventory	6.4	-
Capital assets	42.4	-
Other assets	5.2	-
Total operating assets	89.4	-
Investments and accounts with affiliates	8.3	-
Portfolio investments and loans with non-affiliates	2.2	-
Total assets	100.0	-
Liabilities		
Accounts payable	15.4	-
Borrowing:		
Banks	3.1	-
Short term paper	0.2	-
Mortgages	23.4	-
Bonds	-	-
Other loans	0.1	-
Amount owing to affiliates	13.2	-
Other liabilities	12.0	-
Deferred income tax	0.3	-
Total liabilities	67.7	-
Shareholders' equity		
Share capital	5.8	-
Retained earnings	24.4	-
Other surplus	2.1	-
Total shareholders' equity	32.3	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	45.5	-
Current liabilities - % of total assets	36.4	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry	222 - Other amusement and recreational services
SICE Grouping	969

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 1,134

Financial ratios

Profitability (percentages)

Net profit margin	5.1	2.7	-2.0	1.8	2.8	...
Pretax profit margin	6.6	2.7	-1.8	2.1	3.7	...
Operating profit margin	10.8	5.3	-1.4	2.9	5.4	...
Gross profit margin
Operating revenue to net operating assets	447.7	224.5	125.6	171.3	366.2	...
Return on net operating assets	28.4	13.3	-2.2	8.7	39.4	...
Pretax profit to assets	17.3	5.5	-2.1	4.1	12.1	...
Return on capital employed	30.3	11.6	-2.0	9.1	22.5	...
Return on equity (2)	27.8	12.8	-11.5	10.4	15.4	...

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.93	1.28	0.35	1.52	0.67	...
Debt to equity	0.05	0.41	1.93	0.37	0.41	...
Liabilities to assets	0.39	0.71	0.96	0.75	0.66	...
Interest coverage	7.00	2.92	0.68	2.19	2.92	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	73	27
Pretax profit	64	36
Net profit	64	36
Percentage of firms with zero or negative equity(2)	16	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 222 - Other amusement and recreational services

SICE Grouping 969

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.6	-
Accounts receivable	2.9	-
Inventory	3.3	-
Capital assets	65.1	-
Other assets	4.7	-
Total operating assets	84.6	-
Investments and accounts with affiliates	9.4	-
Portfolio investments and loans with non-affiliates	6.0	-
Total assets	100.0	-
Liabilities		
Accounts payable	13.6	-
Borrowing:		
Banks	15.4	-
Short term paper	0.5	-
Mortgages	4.6	-
Bonds	6.6	-
Other loans	7.4	-
Amount owing to affiliates	11.7	-
Other liabilities	2.1	-
Deferred income tax	1.5	-
Total liabilities	63.5	-
Shareholders' equity		
Share capital	11.0	-
Retained earnings	21.5	-
Other surplus	4.0	-
Total shareholders' equity	36.5	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	27.0	-
Current liabilities - % of total assets	25.8	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 223 - Barber and beauty shops

SICE Grouping 971

Small firms with revenue under \$5 million Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 2,090

Financial ratios

Profitability (percentages)

Net profit margin	2.1	-1.1	-2.8	-1.4	-0.4	...
Pretax profit margin	2.8	-1.1	-2.8	-1.4	-0.7	...
Operating profit margin	5.5	1.7	-1.9	1.9	1.6	...
Gross profit margin
Operating revenue to net operating assets	2500.0	890.8	360.3	833.3	796.6	...
Return on net operating assets	39.8	8.9	-17.7	8.9	7.4	...
Pretax profit to assets	6.9	-4.3	-18.9	-5.7	-7.2	...
Return on capital employed	26.0	7.7	-18.7	6.3	10.6	...
Return on equity (2)	17.1	7.7	-14.2	9.4	5.3	...

Efficiency (ratios)

Receivable turnover
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	1.50	0.62	0.44	0.62	0.67	...
Debt to equity	0.05	0.05	0.45	0.05	0.06	...
Liabilities to assets	0.56	0.98	1.45	1.01	0.77	...
Interest coverage	2.17	0.99	-0.77	0.92	0.94	...

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	66	34
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 223 - Barber and beauty shops**SICE Grouping** 971

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.5	-
Accounts receivable	4.3	-
Inventory	15.3	-
Capital assets	37.6	-
Other assets	7.0	-
Total operating assets	79.6	-
Investments and accounts with affiliates	11.8	-
Portfolio investments and loans with non-affiliates	8.6	-
Total assets	100.0	-
Liabilities		
Accounts payable	21.5	-
Borrowing:		
Banks	18.8	-
Short term paper	0.1	-
Mortgages	0.7	-
Bonds	1.7	-
Other loans	10.2	-
Amount owing to affiliates	20.5	-
Other liabilities	5.0	-
Deferred income tax	-0.2	-
Total liabilities	78.3	-
Shareholders' equity		
Share capital	2.6	-
Retained earnings	19.2	-
Other surplus	-	-
Total shareholders' equity	21.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	47.0	-
Current liabilities - % of total assets	49.1	-

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 224 - Laundries and cleaners

SICE Grouping 972

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	1,540					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	7.7	2.5	-3.1	3.8	1.4	2.2
Pretax profit margin	8.9	3.3	-2.8	4.8	1.8	2.5
Operating profit margin	11.3	6.0	2.9	6.2	3.6	4.5
Gross profit margin
Operating revenue to net operating assets	619.1	331.2	182.4	327.0	291.1	207.7
Return on net operating assets	41.5	13.3	4.4	13.8	10.6	14.0
Pretax profit to assets	20.4	5.7	-3.2	7.9	3.4	6.0
Return on capital employed	30.6	11.9	4.8	19.0	8.4	14.3
Return on equity (2)	38.5	15.2	4.2	26.2	11.2	19.9
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	22.67	9.04	24.91	11.72	8.90
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.00	0.96	0.41	1.00	0.78	1.23
Debt to equity	0.05	0.48	1.71	0.33	1.32	1.55
Liabilities to assets	0.45	0.86	1.11	0.87	0.76	0.66
Interest coverage	3.06	1.66	0.86	1.83	1.43	2.70

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	84	16
Pretax profit	74	26
Net profit	74	26

Percentage of firms with zero or negative equity(2)

27

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 224 - Laundries and cleaners**SICE Grouping** 972

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.3	3.4
Accounts receivable	14.8	18.8
Inventory	4.2	12.4
Capital assets	47.7	50.7
Other assets	8.4	5.2
Total operating assets	82.4	90.6
Investments and accounts with affiliates	14.7	8.0
Portfolio investments and loans with non-affiliates	2.9	1.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	16.4	12.7
Borrowing:		
Banks	22.1	34.5
Short term paper	0.1	0.4
Mortgages	7.7	0.8
Bonds	1.6	4.7
Other loans	9.1	17.8
Amount owing to affiliates	20.6	5.9
Other liabilities	1.2	0.5
Deferred income tax	1.3	3.1
Total liabilities	80.1	80.5
Shareholders' equity		
Share capital	2.7	3.8
Retained earnings	13.7	11.7
Other surplus	3.5	4.0
Total shareholders' equity	19.9	19.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	34.4	37.8
Current liabilities - % of total assets	39.8	31.3

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 225 - Funeral services
SICE Grouping 973

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
	Q3	Q2	Q1			
	75%	50%	25%			
Number of firms in the group	671					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	19.8	9.5	4.7	8.5	11.6	6.5
Pretax profit margin	26.1	11.6	5.0	10.7	13.6	6.3
Operating profit margin	26.4	16.0	7.7	11.6	16.3	7.9
Gross profit margin
Operating revenue to net operating assets	181.3	112.5	60.4	111.7	113.5	116.2
Return on net operating assets	28.3	14.8	8.3	11.1	19.9	7.0
Pretax profit to assets	17.8	7.2	3.3	7.0	7.8	4.8
Return on capital employed	20.3	13.7	8.5	10.8	17.6	8.3
Return on equity (2)	35.8	19.9	10.3	15.1	20.4	9.2
<u>Efficiency (ratios)</u>						
Receivable turnover	12.84	8.77	6.22	7.44	10.12	9.76
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.81	1.56	0.91	1.57	1.26	2.07
Debt to equity	0.07	0.38	2.54	0.31	0.40	0.82
Liabilities to assets	0.36	0.57	0.79	0.57	0.59	0.52
Interest coverage	24.50	5.98	2.17	6.13	5.74	3.10

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	95	5
Pretax profit	91	9
Net profit	91	9

Percentage of firms with zero or negative equity(2)

4

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 225 - Funeral services
 SICE Grouping 973

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.4	9.2
Accounts receivable	8.0	9.6
Inventory	3.7	2.0
Capital assets	39.3	40.1
Other assets	11.6	13.3
Total operating assets	75.0	74.2
Investments and accounts with affiliates	5.9	10.4
Portfolio investments and loans with non-affiliates	19.0	15.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.4	7.4
Borrowing:		
Banks	9.3	13.6
Short term paper	0.2	0.2
Mortgages	6.9	0.4
Bonds	2.0	3.0
Other loans	6.5	7.1
Amount owing to affiliates	4.7	8.0
Other liabilities	26.1	21.4
Deferred income tax	0.2	2.7
Total liabilities	66.5	63.9
Shareholders' equity		
Share capital	3.9	8.8
Retained earnings	20.5	27.5
Other surplus	9.2	-0.2
Total shareholders' equity	33.5	36.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	30.3	24.2
Current liabilities - % of total assets	21.8	14.6

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Industry 226 - Other personal and household services
SICE Grouping 979

Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
Quartile Boundary (1)			Median		Median
Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	
Q3	Q2	Q1			
75%	50%	25%			

Number of firms in the group 1,223

Financial ratios

Profitability (percentages)

Net profit margin	3.8	-2.0	-10.4	-2.3	-0.5	...
Pretax profit margin	4.7	-2.0	-10.6	-2.3	-0.5	...
Operating profit margin	7.3	-0.9	-7.9	-1.6	0.2	...
Gross profit margin
Operating revenue to net operating assets	450.2	232.4	98.4	224.7	278.0	...
Return on net operating assets	25.5	-0.1	-18.1	-0.1	1.5	...
Pretax profit to assets	14.3	-4.3	-24.4	-4.3	1.0	...
Return on capital employed	35.3	8.9	-23.3	8.2	2.3	...
Return on equity (2)	40.0	15.0	-30.4	9.4	3.8	...

Efficiency (ratios)

Receivable turnover	30.00	16.45	10.25	16.52	12.40	...
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	3.66	0.93	0.35	1.20	0.89	...
Debt to equity	0.05	0.11	0.46	0.09	0.66	...
Liabilities to assets	0.37	0.80	1.16	0.89	0.76	...
Interest coverage	2.50	-1.18	-3.83	-2.50	0.53	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 226 - Other personal and household services
SICE Grouping 979

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	14.2	-
Accounts receivable	10.5	-
Inventory	11.5	-
Capital assets	39.6	-
Other assets	15.3	-
Total operating assets	91.1	-
Investments and accounts with affiliates	6.6	-
Portfolio investments and loans with non-affiliates	2.3	-
Total assets	100.0	-
Liabilities		
Accounts payable	15.3	-
Borrowing:		
Banks	19.1	-
Short term paper	0.2	-
Mortgages	3.2	-
Bonds	2.4	-
Other loans	13.2	-
Amount owing to affiliates	28.4	-
Other liabilities	11.0	-
Deferred income tax	0.6	-
Total liabilities	93.4	-
Shareholders' equity		
Share capital	10.2	-
Retained earnings	-8.7	-
Other surplus	5.1	-
Total shareholders' equity	6.6	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	45.6	-
Current liabilities - % of total assets	39.7	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 227 - Machinery and equipment rental and leasing services
SICE Grouping 991

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	6,333					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	7.6	1.0	-9.0	-1.1	2.5	1.5
Pretax profit margin	9.1	1.3	-10.4	-1.0	3.4	3.1
Operating profit margin	9.8	3.5	-6.4	1.1	5.4	4.5
Gross profit margin	39.2	35.5	29.5	35.3	38.8	33.8
Operating revenue to net operating assets	239.5	144.0	75.0	134.0	189.8	194.9
Return on net operating assets	14.9	3.5	-9.4	1.8	10.5	10.5
Pretax profit to assets	10.3	1.1	-12.0	-0.6	4.8	3.6
Return on capital employed	12.6	4.7	-6.7	2.8	8.0	9.7
Return on equity (2)	17.2	6.0	-11.5	3.6	8.7	9.6
<u>Efficiency (ratios)</u>						
Receivable turnover	25.88	10.13	5.36	10.13	9.97	24.58
Inventory turnover	6.99	2.11	0.88	2.13	2.11	4.35
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.88	1.02	0.52	1.00	1.03	1.26
Debt to equity	0.05	0.44	1.84	0.33	0.71	0.54
Liabilities to assets	0.38	0.72	1.02	0.76	0.62	0.60
Interest coverage	4.78	1.14	-1.33	0.50	2.15	1.89

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	17	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 227 - Machinery and equipment rental and leasing services

SICE Grouping 991

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	6.7	3.8
Accounts receivable	11.1	8.7
Inventory	8.4	26.2
Capital assets	53.4	41.5
Other assets	2.8	4.8
Total operating assets	82.4	85.1
Investments and accounts with affiliates	12.9	7.3
Portfolio investments and loans with non-affiliates	4.7	7.6
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.2	11.2
Borrowing:		
Banks	20.5	25.8
Short term paper	0.6	1.0
Mortgages	3.7	2.2
Bonds	1.6	12.5
Other loans	9.5	13.3
Amount owing to affiliates	22.2	12.5
Other liabilities	3.5	3.6
Deferred income tax	1.9	2.4
Total liabilities	71.6	84.4
Shareholders' equity		
Share capital	6.2	12.2
Retained earnings	19.3	1.8
Other surplus	2.9	1.6
Total shareholders' equity	28.4	15.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	32.2	44.1
Current liabilities - % of total assets	28.7	41.4

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Industry	228 - Automobile and truck rental and leasing services
SICE Grouping	992

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	1,643					

Financial ratios

Profitability (percentages)

Net profit margin	11.4	3.0	-0.3	3.0	3.2	1.7
Pretax profit margin	13.6	3.7	-0.6	3.7	3.8	2.9
Operating profit margin	14.9	7.5	1.1	6.3	8.9	8.8
Gross profit margin
Operating revenue to net operating assets	189.1	85.1	49.0	87.2	80.1	73.0
Return on net operating assets	15.4	7.0	1.6	6.5	7.5	7.1
Pretax profit to assets	8.5	3.5	-0.2	3.4	3.5	1.5
Return on capital employed	13.7	8.2	2.1	9.1	7.7	7.7
Return on equity (2)	26.6	12.7	1.6	8.8	16.1	5.8

Efficiency (ratios)

Receivable turnover	26.64	14.93	7.67	19.33	13.47	9.08
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	2.57	0.69	0.28	0.66	0.70	1.03
Debt to equity	0.05	0.87	4.26	0.18	2.67	6.65
Liabilities to assets	0.47	0.81	1.00	0.77	0.86	0.89
Interest coverage	3.00	1.57	0.96	1.50	1.57	1.30

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	81	19
Pretax profit	78	22
Net profit	79	21

Percentage of firms with zero or negative equity(2) 15

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 228 - Automobile and truck rental and leasing services

SICE Grouping 992

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.1	1.4
Accounts receivable	11.9	15.2
Inventory	11.3	21.9
Capital assets	55.5	51.7
Other assets	2.4	4.6
Total operating assets	86.2	94.8
Investments and accounts with affiliates	8.7	3.7
Portfolio investments and loans with non-affiliates	5.0	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	5.0	3.6
Borrowing:		
Banks	31.6	35.3
Short term paper	1.4	1.5
Mortgages	2.7	1.5
Bonds	3.8	8.3
Other loans	23.9	28.2
Amount owing to affiliates	11.0	3.8
Other liabilities	2.2	2.7
Deferred income tax	2.1	5.5
Total liabilities	83.6	90.2
Shareholders' equity		
Share capital	4.2	2.9
Retained earnings	10.5	6.6
Other surplus	1.8	0.3
Total shareholders' equity	16.4	9.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	31.7	37.2
Current liabilities - % of total assets	29.8	23.5

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 229 - Photographers
SICE Grouping 993

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	\$500,000	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	2,033					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.3	-1.2	-4.8	-1.3	2.9	...
Pretax profit margin	4.8	-1.2	-5.3	-1.3	3.2	...
Operating profit margin	6.0	2.3	-2.3	1.6	4.7	...
Gross profit margin
Operating revenue to net operating assets	443.0	308.1	190.5	309.8	236.0	...
Return on net operating assets	18.7	4.2	-6.7	4.0	9.3	...
Pretax profit to assets	14.6	-3.1	-8.3	-4.0	7.1	...
Return on capital employed	14.5	2.4	-13.1	2.4	7.4	...
Return on equity (2)	17.6	-0.5	-18.4	-0.5	1.1	...
<u>Efficiency (ratios)</u>						
Receivable turnover	29.39	18.93	6.74	20.54	13.84	...
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.87	0.92	0.52	0.94	0.89	...
Debt to equity	0.05	0.28	3.00	0.22	0.32	...
Liabilities to assets	0.47	0.90	1.03	0.90	0.67	...
Interest coverage	4.57	1.00	-2.17	0.77	3.67	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	68	32
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	25	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry	229 - Photographers
SICE Grouping	993

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	13.4	-
Accounts receivable	19.8	-
Inventory	9.7	-
Capital assets	44.1	-
Other assets	3.6	-
Total operating assets	90.6	-
Investments and accounts with affiliates	4.8	-
Portfolio investments and loans with non-affiliates	4.6	-
Total assets	100.0	-
Liabilities		
Accounts payable	19.6	-
Borrowing:		
Banks	13.9	-
Short term paper	0.1	-
Mortgages	6.4	-
Bonds	0.8	-
Other loans	7.4	-
Amount owing to affiliates	15.5	-
Other liabilities	4.2	-
Deferred income tax	-0.3	-
Total liabilities	67.7	-
Shareholders' equity		
Share capital	6.2	-
Retained earnings	25.7	-
Other surplus	0.5	-
Total shareholders' equity	32.3	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	49.1	-
Current liabilities - % of total assets	35.3	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 230 - Other repair services
SICE Grouping 994

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	

Number of firms in the group 4,668

Financial ratios

Profitability (percentages)

Net profit margin	4.0	0.7	-3.7	0.6	1.1	...
Pretax profit margin	4.8	0.6	-3.9	0.6	1.7	...
Operating profit margin	6.5	2.1	-2.3	1.9	3.7	...
Gross profit margin	37.6	34.6	30.4	34.6	33.8	...
Operating revenue to net operating assets	504.9	298.5	196.9	292.2	317.1	...
Return on net operating assets	20.8	8.8	-6.0	7.0	11.7	...
Pretax profit to assets	10.5	1.7	-9.3	1.3	3.2	...
Return on capital employed	18.7	9.2	-3.8	7.2	10.5	...
Return on equity (2)	19.3	5.4	-13.3	4.4	9.6	...

Efficiency (ratios)

Receivable turnover	16.63	9.76	7.00	10.29	8.29	...
Inventory turnover	15.01	5.62	2.58	5.37	6.06	...

Liquidity/Solvency (ratios)

Working capital	3.18	1.52	0.88	1.47	1.66	...
Debt to equity	0.05	0.38	1.44	0.37	0.49	...
Liabilities to assets	0.33	0.61	0.88	0.60	0.58	...
Interest coverage	4.00	1.25	-1.09	1.00	1.94	...

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	72	28
Pretax profit	64	36
Net profit	64	36

Percentage of firms with zero or negative equity(2) 13

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry	230 - Other repair services
SICE Grouping	994

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.8	-
Accounts receivable	23.1	-
Inventory	19.2	-
Capital assets	34.8	-
Other assets	3.1	-
Total operating assets	90.0	-
Investments and accounts with affiliates	4.7	-
Portfolio investments and loans with non-affiliates	5.3	-
Total assets	100.0	-
Liabilities		
Accounts payable	19.0	-
Borrowing:		
Banks	15.7	-
Short term paper	0.1	-
Mortgages	3.3	-
Bonds	1.4	-
Other loans	7.4	-
Amount owing to affiliates	11.0	-
Other liabilities	1.3	-
Deferred income tax	0.0	-
Total liabilities	59.3	-
Shareholders' equity		
Share capital	2.8	-
Retained earnings	37.3	-
Other surplus	0.6	-
Total shareholders' equity	40.7	-
Total liabilities and shareholders' equity	100.0	-
Current assets - % of total assets	58.8	-
Current liabilities - % of total assets	34.8	-

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 231 - Services to buildings and dwellings

SICE Grouping 995

	Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million
	Quartile Boundary (1)			Median		
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
Number of firms in the group	3,511					
Financial ratios						
<i>Profitability (percentages)</i>						
Net profit margin	5.9	0.9	-4.0	0.6	1.3	1.9
Pretax profit margin	7.6	1.2	-4.5	0.8	1.8	2.4
Operating profit margin	7.7	2.2	-2.5	1.7	2.8	2.7
Gross profit margin
Operating revenue to net operating assets	840.6	428.4	227.0	402.8	537.8	940.8
Return on net operating assets	41.0	12.4	-5.6	12.0	13.3	29.2
Pretax profit to assets	21.1	3.6	-11.7	2.3	8.1	9.7
Return on capital employed	34.1	10.6	-4.0	10.6	10.2	15.0
Return on equity (2)	45.1	12.9	-9.3	11.6	17.4	16.6
<i>Efficiency (ratios)</i>						
Receivable turnover	18.78	11.58	8.22	12.14	9.63	9.67
Inventory turnover
<i>Liquidity/Solvency (ratios)</i>						
Working capital	2.40	1.09	0.62	1.00	1.29	1.13
Debt to equity	0.05	0.34	2.50	0.17	0.41	0.45
Liabilities to assets	0.42	0.84	1.03	0.86	0.75	0.72
Interest coverage	5.83	1.57	-0.74	1.00	3.92	4.32

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	72	28
Pretax profit	67	33
Net profit	67	33
Percentage of firms with zero or negative equity(2)	23	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms

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Revenue under \$25 million, Reference Year 1993

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Industry 231 - Services to buildings and dwellings

SICE Grouping 995

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	12.3	6.9
Accounts receivable	23.5	33.3
Inventory	4.6	4.0
Capital assets	38.6	29.5
Other assets	6.6	8.9
Total operating assets	85.6	82.5
Investments and accounts with affiliates	9.4	15.0
Portfolio investments and loans with non-affiliates	5.1	2.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	20.5	25.8
Borrowing:		
Banks	15.8	14.2
Short term paper	0.1	0.0
Mortgages	8.6	5.6
Bonds	0.6	0.5
Other loans	7.0	5.3
Amount owing to affiliates	17.0	8.7
Other liabilities	8.5	2.1
Deferred income tax	0.0	0.7
Total liabilities	78.1	63.0
Shareholders' equity		
Share capital	3.4	6.2
Retained earnings	17.6	30.2
Other surplus	0.9	0.6
Total shareholders' equity	21.9	37.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	47.2	56.7
Current liabilities - % of total assets	38.8	43.0

Industry	232 - Travel services
SICE Grouping	996

Small firms with revenue under \$5 million					Medium firms with revenue from \$5 million to \$25 million	
Quartile Boundary (1)			Median			
Better	Average	Worse	Firms under \$500,000	Firms \$500,000 to \$5 million	Median	
Q3	Q2	Q1				
75%	50%	25%				

Number of firms in the group 7,054

Financial ratios

Profitability (percentages)

Net profit margin	7.1	0.9	-3.2	1.3	0.5	0.3
Pretax profit margin	7.8	1.0	-3.4	1.4	0.5	0.3
Operating profit margin	8.4	1.9	-2.9	2.7	0.8	0.2
Gross profit margin
Operating revenue to net operating assets	702.8	340.1	203.2	306.1	855.0	1567.6
Return on net operating assets	32.4	9.8	-8.4	9.4	10.3	4.9
Pretax profit to assets	14.3	2.5	-9.2	2.7	1.7	3.8
Return on capital employed	21.9	7.3	-7.0	6.5	9.5	6.3
Return on equity (2)	33.3	11.9	-6.1	13.6	8.3	15.2

Efficiency (ratios)

Receivable turnover	22.94	8.71	4.48	8.04	19.24	27.89
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	3.41	2.04	1.32	2.22	1.36	1.36
Debt to equity	0.05	0.25	1.36	0.25	0.35	1.33
Liabilities to assets	0.38	0.68	0.93	0.69	0.66	0.76
Interest coverage	10.00	2.25	-1.08	2.15	2.23	2.03

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	65	35
Net profit	65	35
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

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Industry 232 - Travel services**SICE Grouping** 996

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	26.5	19.2
Accounts receivable	24.3	18.3
Inventory	1.3	0.6
Capital assets	16.3	20.8
Other assets	9.5	13.1
Total operating assets	77.9	72.0
Investments and accounts with affiliates	10.8	10.4
Portfolio investments and loans with non-affiliates	11.3	17.7
Total assets	100.0	100.0
Liabilities		
Accounts payable	28.6	34.3
Borrowing:		
Banks	7.5	8.0
Short term paper	0.1	0.3
Mortgages	1.7	2.0
Bonds	1.8	3.2
Other loans	3.3	2.6
Amount owing to affiliates	17.5	9.8
Other liabilities	8.9	17.5
Deferred income tax	-0.1	0.3
Total liabilities	69.3	77.9
Shareholders' equity		
Share capital	18.1	7.9
Retained earnings	11.4	14.2
Other surplus	1.2	-
Total shareholders' equity	30.7	22.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	68.1	69.5
Current liabilities - % of total assets	45.8	57.5

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 233 - Other services n.e.c.
SICE Grouping 999

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	
Number of firms in the group			3,144			
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	12.3	4.0	-0.5	3.0	4.2	0.1
Pretax profit margin	14.4	5.2	-0.5	3.7	5.3	0.1
Operating profit margin	16.1	4.9	0.3	3.8	5.2	-0.4
Gross profit margin	59.5	47.2	36.1	48.3	44.9	43.7
Operating revenue to net operating assets	791.2	434.7	202.3	361.1	546.3	858.4
Return on net operating assets	48.9	11.2	2.7	10.8	11.0	2.4
Pretax profit to assets	27.7	8.0	-2.7	7.2	10.2	4.5
Return on capital employed	29.3	7.5	-5.2	5.2	9.4	4.2
Return on equity (2)	40.9	16.9	-1.6	11.5	16.9	4.9
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	11.75	7.23	10.62	21.86	30.00
Inventory turnover	13.80	3.50	0.96	6.90	7.50	8.00
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.73	1.34	0.69	1.39	1.18	2.22
Debt to equity	0.05	0.35	1.73	0.13	0.45	0.62
Liabilities to assets	0.34	0.73	1.00	0.71	0.76	0.67
Interest coverage	7.90	1.61	0.33	1.31	4.01	-1.24

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	77	23
Pretax profit	73	27
Net profit	71	29
Percentage of firms with zero or negative equity(2)	18	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

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Industry 233 - Other services n.e.c.**SICE Grouping** 999

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	15.0	10.3
Accounts receivable	12.8	10.4
Inventory	5.5	7.1
Capital assets	29.3	48.4
Other assets	5.0	17.0
Total operating assets	67.5	93.1
Investments and accounts with affiliates	17.0	5.4
Portfolio investments and loans with non-affiliates	15.5	1.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	19.0	14.5
Borrowing:		
Banks	11.0	27.6
Short term paper	0.4	2.1
Mortgages	2.7	2.5
Bonds	4.2	0.6
Other loans	5.8	23.8
Amount owing to affiliates	18.1	1.8
Other liabilities	4.6	11.3
Deferred income tax	0.2	0.9
Total liabilities	66.0	85.1
Shareholders' equity		
Share capital	4.3	7.4
Retained earnings	26.4	7.5
Other surplus	3.2	0.0
Total shareholders' equity	34.0	14.9
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	51.6	36.9
Current liabilities - % of total assets	37.8	36.7

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 234 - Total non-financial
SICE Grouping

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75 %	50 %	25 %	\$500,000	\$5 million	
Number of firms in the group	427,542					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	6.8	1.1	-3.7	0.9	1.1	0.9
Pretax profit margin	8.1	1.2	-3.9	0.9	1.3	1.1
Operating profit margin	10.1	2.7	-2.2	2.5	2.6	1.9
Gross profit margin	48.3	31.1	21.2	33.9	28.2	21.3
Operating revenue to net operating assets	577.8	274.4	109.6	238.5	339.9	404.0
Return on net operating assets	25.8	7.5	-6.9	6.1	8.9	8.6
Pretax profit to assets	13.5	3.3	-7.1	1.3	3.1	3.4
Return on capital employed	20.6	7.1	-3.4	6.2	8.3	7.7
Return on equity (2)	30.9	8.3	-6.9	6.9	9.9	10.2
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	13.00	7.00	13.25	12.46	11.47
Inventory turnover	15.83	5.86	2.33	5.45	6.25	5.93
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.74	1.30	0.68	1.27	1.34	1.27
Debt to equity	0.05	0.36	1.67	0.22	0.49	0.99
Liabilities to assets	0.39	0.74	1.02	0.76	0.70	0.75
Interest coverage	5.00	1.22	-0.67	1.00	1.68	2.22

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	58	42
Net profit	60	40
Percentage of firms with zero or negative equity(2)	22	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 234 - Total non-financial

SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.9	4.6
Accounts receivable	12.7	18.6
Inventory	13.0	20.5
Capital assets	41.2	35.9
Other assets	4.4	5.3
Total operating assets	79.4	85.0
Investments and accounts with affiliates	12.7	10.6
Portfolio investments and loans with non-affiliates	7.9	4.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	14.3	18.3
Borrowing:		
Banks	8.5	10.9
Short term paper	0.5	1.1
Mortgages	9.9	7.9
Bonds	5.4	6.5
Other loans	8.2	9.2
Amount owing to affiliates	20.6	14.0
Other liabilities	4.5	5.0
Deferred income tax	0.8	2.0
Total liabilities	72.8	74.9
Shareholders' equity		
Share capital	10.4	12.9
Retained earnings	14.0	9.7
Other surplus	2.8	2.5
Total shareholders' equity	27.2	25.1
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	40.2	48.6
Current liabilities - % of total assets	30.6	37.8

Industry 235 - Total mining
SICE Grouping

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	4,430					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	19.2	4.6	-6.8	4.8	3.7	3.2
Pretax profit margin	22.3	4.9	-8.1	4.8	4.9	4.1
Operating profit margin	20.8	5.2	-5.6	5.7	4.7	5.9
Gross profit margin	80.8	64.9	32.3	62.6	71.3	63.5
Operating revenue to net operating assets	250.0	115.4	44.0	111.9	125.9	139.9
Return on net operating assets	25.4	6.3	-6.0	7.0	5.1	7.8
Pretax profit to assets	18.4	2.6	-4.1	4.5	3.7	4.1
Return on capital employed	21.1	3.7	-3.6	6.3	5.6	7.2
Return on equity (2)	35.9	8.2	-4.9	9.6	6.1	7.3
<u>Efficiency (ratios)</u>						
Receivable turnover	14.30	8.05	4.48	8.88	6.22	5.65
Inventory turnover	15.43	3.76	1.22	2.61	6.25	8.25
<u>Liquidity/Solvency (ratios)</u>						
Working capital	4.00	1.33	0.58	1.28	1.33	1.21
Debt to equity	0.05	0.39	1.41	0.43	0.39	0.77
Liabilities to assets	0.25	0.55	0.88	0.57	0.52	0.60
Interest coverage	9.00	1.56	-1.19	1.33	2.96	2.80

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	61	39
Pretax profit	60	40
Net profit	59	41
Percentage of firms with zero or negative equity(2)	14	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 235 - Total mining

SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.2	6.9
Accounts receivable	8.7	9.6
Inventory	1.5	2.1
Capital assets	42.8	62.0
Other assets	5.4	2.2
Total operating assets	67.6	82.8
Investments and accounts with affiliates	22.2	15.3
Portfolio investments and loans with non-affiliates	10.2	1.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	10.0	8.3
Borrowing:		
Banks	3.8	9.5
Short term paper	0.2	0.7
Mortgages	0.9	0.3
Bonds	2.7	2.8
Other loans	7.2	6.5
Amount owing to affiliates	16.6	13.4
Other liabilities	2.8	3.9
Deferred income tax	0.4	3.9
Total liabilities	45.1	49.5
Shareholders' equity		
Share capital	57.8	38.7
Retained earnings	-7.4	3.3
Other surplus	4.9	8.8
Total shareholders' equity	54.9	50.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	26.9	21.6
Current liabilities - % of total assets	20.5	16.6

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 236 - Total manufacturing

SICE Grouping

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	33,707					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	4.9	0.8	-3.3	-0.4	1.4	-1.6
Pretax profit margin	6.0	1.0	-3.9	-0.2	1.8	2.0
Operating profit margin	7.5	2.5	-2.1	1.6	3.2	3.1
Gross profit margin	35.3	25.4	17.9	27.0	24.4	22.7
Operating revenue to net operating assets	478.9	261.2	146.7	249.0	269.9	267.7
Return on net operating assets	21.1	7.0	-5.1	5.6	8.7	9.6
Pretax profit to assets	10.6	3.6	-6.6	-0.3	3.5	4.0
Return on capital employed	17.6	6.8	-2.8	5.6	7.8	8.2
Return on equity (2)	23.1	6.7	-5.8	4.5	7.7	10.3
<u>Efficiency (ratios)</u>						
Receivable turnover	15.13	8.69	5.93	10.39	7.69	7.16
Inventory turnover	22.19	9.21	4.06	10.23	8.46	5.81
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.68	1.42	0.88	1.23	1.56	1.44
Debt to equity	0.05	0.37	1.58	0.17	0.59	0.96
Liabilities to assets	0.36	0.67	0.98	0.77	0.62	0.69
Interest coverage	5.18	1.38	-0.83	0.86	2.08	2.64

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	60	40
Net profit	59	41
Percentage of firms with zero or negative equity(2)	19	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 236 - Total manufacturing

SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	7.0	4.8
Accounts receivable	20.6	24.6
Inventory	17.5	23.4
Capital assets	32.0	29.5
Other assets	3.9	5.9
Total operating assets	81.1	88.2
Investments and accounts with affiliates	15.0	9.5
Portfolio investments and loans with non-affiliates	3.9	2.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.9	20.2
Borrowing:		
Banks	9.4	11.7
Short term paper	0.3	0.6
Mortgages	4.0	2.1
Bonds	3.7	4.3
Other loans	7.0	6.9
Amount owing to affiliates	16.3	12.6
Other liabilities	3.4	4.8
Deferred income tax	0.9	2.0
Total liabilities	62.9	65.3
Shareholders' equity		
Share capital	15.5	13.9
Retained earnings	17.1	18.1
Other surplus	4.5	2.7
Total shareholders' equity	37.1	34.7
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	51.7	59.0
Current liabilities - % of total assets	35.3	39.2

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

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Industry 237 - Total construction and real estate

SICE Grouping

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

Quartile Boundary (1)

Median

Better

Average

Worse

Firms
under

Firms
\$500,000 to

Median

Q3

Q2

Q1

\$500,000

\$5 million

75%

50%

25%

Number of firms in the group

87,653

Financial ratios

Profitability (percentages)

Net profit margin	6.4	0.4	-6.3	0.4	0.4	0.7
Pretax profit margin	7.6	0.4	-6.8	0.4	0.5	0.8
Operating profit margin	15.5	2.9	-3.4	3.3	2.3	1.6
Gross profit margin	37.5	24.7	18.5	25.9	23.0	20.2
Operating revenue to net operating assets	540.7	219.6	41.6	184.4	279.6	446.5
Return on net operating assets	22.1	6.7	-7.1	6.7	6.8	5.5
Pretax profit to assets	10.1	1.0	-9.2	0.3	0.9	1.1
Return on capital employed	17.2	5.4	-3.8	6.1	6.6	5.3
Return on equity (2)	27.3	4.8	-11.1	4.5	6.4	5.9

Efficiency (ratios)

Receivable turnover	27.50	11.60	5.88	12.11	9.22	6.28
Inventory turnover	34.40	13.33	4.32	13.40	12.92	27.22

Liquidity/Solvency (ratios)

Working capital	2.55	1.22	0.61	1.20	1.29	1.23
Debt to equity	0.05	0.34	1.75	0.27	0.55	0.67
Liabilities to assets	0.44	0.78	1.04	0.79	0.78	0.81
Interest coverage	3.42	1.00	-0.85	1.00	1.19	1.60

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	67	33
Pretax profit	46	54
Net profit	46	54
Percentage of firms with zero or negative equity(2)	33	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

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Industry 237 - Total construction and real estate**SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	5.2	2.7
Accounts receivable	8.2	12.4
Inventory	9.8	12.8
Capital assets	53.1	49.2
Other assets	2.9	4.2
Total operating assets	79.2	81.3
Investments and accounts with affiliates	12.8	12.8
Portfolio investments and loans with non-affiliates	8.0	6.0
Total assets	100.0	100.0
Liabilities		
Accounts payable	8.9	12.4
Borrowing:		
Banks	8.2	9.7
Short term paper	0.8	1.1
Mortgages	20.3	22.3
Bonds	8.0	10.3
Other loans	9.0	8.4
Amount owing to affiliates	22.9	13.6
Other liabilities	5.8	6.3
Deferred income tax	1.0	2.9
Total liabilities	84.8	87.0
Shareholders' equity		
Share capital	8.3	8.6
Retained earnings	4.3	1.8
Other surplus	2.6	2.7
Total shareholders' equity	15.2	13.0
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	27.8	29.9
Current liabilities - % of total assets	23.0	24.7

Industry

238 - Total transportation, storage, communications and utilities

SICE Grouping

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

Quartile Boundary (1)

Median

Better Q3 75%	Average Q2 50%	Worse Q1 25%	Firms under \$500,000	Firms \$500,000 to \$5 million	Median
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Number of firms in the group

21,769

Financial ratios

Profitability (percentages)

Net profit margin	7.7	1.9	-2.4	1.7	2.0	1.5
Pretax profit margin	9.2	2.0	-2.6	1.8	2.6	2.1
Operating profit margin	10.8	3.6	-1.4	3.4	3.8	2.7
Gross profit margin
Operating revenue to net operating assets	498.0	250.0	128.8	245.5	265.9	349.5
Return on net operating assets	27.1	9.9	-4.5	9.1	11.1	11.5
Pretax profit to assets	15.4	5.0	-4.5	3.9	4.7	5.4
Return on capital employed	23.8	9.1	-0.7	9.5	10.2	9.8
Return on equity (2)	39.5	13.6	-1.3	13.7	13.3	14.8

Efficiency (ratios)

Receivable turnover	24.00	12.67	7.62	13.22	10.56	8.58
Inventory turnover

Liquidity/Solvency (ratios)

Working capital	2.01	1.00	0.48	0.94	1.07	1.07
Debt to equity	0.06	0.43	1.91	0.31	0.62	1.12
Liabilities to assets	0.43	0.75	1.03	0.79	0.68	0.76
Interest coverage	5.50	1.88	0.05	1.67	2.26	2.67

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	74	26
Pretax profit	70	30
Net profit	69	31

Percentage of firms with zero or negative equity(2)

17

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

Page : 493

Industry 238 - Total transportation, storage, communications and utilities**SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.4	3.5
Accounts receivable	15.1	18.2
Inventory	1.7	3.1
Capital assets	53.6	50.1
Other assets	6.6	9.8
Total operating assets	85.4	84.6
Investments and accounts with affiliates	187.6	12.6
Portfolio investments and loans with non-affiliates	4.4	2.8
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.4	16.7
Borrowing:		
Banks	7.7	10.9
Short term paper	0.4	2.4
Mortgages	2.7	3.3
Bonds	5.4	6.0
Other loans	11.3	12.7
Amount owing to affiliates	18.6	18.3
Other liabilities	3.6	4.5
Deferred income tax	1.4	2.7
Total liabilities	66.4	77.5
Shareholders' equity		
Share capital	8.8	11.5
Retained earnings	21.1	8.4
Other surplus	3.7	2.6
Total shareholders' equity	33.6	22.5
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	31.4	31.8
Current liabilities - % of total assets	31.4	32.8

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page : 494

Industry 239 - Total wholesale trade

SICE Grouping

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

Quartile Boundary (1)

Median

Better

Average

Worse

Firms
under
\$500,000

Firms
\$500,000 to
\$5 million

Median

Q3

Q2

Q1

75%

50%

25%

Number of firms in the group

42,059

Financial ratios

Profitability (percentages)

Net profit margin	3.9	0.7	-2.7	0.4	0.9	1.0
Pretax profit margin	4.7	0.8	-3.1	0.5	1.1	1.3
Operating profit margin	5.7	1.7	-2.1	1.4	2.1	1.9
Gross profit margin	45.5	26.5	19.5	27.8	25.8	24.6
Operating revenue to net operating assets	605.4	326.5	175.0	282.0	354.2	419.3
Return on net operating assets	20.2	6.3	-8.4	4.2	8.3	9.1
Pretax profit to assets	10.6	3.3	-6.8	0.6	3.0	3.8
Return on capital employed	16.0	6.7	-4.9	4.5	7.2	8.1
Return on equity (2)	24.2	6.8	-7.3	3.7	8.3	10.1

Efficiency (ratios)

Receivable turnover	18.36	10.10	6.53	11.57	8.98	8.47
Inventory turnover	12.77	5.43	2.50	6.17	5.14	5.85

Liquidity/Solvency (ratios)

Working capital	2.85	1.50	0.94	1.42	1.56	1.39
Debt to equity	0.06	0.44	1.93	0.33	0.51	8.20
Liabilities to assets	0.42	0.74	1.00	0.80	0.69	0.73
Interest coverage	4.88	1.34	-1.17	1.00	1.82	2.41

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	66	34
Pretax profit	61	39
Net profit	60	40

Percentage of firms with zero or negative equity(2)

22

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business*

Revenue under \$25 million, Reference Year 1993

Page : 495

Industry 239 - Total wholesale trade**SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	9.0	4.7
Accounts receivable	25.1	31.1
Inventory	28.3	33.9
Capital assets	18.4	14.7
Other assets	3.2	4.7
Total operating assets	84.0	89.1
Investments and accounts with affiliates	8.8	7.0
Portfolio investments and loans with non-affiliates	7.2	3.9
Total assets	100.0	100.0
Liabilities		
Accounts payable	22.9	26.8
Borrowing:		
Banks	11.6	13.2
Short term paper	0.2	0.5
Mortgages	2.6	2.0
Bonds	1.9	4.0
Other loans	5.7	6.1
Amount owing to affiliates	22.5	14.9
Other liabilities	3.0	4.5
Deferred income tax	0.1	0.5
Total liabilities	70.6	72.4
Shareholders' equity		
Share capital	6.9	11.0
Retained earnings	21.3	15.5
Other surplus	1.2	1.1
Total shareholders' equity	29.4	27.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	71.7	75.7
Current liabilities - % of total assets	48.0	53.6

Industry 240 - Total retail trade
SICE Grouping

Small firms with revenue under \$5 million

Medium firms with
revenue from \$5 million
to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	76,505					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	2.9	0.4	-2.9	-0.4	0.7	0.5
Pretax profit margin	3.6	0.5	-3.2	-0.5	0.8	0.6
Operating profit margin	4.7	1.5	-1.8	1.2	1.7	1.1
Gross profit margin	42.0	31.5	23.0	34.0	29.4	19.9
Operating revenue to net operating assets	681.7	367.7	189.6	293.0	461.9	526.5
Return on net operating assets	19.3	6.5	-6.3	4.0	9.2	6.8
Pretax profit to assets	9.5	2.9	-9.2	-1.2	3.0	2.4
Return on capital employed	17.1	7.4	-3.9	4.4	8.3	7.0
Return on equity (2)	22.3	6.5	-8.3	3.7	9.2	8.8
<u>Efficiency (ratios)</u>						
Receivable turnover
Inventory turnover	12.88	5.50	2.71	5.00	6.34	5.40
<u>Liquidity/Solvency (ratios)</u>						
Working capital	3.07	1.49	0.89	1.56	1.48	1.20
Debt to equity	0.05	0.30	1.67	0.15	0.50	1.32
Liabilities to assets	0.42	0.76	1.04	0.84	0.70	0.79
Interest coverage	3.57	1.06	-0.73	1.00	1.52	1.73

Distribution of firms by profits/losses

	<u>Firms with profits (%)</u>	<u>Firms with losses (%)</u>
Operating profit	70	30
Pretax profit	61	39
Net profit	61	39
Percentage of firms with zero or negative equity(2)	22	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Small and Medium Firms*Financial Performance Indicators for Canadian Business**Revenue under \$25 million, Reference Year 1993*

Page : 497

Industry 240 - Total retail trade**SICE Grouping**

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.3	4.4
Accounts receivable	10.6	10.7
Inventory	35.3	49.5
Capital assets	27.9	22.5
Other assets	3.5	2.9
Total operating assets	87.6	90.1
Investments and accounts with affiliates	7.2	6.3
Portfolio investments and loans with non-affiliates	5.1	3.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	21.4	21.4
Borrowing:		
Banks	10.2	12.1
Short term paper	0.3	2.7
Mortgages	5.1	3.3
Bonds	2.4	8.6
Other loans	7.2	18.0
Amount owing to affiliates	18.9	9.5
Other liabilities	2.9	2.3
Deferred income tax	0.2	0.4
Total liabilities	68.6	78.3
Shareholders' equity		
Share capital	4.8	7.4
Retained earnings	25.8	13.4
Other surplus	0.8	0.8
Total shareholders' equity	31.4	21.6
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	62.0	68.8
Current liabilities - % of total assets	40.0	58.1

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page : 498

Industry 241 - Total services

SICE Grouping

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms	
	Q3	Q2	Q1	under	\$500,000 to	
	75%	50%	25%	\$500,000	\$5 million	
Number of firms in the group	125,630					
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	9.2	1.7	-3.4	1.6	1.8	1.1
Pretax profit margin	11.0	1.9	-3.4	1.8	2.2	1.5
Operating profit margin	12.2	3.3	-2.0	3.0	3.8	2.3
Gross profit margin
Operating revenue to net operating assets	658.1	294.5	113.7	266.1	365.1	371.6
Return on net operating assets	38.0	8.8	-9.5	7.6	11.2	0.1
Pretax profit to assets	19.1	4.7	-7.3	3.1	4.9	3.9
Return on capital employed	27.8	8.8	-4.3	7.7	10.8	8.8
Return on equity (2)	42.9	12.8	-5.6	11.5	15.4	13.4
<u>Efficiency (ratios)</u>						
Receivable turnover	30.00	12.92	6.78	12.23	14.10	13.98
Inventory turnover
<u>Liquidity/Solvency (ratios)</u>						
Working capital	2.50	1.15	0.52	1.20	1.07	1.09
Debt to equity	0.05	0.23	1.48	0.18	0.38	0.78
Liabilities to assets	0.37	0.73	1.04	0.73	0.72	0.77
Interest coverage	7.00	1.47	-0.73	1.08	2.00	2.15

Distribution of firms by profits/losses

Firms with profits (%) Firms with losses (%)

Operating profit	71	29
Pretax profit	64	36
Net profit	64	36

Percentage of firms with zero or negative equity(2) 21

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry 241 - Total services

SICE Grouping

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	10.6	6.1
Accounts receivable	13.1	16.5
Inventory	4.2	7.3
Capital assets	39.9	40.6
Other assets	5.7	9.4
Total operating assets	73.6	79.9
Investments and accounts with affiliates	15.8	12.7
Portfolio investments and loans with non-affiliates	10.6	7.4
Total assets	100.0	100.0
Liabilities		
Accounts payable	15.1	17.6
Borrowing:		
Banks	7.8	9.8
Short term paper	0.5	1.0
Mortgages	7.3	8.6
Bonds	4.5	5.7
Other loans	8.5	11.4
Amount owing to affiliates	21.1	18.2
Other liabilities	5.2	7.2
Deferred income tax	0.5	1.8
Total liabilities	70.3	81.2
Shareholders' equity		
Share capital	9.4	14.4
Retained earnings	17.6	2.4
Other surplus	2.7	2.0
Total shareholders' equity	29.7	18.8
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	37.9	39.0
Current liabilities - % of total assets	32.0	37.5

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Small and Medium Firms*Financial Performance Indicators for Canadian Business*

Revenue under \$25 million, Reference Year 1993

Page : 321

Industry 152 - Waste materials, wholesale
 SICE Grouping 591

	Small firms with revenue under \$5 million	Medium firms with revenue from \$5 million to \$25 million
Balance Sheet Structure for a typical firm	%	%
Assets		
Cash	8.7	4.6
Accounts receivable	14.7	25.5
Inventory	12.2	18.5
Capital assets	37.6	37.6
Other assets	3.7	5.1
Total operating assets	77.0	91.4
Investments and accounts with affiliates	14.9	7.1
Portfolio investments and loans with non-affiliates	8.1	1.5
Total assets	100.0	100.0
Liabilities		
Accounts payable	17.0	23.2
Borrowing:		
Banks	13.9	5.6
Short term paper	0.3	-
Mortgages	1.6	0.4
Bonds	2.9	-
Other loans	5.7	0.0
Amount owing to affiliates	14.0	3.3
Other liabilities	0.5	2.1
Deferred income tax	0.7	0.1
Total liabilities	56.4	34.7
Shareholders' equity		
Share capital	4.2	42.2
Retained earnings	38.1	22.7
Other surplus	1.3	0.4
Total shareholders' equity	43.6	65.3
Total liabilities and shareholders' equity	100.0	100.0
Current assets - % of total assets	40.5	54.9
Current liabilities - % of total assets	34.8	29.5

Small and Medium Firms

Financial Performance Indicators for Canadian Business

Revenue under \$25 million, Reference Year 1993

Page : 322

Industry 153 - Paper and paper products, wholesale
SICE Grouping 592

Small firms with revenue under \$5 million

Medium firms with revenue from \$5 million to \$25 million

	Quartile Boundary (1)			Median		Median
	Better	Average	Worse	Firms under	Firms \$500,000 to \$5 million	
	Q3 75%	Q2 50%	Q1 25%	\$500,000	\$5 million	
<hr/>						
Number of firms in the group	568					
<hr/>						
Financial ratios						
<u>Profitability (percentages)</u>						
Net profit margin	0.8	-4.5	-11.5	-4.5	-8.0	-1.6
Pretax profit margin	0.9	-4.5	-11.2	-4.5	-8.0	-1.7
Operating profit margin	2.7	-3.9	-11.2	-3.9	-5.4	-1.2
Gross profit margin	20.8	16.1	14.8	17.7	14.8	17.8
Operating revenue to net operating assets	639.7	475.9	254.9	490.1	375.2	455.5
Return on net operating assets	21.4	-12.1	-45.9	-21.7	-12.1	-1.6
Pretax profit to assets	1.9	-14.7	-21.7	-16.9	-16.1	-4.5
Return on capital employed	15.9	-13.0	-25.1	-19.7	-24.1	5.4
Return on equity (2)	27.0	0.7	-30.1	5.5	-13.4	1.3
<u>Efficiency (ratios)</u>						
Receivable turnover	9.84	7.66	4.09	4.51	9.57	6.19
Inventory turnover	11.08	6.75	3.20	10.57	4.48	4.71
<u>Liquidity/Solvency (ratios)</u>						
Working capital	1.78	1.04	0.94	0.96	1.46	1.16
Debt to equity	0.05	0.05	0.60	0.05	0.05	1.48
Liabilities to assets	0.51	0.89	1.07	0.89	0.50	0.81
Interest coverage	1.96	-2.14	-4.10	-0.85	-2.14	0.49

Distribution of firms by profits/losses

	Firms with profits (%)	Firms with losses (%)
Operating profit	60	40
Pretax profit	60	40
Net profit	60	40
Percentage of firms with zero or negative equity(2)	30	

(1) Quartiles are a measure of the distribution of ratios in the group. Ratios are ranked from the best to worst. There are three quartile boundaries (Q3, Q2, Q1) set out in the table: Q3 - 75% is the better of the three, 75% of the ratios are worse than this ratio. Q2 - 50% is the middle point (median), 50% of the ratios are worse than this ratio. Q1 - 25% is the worst of the three, 25% of the ratios are worse than this ratio.

(2) Firms with zero or negative equity are excluded from the "Return on Equity" ratio.

Industry
and paper products

with revenue under \$2 million

Product	Revenue	Profit	Assets	Liabilities	Equity
Product A	100	20	50	30	20
Product B	200	40	100	60	40
Product C	300	60	150	90	60
Product D	400	80	200	120	80
Product E	500	100	250	150	100
Product F	600	120	300	180	120
Product G	700	140	350	210	140
Product H	800	160	400	240	160
Product I	900	180	450	270	180
Product J	1000	200	500	300	200



952 O-RING	955 O-RING
WHITE/BLANC	WHITE/BLANC
36306	13674
36316	13675
36336	13676
36346	13677
36356	13678
BLACK/NOIR	BLACK/NOIR
36307	13679
36317	13680
36327	13681
36337	13682
36347	13683
36357	13684

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